



# PCP Progress Report

The development objective of the Program is to strengthen the performance of urban local governments in urban management and service delivery.

World Bank Funded  
**Punjab Cities Program**  
February, 2022

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## TABLE OF CONTENTS

<b>1. Introduction</b>	<b>1</b>
<b>2. Summary of Activities /Achievements by Program Component</b>	<b>2</b>
2.1. Highlights of Key Accomplishments	2
2.2. Funds Allocation & Utilization	10
<b>3. Update - DLIs Achievement (FY 2021 - 22)</b>	<b>12</b>
3.1. Composite Scoring - PMs (FY 2021 - 22)	12
3.2. Year Wise Progress of DLIs (2019-20 - 2021-22)	13
3.3. Result Area wise tentative scoring of 16 PCP MCs - FY 2021-22	14
<b>4. Communication Activities</b>	<b>15</b>

## ACRONYMS

APA	Annual Performance Assessment
ADP	Annual Development Program
CFMS	Computerized Financial Management System
CTS	Complaint Tracking System
DLI	Disbursement Linked Indicator
DLR	Disbursement Linked Results
EHS	Environment Health & Safety
ESFPs	Environment & Social Focal Persons
ESMF	Environment and Social Management Framework
ESSA	Environment & Social Systems Assessment
FABS	Financial Accounting & Budgeting System
FD	Finance Department
FY	Financial Year
GDP	Gross Domestic Product
GIS	Geographical Information System
GoPb	Government of Punjab
IDAMP	Integrated Development and Asset Management Plan
IPC	Interim Payment Certificate
IPF	Investment Project Financing
IS	Institutional Strengthening
LG & CDD	Local Government and Community Development Department
M&R	Maintenance & Rehabilitation
MACs	Minimum Access Conditions
MC	Municipal Corporation/Committee
MO (F)	Municipal Officer (Finance)
MO (I)	Municipal Officer (Infrastructure)
MO (P)	Municipal Officer (Planning)
MO (R)	Municipal Officer (Regulation)
NOC	No Objection Certificate
OSR	Own Source Revenue
O&M	Operations & Maintenance
P for R	Program for Results
PAD	Program Appraisal Document
PBG	Performance-Based Grants
PCP	Punjab Cities Program
PCRs	Polymerase Chain Reactions
PLGB	Punjab Local Government Board
PLGA	Punjab Local Government Act
PM	Performance Measure
PMDFC	Punjab Municipal Development Fund Company
PMS	Performance Management System
PPRA	Public Procurement Regulatory Authority
PURR	Punjab Urban Reform Roadmap
SLG	Secretary Local Government
SOPs	Standard Operating Procedures
TOR	Terms of Reference
ULGs	Urban Local Governments
VO	Variation Order
WB	World Bank

## 1. INTRODUCTION

*Government of Punjab prepared “Punjab Cities Program” with the assistance of the World Bank (WB) by analyzing the economic activities in the main cities of Punjab. For exploiting the economic growth potential of the cities some policy reforms have been proposed in the Punjab Cities Program, which are in line with Vision 2025 & Punjab Growth Strategy.*

To fulfill DLIs, a comprehensive framework is developed encompassing the process activities, roles & responsibilities of the stakeholders and documentation required as per the agreed Means of Verification. PMDFC is continuously monitoring construction activities through its field teams and supervision consultants. PMDFC teams are also providing requisite backstopping support to MCs staff in building the capacity of MCs to handle such kind of donor-funded projects. This report prepared by Institutional Strengthening section will provide a glimpse of efforts accomplished by PMDFC Team from time to time. Moreover, the team is also putting its best efforts to accomplish the specific requirements to fulfill DLIs for subsequent releases. The report encompasses activities majorly carried out during February 2022.

### 1.1 Program Development Objective

The development objective of the Program is to strengthen the performance of urban local governments participating in urban management and service delivery.

### 1.2 Program Cost

Table 1: Program Cost (1 USD = PKR 152.90)

Share	USD (Million)	PKR. (Million)
<b>Foreign:</b>	200.00	30,580.00
<b>Local: GoPb /MCs co-financing</b>	36.00	5,504.40
<b>Total:</b>	<b>236.00</b>	<b>36,084.40</b>

### 1.3 Key Features / PCP Components

The Program is using a hybrid of Investment Project Financing (IPF) and Program for Results (P for R) instrument.

