

# Sustainable Solid Waste Management



Local and municipal governments are responsible for collecting solid waste throughout most of Pakistan's major cities. The waste collection fleet typically consists of handcarts and donkey pull-carts for primary collection; then open trucks, tractor/trolley systems, and arm roll containers/trucks for secondary collection and transport. Some municipalities hire street sweepers and sanitary workers to augment other collection methods, which increases their financial burden, and often this process is also delayed due to the scarcity of funds. The Punjab Cities Program (PCP) target for the year 2021-22 is to equip all 16 partner Municipal Committees with modern machinery and equipment for solid waste management, efforts are underway to achieve this target. In this regard, all 16 PCP partner cities were provided funds to procure the required machinery for effective solid waste collection from their respective jurisdictions. Currently, Municipal Committees are in process of procuring the vehicle chassis. The procurement of vehicle chassis has been done in Okara, Daska, Wazirabad, Kamoke, Jhang, & Muridke and is now in process of fabrication while the remaining MCs will also complete the process soon.



## Prioritization of Sub-Projects and Preparation of PC-Is

Punjab Cities Program infrastructure team is closely working with Program Municipal Committees for the prioritization of sub-projects for 2021-22 regarding the rehabilitation and development of priority urban roads, important crossroads and parks with an exclusive approach to meet the civic needs of the masses. Engaging the stakeholders from different walks of life as an inclusive approach for project prioritization, consultative sessions with stakeholders were arranged by Punjab Municipal Development Fund Company (PMDFC) in collaboration with relevant Municipal Committees. A large number of local public representatives, social activists, community organizations, journalists, lawyers and common citizens attended these sessions to opine their views/ recommendations for need-based, prioritized, municipal service in 5 sectors i.e. parks & filtration plants, solid waste management, roads & streetlights, water supply & sewerage and wastewater treatment plants. Based on the findings of these consultative sessions' consultant firms started to develop PC-Is of priority projects. So far consultant firms have prepared PC-Is of 8 projects (roads, water supply, street lights, storm drains) of MCs, Okara, Daska, Khanewal, Jaranwala and Jehlum worth Rs 2759.83 million. PC-Is of 11 more schemes worth Rs. 7373.14 million are in the process of finalization.



## 110<sup>th</sup> Meeting of The Board of Directors

110<sup>th</sup> BOD meeting was held on 31<sup>st</sup> May 2022 at PMDFC head office. Meeting was presided over by Chairman BOD, PMDFC, Mr. Eric Massey. Managing Director, PMDFC presented agenda items before the house for discussion. The Board of Directors (BOD) reviewed the performance of PMDFC and progress made on projects being undertaken by the company. MD, PMDFC, Mr. Muhammad Iftikhar Rasool, presented progress of ongoing assignments and PCP. Mr. Shahzad Khan Sherwani, GM Finance/Company Secretary, briefed the house in detail about the progress of GIZ funded program "Municipal Service to the Citizens through Improved Local Governments". The BOD admired the effective role of PMDFC as technical arm of the LG&CD Department and LGs in Punjab.





# Annual Performance Assessment (APA) for Performance Based Grants (PBGs)

The Annual Performance Assessment aimed to verify Program results to provide the basis for disbursements of funds to the participating Municipal Committees under Performance Based Grants (PBG) for the coming financial year. The assessment results would also provide the basis to make a final decision on whether a Disbursement Linked Indicators (DLI) had been met/ achieved or not. The aggregate score of the Municipal Committees in the Annual Performance Assessment would also determine the size of Performance Based Grants (PBG) and progress towards the Program Development Objective.

Local Government & Community Development Department (LG&CDD) hired an Independent Consulting Firm M/s EY Ford Rhodes, Chartered Accountants to conduct an Annual Performance Assessment (APA) of the result areas of PCP. The consulting firm made performance assessment of the Disbursement Linked Results (DLRs) achieved for the subsequent release of Performance Based Grants (PBGs) for the next year. The firm mobilized in the field in May - June 2022. The firm visited all 16 partner Municipal Committees as per the schedule and collected documented evidence by using Means of Verification (MoV) specified in Program Appraisal Document (PAD).

PMDFC Institutional Strengthening

Team with the assistance of other wings of PCP provided necessary facilitation and performed coordinated activities to accomplish the assignment. The firm held meetings with MC management and staff, checked work progress in the field related to infrastructure sub-projects made during the current financial year 2021-22, verified process & documents, and monitored E-government initiatives already developed and implemented in Municipal Committees. These were the pre-requisites for Municipal Committees to fulfill Minimum Access Conditions (MACs) & Performance Measures (PMs) under certain result areas of Investment Planning & Budgeting, Municipal Finance, Own Source Revenue, Transparency & Accountability, Procurement and Environment & Social Safeguards and Urban Infrastructure.