- Infrastructure Development (Window-I; Program for Result)** provides Performance-Based Grants (PBGs) to MCs (**total USD 108 M**) based on results achieved by the MCs against the Disbursement-Linked Indicators DLI 1; MACs - USD 45 M (25%) and DLI 2; PMs – USD 135 M (75%). MCs will contribute 20% of the funds released to them
- Institutional Strengthening (Window-2; Investment Project Financing)** supports provincial government agencies (Finance Department, LG&CD Department, Local Government Board, and PMDFC and selected MCs with technical assistance and institutional strengthening. *(Total Cost; USD 20 Million)*

### 1.4 Program Cities

Table 2: 16 cities (Municipal Corporations/ Committees) included in the Program

North Punjab	Population 2017	Centre Punjab	Population 2017	South Punjab	Population 2017
Daska	189,327	Gojra	180,951	Bahawalnagar	199,367
Hafizabad	269,424	Jarranwala	230,162	Burewala	289,236
Jhelum	261,711	Jhang	493,108	Khanewal	216,181
Kamoke	264,217	Kamalia	145,713	Kotaddu	179,730
Muridke	258,152	Okara	463,302	Vehari	175,042
Wazirabad	138,433				

## 2. SUMMARY OF ACTIVITIES /ACHIEVEMENTS BY PROGRAM COMPONENT

### 2.1. Highlights of Key Accomplishments

PCP team is striving to execute the program operations. Program team is continuously monitoring and overseeing the implementation of M&R projects and Provision of machinery & equipment for solid waste management being executed by 16 partner MCs.

Moreover, the team is also putting its best efforts to accomplish the specific requirements to fulfill DLIs. DLI – 1: MCs have achieved Minimum Access Conditions (*MACs*), DLI – 2: MCs have achieved Performance Measures (*PMs*) for subsequent releases.

Table 3: Update - DLIs Accomplishment

Activities	Status
Accomplishment of DLIs (2018-19):	Reduced set of Minimum Access Conditions fulfilled and assessed by World Bank Team in <b>2018 - 19</b> and USD 9.52 million released
Accomplishment of DLIs (2019-20):	<ul style="list-style-type: none"> <li>• In-time submission of deliverables for 16 cities</li> <li>• DLIs complied with Disbursement Linked Results in <b>2019 - 20</b> and subsequent funds amounting USD 42.64 million released</li> </ul>
Accomplishment of DLIs (2020-21)	DLIs complied with Disbursement Linked Results in <b>2020 – 21</b> , subsequently funds amounting USD 53.933 Million released (Annual Performance Assessment carried out to assess Disbursement Linked Results (DLRs – FY 2020-21) by an independent Consulting Firm and Results submitted to WB, P&DD and LG&CDD).
Accomplishment of DLIs (2021-22)	<p><b><i>In Progress:</i></b></p> <p>Preparatory work / trainings / consultative sessions for MCs staff to accomplish MACs and PMs for Year – III (FY 2021 – 22)</p>

Highlight of other key accomplishments is detailed as under:

Table 4: Progress Summary

Activities	Update																					
Update on Year-I schemes	Group	Description	No. of Contracts	No. of subprojects Completed	AA Cost Million PKR	Contract Cost Million PKR	Expenditure Incurred															
	<b>Rehabilitation Subprojects</b>																					
	A	Rehabilitation works	16	15	1,206.80	1,144.36	1,066.88															
	B	Repairs	12	11	145.65	130.50	80.27															
	C	Supply items	16	16	135.50	129.26	117.30															
	D	Rehabilitation works phase-II	8	3	235.80	56.27	26.47															
	<b>Sub-Total</b>			<b>52</b>	<b>45</b>	<b>1,723.75</b>	<b>1,460.39</b>	<b>1,290.92</b>														
	Financial progress of Rehabilitation subprojects			88%																		
	Physical progress of Rehabilitation subprojects			96%																		
	<p style="text-align: center;"><b>Group wise Progress of PCP Infrastructure Projects Year 1 &amp; 2 (Jan 2020 - Feb 2022)</b></p> <table border="1"> <thead> <tr> <th>Group</th> <th>Contract Cost (Million PKR)</th> <th>Expenditure on works (Million PKR)</th> </tr> </thead> <tbody> <tr> <td>Group-A</td> <td>1144.36</td> <td>1066.88</td> </tr> <tr> <td>Group-B</td> <td>130.50</td> <td>78.05</td> </tr> <tr> <td>Group-C</td> <td>129.26</td> <td>113.93</td> </tr> <tr> <td>Group-D</td> <td>56.27</td> <td>20.87</td> </tr> </tbody> </table>								Group	Contract Cost (Million PKR)	Expenditure on works (Million PKR)	Group-A	1144.36	1066.88	Group-B	130.50	78.05	Group-C	129.26	113.93	Group-D	56.27
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Physical Progress (%)		<b>96%</b>	<b>99%</b>	<b>77%</b>	<b>95%</b>	<b>61%</b>																
Details of Plan for Utilization of the Funds released to MC for Year-1 to Year-5 is attached as <b>Annex - A</b>																						

Activities	Update																																																	
<b>Provision of Machinery &amp; Equipment for SWM</b>	<ul style="list-style-type: none"> <li>• PC-Is in 16 MCs approved and Technically Sanctioned</li> <li>• Procurement process of vehicle chassis started in 14 MCs</li> <li>• Partial equipment booked with manufacturer in 07 MCs</li> <li>• Tenders are being floated by MCs for construction of super structures on the chassis and procurement of other machinery &amp; equipment in 08 MCs</li> </ul>																																																	
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Activities	Update
<b>Environment &amp; Social Management</b>	<ul style="list-style-type: none"> <li>• Finalization of Environmental &amp; Social section for Design consultant ToRs.</li> <li>• Preparation of training session on Refresher course of ESMF and ESMP Development for 16 PCP MCs – Planned to be held on Mar 01, 2022</li> <li>• Coordination with World Bank team for arranging training session</li> </ul>
<b>Postings / Transfer of MCs' Key Staff</b>	<ul style="list-style-type: none"> <li>• LG&amp;CD Department is maintaining key staff posting in all 16 MCs.</li> <li>• PMDFC is providing necessary support to LG&amp;CD Department to make different staffing analysis for decision-making.</li> <li>• Detailed analysis has been conducted related to following major attributes (in the month of February 2022): <ul style="list-style-type: none"> <li>○ Officer having no additional charge = 37</li> <li>○ Officer having one additional charge = 25</li> <li>○ Officer having two additional charges = 09</li> <li>○ Officer having four additional charges = 01</li> <li>○ Officer having five or more additional charges = 08</li> <li>○ Posts Vacant = 0</li> </ul> </li> </ul> <p style="text-align: right;"><b>Detail Attached at Annex C</b></p>
<b>Hiring of Managing Director (PMDFC)</b>	<p>In progress</p> <ul style="list-style-type: none"> <li>• 47 applications received.</li> <li>• Shortlisting completed.</li> <li>• Interviews of final 11 shortlisted candidates held on February 24, 2022 (10 candidates appeared for interview)</li> <li>• Post will be filled up in March 2022.</li> </ul>
<b>Hiring of Program Staff</b>	<ul style="list-style-type: none"> <li>• Hiring of key staff - Completed</li> <li>• Hiring of remaining staff: Advertisement published (closing date was Dec10, 2021) – Shortlisting/ Screening completed (95%) and Interviews are in progress</li> </ul>
<b>Designated Account for PFC unit of FD</b>	<ul style="list-style-type: none"> <li>• Designated Account has been opened.</li> <li>• Preparation of PC-II for strengthening of PFC unit is in progress by FD</li> <li>• PMDFC has requested DS (LG) to expedite the PC-II finalization</li> </ul>
<b>Updation of information on SMDP Portal</b>	<ul style="list-style-type: none"> <li>• Participated in training session by SMDP team at P&amp;DD</li> <li>• All requisite information of PCP updated on SMDP Portal</li> <li>• Regular updation on weekly basis is being ensured</li> </ul>
<b>Capacity Building of PLGB &amp; LG&amp;CDD</b>	<ul style="list-style-type: none"> <li>• Minutes of Meeting held with Special Secretary has been approved from Secretary LG&amp;CDD and included in the agenda of PSC for approval</li> <li>• Proposal for establishing three units has been included in the agenda of Program Steering Committee (PSC) for approval</li> </ul>
<b>20 % share by 16 MCs (MAC)</b>	<ul style="list-style-type: none"> <li>• 13 MCs have applied for release of 20 % share to meet MAC of disbursement of PBGs for the year 2021-22</li> <li>• Note already submitted to LG&amp;CDD dated 15 Feb, 2022</li> <li>• Case is under process with LG&amp;CDD for onward transmittal to FD, final approval from competent authority and release of funds to MCs</li> </ul> <p style="text-align: right;"><b>Detail is attached at Annex D</b></p>



<b>Hiring of Consulting Services/ Goods</b>		
<b>i. Hiring Completed:</b>		
<b>Main Activity/ Consultancies</b>	<b>Estimated Cost (PKR Million)</b>	<b>Status</b>
<b>Hiring of Firms for Resident Construction Supervision for Year-1, Rehabilitation M&amp;R Contracts of 16 Cities.</b>	55.50	Completed
<b>Hiring of Audit Firm for External Audit of Financial Statements of Partner Local Governments (16-MCs) -(19-20 &amp; 20-21)</b>	34.54	Completed
<b>Package-1-MCs-Procurement of IT equipment for 16 x MCs Package-2-PMDFC &amp; Regional Offices- Procurement of IT equipment Package-3 PLGB-Procurement of IT equipment.</b>	31.50	Completed
<b>Procurement of Furniture (PMDFC &amp; Regional Offices LG&amp;CDD &amp; PLGB).</b>	9.39	Completed
<b>Hiring of Short-Term Individual Consultant (Solid Waste Management Specialist) for PMDFC.</b>	1.80	Completed
<b>Hiring of Short-Term Individual Consultant (Solid Waste Management Specialist) for PMDFC.</b>	2.00	Completed
<b>Hiring of Individual Procurement Consultant.</b>	3.50	Completed
<b>01 Diesel Generator 50KVA for Head office and 03 Diesel Generators 30 KVA for Regions</b>	8.22	Completed