## Cleanliness Campaign “Mah-e-Safai”

Local Government & Community Development Department (LG&CDD) established a Provincial Control Room in the Committee Room of Punjab Local Government Board, 3rd Floor, Local Government Complex, Sanda Road, Lahore under the supervision of Secretary Local Government Board (SLGB), regarding Cleanliness Program “Mah-e-Safai”

In this Context, Mr. Abid Ali (Manager – IT), PMDFC developed Punjab Sanitation Campaign dashboard. Mr. Ameen Zeeshan (IT officer) performed duty from 14.05.2022 to 20.5.2022 in the provincial control room under the supervision of Mr. Syed Aamir Mehmood (Manager GIS) and resolved the queries of complainants and also validate the activities performed by Municipal Committees on “Khidmat Aap Ke Dehlez Per”.





# Training on SOPs of Procurement

A training program titled "Public Sector Procurement Management" on the 17th, 18th & 19th of May 2022 was organized for 16 Punjab Cities Program partner cities. Chief Officers, Municipal Officers and Sub Engineers from relevant MCs attended the training program from South (Khanewal), Centre (Faisalabad) and North (Gujranwala) regions on 17th, 18th & 19th May, respectively.

Mr. Muhammad Iftikhar Rasool, MD, PMDFC in his inaugural remarks welcomed the participants and shared the objectives of the training with participants. Mr. Nadeem Aslam, SO Companies from LG & CD Department also graced the occasion and shared his thoughts on importance of procurement process, appreciating the efforts of PMDFC for capacity building of LG officers/officials. While on the

second and third days SPO(FM) Mr. Nauman Akhtar and GM Finance (PMDFC) Mr. Shehzad Khan Sherwani welcomed the participants from Central and North regions respectively and shared importance and objectiveness of the training in their opening remarks. Senior resource persons including Mr. Kashif Mushtaq Ex-Dir Legal & Monitoring, PPRA and Mr. Ali Faisal, Procurement Expert, PMDFC delivered detailed presentations on PPRA rules and procedures. Participants appreciated the knowledge sharing and learning opportunity. At the end of training, participants were also presented with a certificate of participation by Mr. Shehzad Khan Sherwani, GM Finance (PMDFC) Mr. Tariq Farooq Khan, Procurement Consultant (PCP) and other senior officers from PMDFC.



## World Bank Virtual Mission - Punjab Cities Program

World Bank Virtual Mission (two days session) was held at PMDFC on 27-28 April. PD-Punjab Cities Program/ MD PMDFC Mr. Muhammad Iftikhar Rasool shared the current progress on Disbursement Linked Results (DLRs) with the World Bank's experts. The house also reviewed the progress and discussed mitigation strategies to meet the challenges. MD PMDFC and other senior PCP team members attended the meeting while Ms. Shahnaz Arshad, along with senior officials from The World Bank, joined the meeting through video link.





## Up-gradation of Performance Management System (PMS), and Complaint Tracking System (CTS) (18 April, 2022)

A meeting was held with representatives of the consulting firm M/s Cyber Vision (Pvt.) Ltd. under the chairmanship of Muhammad Iftikhar Rasool, MD PMDFC. Cyber Vision team shared the inception report regarding the up-gradation of Performance Management System (PMS), Complaint Tracking System (CTS) & Municipal Committees' Websites for 16 PCP cities. Mr. Nauman Akhtar, Senior Program Officer, (FM), Environment and IS team also attended the meeting.



## Session on Municipal Assets Management Information System (MAMIS) at Punjab Local Government Academy (PLGA) Lala Musa (Gujrat) (16 & 19 June, 2022)

Mr. Syed Aamir Mehmood Shah (Manager/Program Officer GIS) and Mr. Abid Ali (Manager /Program Officer – IT) PMDFC delivered a lecture on Computerized Financial Management System (CFMS) and Assets Management Information System at Punjab Local Government Academy (PLGA) Lala Musa (Gujrat) during 1st and 2nd Mandatory Promotion Training Course of Chief Officers, Local Government Services, Punjab (BS – 18 to BS – 19). Separate sessions for both courses were held on 19 May and 16 June.



## Two Days Training Program on Standard Operating Procedures (SOPs) for Solid Waste Management (SWM) and Sewerage & Sanitation Management (S&SM). (11-12 April, 2022)

One of the objectives of the GIZ funded project “Strengthening Provision of Municipal Services to the Citizens through Improved Local Governments” is to equip the local governments with Standard Operating Procedures (SOPs) for operations and maintenance activities for Solid Waste Management (SWM) and Sewerage & Sanitation Management (S&SM). In this context a two-day training program was organized in Lahore for the officers of partner LGs Mandi Bahudin, Toba Tek Singh, Sheikhpura and Khanewal on April 11th & 12th 2022. 5 officers dealing SWM and S&SM from each LG were trained to improve the municipal service delivery for the citizen of Punjab.



PMDFC has created its social media accounts on Twitter, Instagram, LinkedIn and YouTube for wider outreach and awareness.

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