#### **ii. Hiring of Consultancies in Progress:**

<b>Consultancy</b>	<b>Sub Activities</b>	<b>Status</b>	<b>Timeline</b>
<b>Hiring of an Engineering Firm for Sectoral Planning, Detailed Design of Infrastructure Sub-Projects, &amp; Resident Supervision in 16 Cities of Punjab</b>	Combined Evaluation of Technical and Financial Proposal	Completed	30-12-2021
	NOL to be issued by World Bank	Completed	03-01-2022
	Negotiation with the Firms	Completed	06-01-2022
	Signing of draft Contract Agreements with the Firms	Completed	14-01-2022
	Draft signed agreement sent to World Bank for clearance	Completed	14-01-2022
	World Bank Approval	Completed	01-02-2022
	Signing of Contract Agreements after 10 days Standstill Period	Completed	28-02-2022
	Firms' mobilization at site	Being Planned	15-03-2022
	Sectoral Planning (16 MCs)	Future Task	16-03-2022 to 30-09-2022
	Designing of major infrastructure subprojects	Future Task	01-04-2022 to 31-12-2022
	Tendering and bidding process after approval of PC-Is for first priority infrastructure sub-projects (16 Nos.)	Future Task	30-06-2022
	Commencement of execution of one first Priority infrastructure sub-project (16 Nos.)	Future Task	30-09-2022

	Completion of infrastructure sub projects (16 Nos.)	Future Task	31-03-2024
	Tendering and bidding process after approval of PC-I for second priority infrastructure sub projects 16 Nos.	Future Task	01-11-2022
	Commencement of execution of one second priority infrastructure sub-project (16 Nos.)	Future Task	01-03-2023
	Completion of infrastructure sub projects (16 Nos.)	Future Task	31-03-2024
<b>Hiring of Consultants for Detailed Design of Infrastructure Sub-Projects and Resident Supervision in 16 Cities of Punjab. (Parks Design, Parking Sheds, Roads etc.)</b>	RFP issued to firm	Completed	27-12-2021
	Combined Evaluation Report and Draft Negotiated Contract	Completed	15-01-2022
	Notification of Intention of Award	Completed	15-01-2022
	Signed Contract after 10 days Stand Still Period	Completed	28-01-2022
	Design of infrastructure sub projects	In-progress	01-02-2022 to 31-05-2022
	Tendering and bidding process after approval of PC-Is for infrastructure sub projects	Future Task	15-04-2022 to 31-07-2022
	Commencement of execution of sub projects	Future Task	01-06-2022 to 31-07-2022
	Completion of infrastructure sub projects	Future Task	01-06-2022 to 29-02-2023
<b>Consulting Services for Up gradation of MC's Websites, Up gradation of Performance Management System (PMS) and Up gradation of CTS to GRM</b>	RFP issued	Completed	20-01-2022
	Submission of Technical Proposal	Completed	12-02-2022
	Evaluation of Technical Proposal	Completed	01-03-2022
	Financial Opening and negotiation	Future Task	15-03-2022
	Intention of Award and Draft Contract	Future Task	18-03-2022
	Signing of Agreement	Future Task	30-03-2022
	Completion of Assignment	Future Task	20-09-2022
<b>Hiring Of Consulting Services for Compatibility / Accessibility Check and Integration of Local Govt. Financial Management System with Federal Govt. Financial System FAB/SAP Under Punjab Cities Program (PCP).</b>	Proposals received from top ranked firm M/S ABBACUS Consulting	Completed	31-12-2021
	Evaluation of Technical Proposal	Completed	07-01-2022
	Opening of Financial Proposal	Completed	17-01-2022
	Negotiations with M/S ABBACUS Consulting	Completed	25-01-2022
	Negotiation report to be shared with World Bank	Completed	28-01-2022

	Notification of Intention of Award	Completed	03-02-2022
	Standstill Period	Completed	18-02-2022
	Signing of Agreement	Future Task	07-03-2022
	Completion of Assignment	Future Task	31-06-2022
<b>Hiring of Consulting Services for Preparation of IDAMP For 16 MCs.</b>	RFP issued to firms	Completed	23-12-2021
	Opening of Technical Proposals / Minutes	Completed	21-01-2022
	Evaluation of Technical Proposals	Completed	25-02-2022
	Opening of Financial Proposals / Minutes	Future Task	10-03-2022
	Combined Evaluation Report and Draft Negotiated Contract	Future Task	15-03-2022
	Notification of Intention of Award	Future Task	16-03-2022
	Signing of Agreement	Future Task	31-03-2022
	Completion of Assignment (Phase- 1)	Future Task	28-02-2023
	Completion of Assignment (Phase-2)	Future Task	31-12-2023
<b>Annual Performance Assessment Firm will be hired for 2 years. It will carry out assessment of 16 Municipal Committees/ Corporations to release funds against achieved DLIs.</b>	Meeting held with the Special Secretary LG&CD on 24th December, 2021 for justification of APA firm clarification for decision on CQS or QCBS selection method sent to World Bank on 27-12-2021. As per World Bank advice, firm will be hired under Least Cost Method	Completed	03-01-2022
	REOI advertised in the Press	Completed	06-01-2022
	EOIs received	Completed	26-01-2022
	Evaluation of Expression of Interest	Completed	04-02-2022
	Issuance of Request for Proposals	Completed	11-02-2022
	Receipt of Technical & Financial Proposals	Completed	28-02-2022
	Evaluation of Technical & Financial Opening	Future Task	07-03-2022
	Negotiated and Notification of Intention of Award	Future Task	08-03-2022
	Standstill Period	Future Task	25-03-2022
	Signing of Agreement	Future Task	27-03-2022
	Draft report on completion of work	Future Task	05-06-2022
	Report to be shared with the World Bank for comment	Future Task	05-06-2022
	Final Report with completion	Future Task	10-06-2022
	Sharing with WB & Secretary LG with agenda to put up to PSC for final approval	Future Task	10-06-2022
	WB clear payment	Future Task	30-06-2022

<b>Hiring of Firm for Assessment of Economic Potential in MCs (Phase-I)</b>	Draft TORs were shared with the World Bank for clearance on December 19, 2021. The World Bank cleared the TORs with some suggestions	Completed	20-01-2022
	Final TORs shared with the World Bank for final clearance after incorporation of World Bank suggestions	Completed	26-01-2022
	World Bank clearance for TORs	Completed	31-01-2022
	Activity will be uploaded on STEP for approval by the World Bank	Completed	31-01-2022
	Approval of activity from the World Bank	Completed	04-02-2022
	REOI advertised in the Press	Future Task	01-03-2022
	EOIs received	Future Task	16-03-2022
	Evaluation of Expression of Interest	Future Task	25-03-2022
	Issuance of Request for Proposals	Planned	27-03-2022
	Receipt of Technical & Financial Proposals	Future Task	15-04-2022
	Evaluation of Technical & Financial Opening	Future Task	20-04-2022
	Negotiated and Notification of Intention of Award	Future Task	25-04-2022
	Standstill Period	Future Task	13-05-2022
	Signing of Agreement	Future Task	16-05-2022
	Completion of work by the Firm	Future Task	05-09-2022
<b>Hiring of Audit Firm for External Audit of Financial Statements of Partner Local Governments (16-MCs) - (2021-22 &amp; 2022-23)</b>	Approval of TORs	Future Task	07-03-2022
	Activity to be added on STEP for approval by the World Bank	Future Task	03-03-2022
	REOI advertised in the Press	Future Task	15-03-2022
	EOIs received	Future Task	31-03-2022
	Evaluation of Expression of Interest	Future Task	08-04-2022
	Issuance of Request for Proposals	Future Task	12-04-2022
	Receipt of Technical & Financial Proposals	Future Task	03-05-2022
	Evaluation of Technical & Financial Opening	Future Task	10-05-2022
	Negotiated and Notification of Intention of Award	Future Task	16-05-2022
	Standstill Period	Future Task	31-05-2022
	Signing of Agreement	Future Task	05-06-2022
	Start of work by Audit Firm		15-07-2022
	Completion of work by the Firm	Future Task	30-09-2022
	Completion of activities	Future Task	15-10-2022
Sharing with WB	Future Task	15-11-2022	

## 2.2. Funds Allocation & Utilization

### Components' Allocation

Table 5: Program Components &amp; Allocation

Window #	Financing Modality	Amount (US \$ M)	Amount (%)
1	IDA Allocation for Performance Grants (PforR)	180.00	90
2	IDA Allocation for Institutional Strengthening (IPF)	20.00	10

### \*Funds Utilization

Table 6: Funds Releases and Utilization

Financial Year	FY 2019-20				FY 2020-21				FY 2021-22				Total (FY 2019-22)			
	Releases		Utilization		Releases		Utilization		Releases		Utilization		Releases		Utilization	
Area	PKR	USD	PKR	USD	PKR	USD	PKR	USD	PKR	USD	PKR	USD	PKR	USD	PKR	USD
IPF- PMDFC	185.11	1.2	17.47	0.11	160	0.99	289.36	1.83	277.23	1.65	139.32	0.84	622.34	3.84	446.15	2.78
PBGs-MCs	1,442.41	9.52	-	-	7,065.05	42.64	960.96	6.35	8,504.96	53.93	552.98	3.61	17012.42	106.09	1513.94	9.96
<b>Total</b>	<b>1,627.53</b>	<b>10.72</b>	<b>17.47</b>	<b>0.11</b>	<b>7,225.05</b>	<b>43.64</b>	<b>1250.32</b>	<b>8.18</b>	<b>8,782.20</b>	<b>55.58</b>	<b>692.3</b>	<b>4.45</b>	<b>17634.76</b>	<b>109.94</b>	<b>1960.09</b>	<b>12.74</b>

\*As per Bank Statement for the period ending Feb 28, 2022

### 3. UPDATE – DLIS ACHIEVEMENT (FY 2021 – 22)

PCP Team is putting its best efforts to accomplish Disbursement Linked Indicators (DLIs) for FY 2021-22 to handhold MCs staff for achieving the results and maximum scores for the disbursement of funds in next year. Regular monitoring of DLIs progress of PMs (Performance Measures) score for 16 PCP cities is being carried out to prepare MCs for upcoming Annual Performance Assessment.

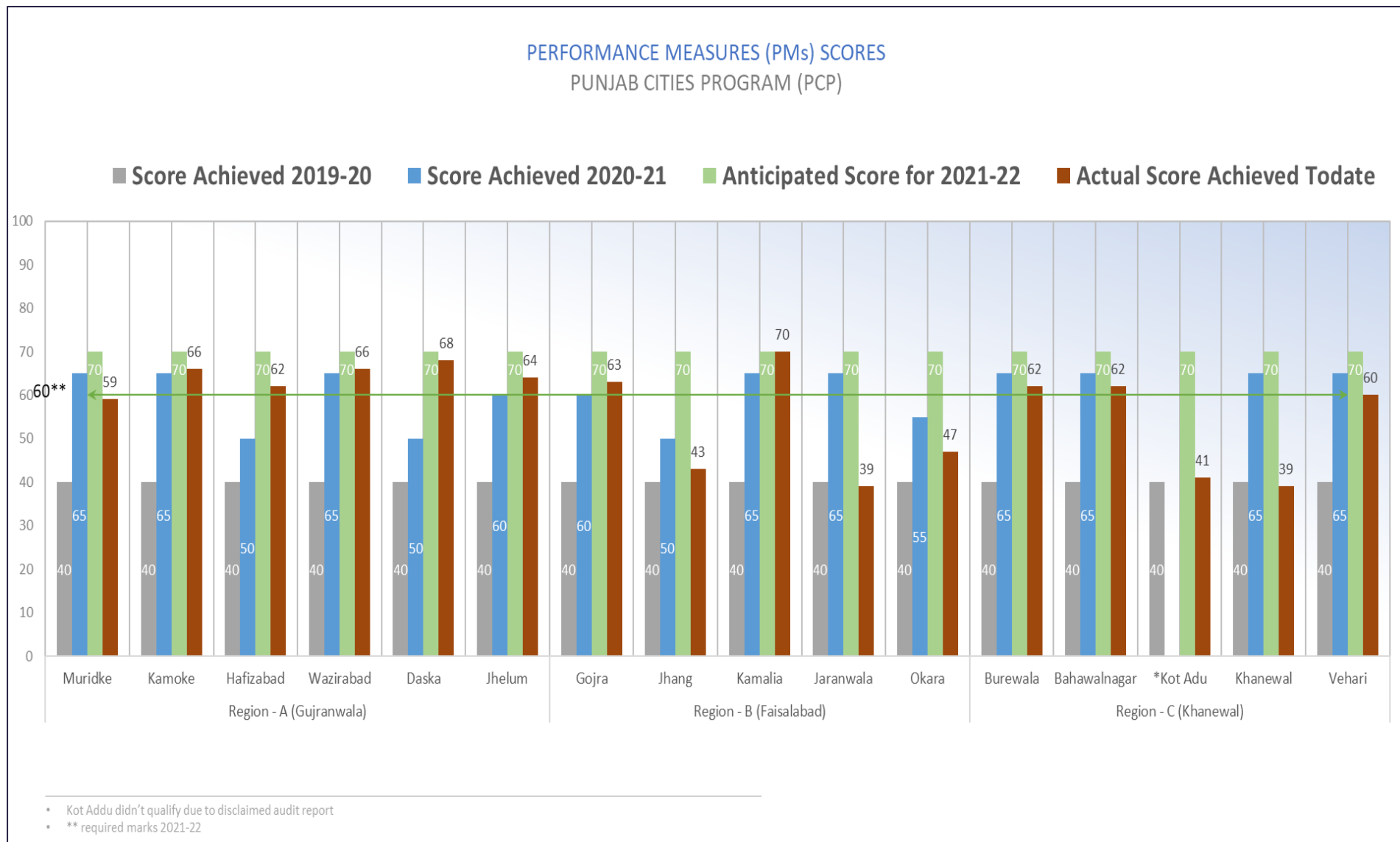
The tentative score achieved by MCs is given following;

#### 3.1. Composite Scoring – PMs (FY 2021 – 22)

Table: 07 Tentative - Total Vs Actual Scoring (16 PCP MCs for FY 2021-22)

Region	MCs	Anticipated Score	Min. Score Required	Actual Score Achieved To date
<b>Region - A (Gujranwala)</b>	Muridke	70	60	59
	Kamoke	70	60	66
	Hafizabad	70	60	62
	Wazirabad	70	60	66
	Daska	70	60	68
	Jhelum	70	60	64
<b>Region - B (Faisalabad)</b>	Gojra	70	60	63
	Jhang	70	60	43
	Kamalia	70	60	70
	Jaranwala	70	60	39
	Okara	70	60	47
<b>Region - C (Khanewal)</b>	Burewala	70	60	62
	Bahawalnagar	70	60	62
	Kot Adu	70	60	41
	Khanewal	70	60	39
	Vehari	70	60	60

### 3.2. Year Wise Progress of DLIs (2019-20 – 2021-22)



### 3.3. Result Area wise tentative scoring of 16 PCP MCs – FY 2021-22





#### 4. COMMUNICATION ACTIVITIES

Punjab Cities Program is the flagship program of Punjab Municipal Fund Development Company. To project the milestones achieved by PCP team communication section is playing a major role. During the last quarter many initiatives were taken few of them has been completed successfully which are Wielding very good feedback while remaining few will also be completed shortly. Below are a few major communication activities which has been completed successfully followed by the list of planned activities subject to approval.

Table: 08 Communication Activities

Activity	Description	Status
Use Of social media for projection of PCP activities	Twitter, Instagram, YouTube and LinkedIn accounts are also being operated in addition to FB for projection of program achievements	Ongoing
Newsletter Jan - Mar 2022	Newsletter preparation for printing and dissemination	In Progress
Preparation of Handbags	Special printed handbags to present PR material are being designed and published	In Progress Will be completed by 15th March, 2022
Media Coverage of PCP	A detailed feature on PCP will be published in Daily Express Tribune Newspaper	In Pipeline will be published by March 2022.

Table 09: Plan for Utilization

Plan for Utilization of the Funds released to MC for Year-1 to Year-5 (million PKR)									
Year of release	Funds Released	MC Share (20%)	Total available funds	Plan for Utilization					
				S.N	Subprojects	No of subprojects	Cost in million PKR	Total utilization	Expected date of utilization
2019-20	1442.413	288.483	1730.896	1	Rehabilitation of Municipal Services Infrastructure projects	44	1488.03	1488.03	June 2022
2020-21	7065.052	1413.010	8478.062	2	Rehabilitation of Municipal Services Infrastructure projects	8	243.00	243.00	Dec, 2022
<b>Total</b>	<b>8507.465</b>	<b>1701.493</b>	<b>10208.958</b>	3	Construction of Parking areas for SWM & other vehicles	16	320	<b>6790</b>	<b>Mar, 2023</b>
				4	Provision of machinery & Equipment for Solid waste Management	16	3000		
				5	Construction of Priority roads wherein water supply & sewerage is not to be laid	16	1500		
				6	Development of chowks, cross roads & important nodes of the cities	16	800		
				7	Development of Priority Parks & green spaces	16	1120		
				8	Sewerage system of Khanewal city	1	50		
				<b>Total</b>		<b>88</b>	<b>6790</b>		
				<b>Total upto June, 2022</b>			<b>8521.03</b>		
				Carried forward to 2022-23			<b>1687.928</b>		
				2021-22	8504.964	1700.993	10205.957		
2022-23	9174.0	1834.80	11008.80						
2023-24	3669.60	733.92	4403.520		Completion of 78 above mentioned projects	78		13,653.102	June, 2024
<b>G. Total</b>	<b>29856.03</b>	<b>5971.206</b>	<b>35827.23</b>					<b>35,827.23</b>	

## Progress of Schemes

Annex A ii

Table 10: Summary

Sr. No	Zone	Name of MC	Group-A (Rehabilitation works),				Group-B (Repair Works)					Group-C (Supply Items)			
			Approved PC-1 Cost (mill. Rs)	Group	Contractor Name	Contract cost (mill. Rs)	Date of commencement	Time period (Months)	Original Completion Date	Physical progress (%)	Expenditure (million PKR)	Total PKR	Financial Progress (%)	Expected date of completion	Action required
1	South Punjab	Khanewal	120.47	A	Mohammad Asif	87.53	09-May-20	10	08.01.2021	100%	80.19	104.09	92%	Completed	
				B	Abdul Hameed Ghori and Co.	7.41	05-Jun-20	9	04.02.2021	100%	6.311		85%	Completed	For Financial Progress, payment to Contractors should be made by MC
				C	M.s Traders	13.21	09-May-20	9	08.01.2021	100%	12.11		92%	Completed	
				D	B.K. Sons Construction Company	6.05	24-Dec-20	6	24.05.2021	100%	5.47		90%	Completed	
			146.50	SWM	-	-	-	-	-	-	-	-			
2		Vehari	108.25	A	Naveed Construction Co.	91.62	29-Apr-20	10	05.01.2021	100%	87.39	97.12	95%	Completed	
				B	Faiz e Aam Construction	5.83	22-Apr-20	10	24.12.2020	100%	5.83		100%	Completed	
				C	Sadaqat Builders	4.22	22-Apr-20	10	24.12.2020	100%	3.90		92%	Completed	
				D	-	-	-	-	-	-	-		-		PC-1 is pending on part of MC
			148.792	SWM	-	-	-	-	-	-	-				
3	Bahwalnagar	113.37	A	Saddaqt Builders	82.95	13-May-20	11	18.01.2021	100%	80.60	100.13	97%	Completed		
			B	Tahir Mehmood	17.68	01-Dec-20	4	31.03.2021	100%	13.74		78%	Completed		
			C	Superior Builders	5.87	14-May-20	8	13.10.2020	100%	5.80		99%	completed		
			D	Syed Brothers	5.27	20-May-21	6	20.08.2021	100%	0.000		0%	Completed	For Financial Progress, payment to Contractors should be made by MC	

		125.67	SWM											Order placed. Payment to vendors is pending on part of MC
4	Burewala	104.61	A	Ch. Majeed Tahir	85.49	27-Apr-20	12	26.12.2020	100%	82.30	91.17	96%	completed	
			C	M.S.Traders	8.87	27-Aug-20	6	26.12.2020	100%	8.87		100%	Completed	
		D	-	-	-	-	-	-	-	-				PC-1 is pending on part of MC
		137.64	SWM											
5	Kot Addu	207.90	A	Abdul Majeed Khan	35.75	08-Sep-20	6	07.03.2021	100%	35.42	108.91	99%	Completed	
			B	Muhammad Athar	15.62	04-Sep-20	6	03.03.2021	100%	15.36		98%	Completed	
			C	Javaid & Co.	10.13	15-May-20	11	14.11.2020	100%	10.13		100%	Completed	
		143.37	SWM	M/S Hino	48.00	22-Jan-22	3	22-Apr-22	0%	48.00		100%		
6	Jhang	107.91	A	Roheela Traders	43.90	06-Jul-20	8	06.01.2021	100%	43.78	57.77	100%	Completed	
			B	Rush Construction	38.33	28-Apr-20	11	27.10.2020	22%	5.26		14%		Contract terminated and work is being completed on risk and cost of Contractor. Expedite the pace of progress by MC
			C	Javaid and Company	8.73	28-Apr-20	11	27.10.2020	100%	8.74		100%	Completed	
		D	-	-	-	-	-	-	-	-			PC-1 is pending on part of MC	
		374.01	SWM											
7	Gojra	79.30	A	Hanif Anjam	61.99	02-Jun-20	10.1	01.02.2021	100%	60.98	73.27	98%	Completed	
			B	Liaqat Construction	4.84	21-May-20	8	21.11.2020	100%	4.15		86%	Completed	For Financial Progress, payment to Contractors should be made by MC
			C	Hanif Anjam	8.15	02-Jun-20	9	01.12.2020	100%	8.14		100%	Completed	
		162.66	SWM											
8	Okara	245.82	A	Itthad JV Mehboob Builders	55.29	15-May-20	8	06.11.2020	95%	44.89	191.24	81%		For Financial Progress, payment to Contractors should be made by MC

			B	Itthad JV Mehboob Builders	26.79	15-May-20	8	06.11.2020	100%	16.16		60%	completed	For Financial Progress, payment to Contractors should be made by MC
			C	Ittehad Brothers	21.28	03-Nov-20	5	26.03.2021	100%	16.03		75%	completed	For Financial Progress, payment to Contractors should be made by MC
			D	M/s Sajjad & Co.	31.15	03-Jun-21	7	31.12.2021	30%	7.20		23%	31.03.2022	For Financial Progress, payment to Contractors should be made by MC.
		300.55	SWM	M/S Hino & Millat Tractors	127.64	01-Dec-21	3	10-Jan-22	100%	106.96		84%	completed	
9	Jaranwala	122.07	A	Roheela Traders	83.37	11-May-20	10	12.01.2021	100%	83.37	110.69	100%	completed	
			B	M.M Tariq Builder	3.41	03-Nov-20	5	04.01.2021	100%	2.94		86%	Completed	
			C	Suleman Engineering	10.58	21-May-20	10	21.09.2020	100%	10.58		100%	Completed	
			D		13.8				100%	13.80		100%	Completed	NOC Charges paid to Pakistan Railway for widening of culvert
		217.24	SWM											
10	Kamalia	75.44	A	Muhammad Iqbal Javaid & Co.	68.01	17-Jun-20	10	16.02.2021	100%	67.51	78.04	99%	Completed	
			B	M/s Bilal Engineering Company	2.98	25-Jan-21	2	24.03.2021	100%	2.98		100%	Completed	
			C	Javed & Company	7.56	29-Apr-20	9	11.10.2020	100%	7.56		100%	completed	
		136.45	SWM											
11	Jhelum	49.77	A	Hashim Ali Safdar	45.03	04-Jun-20	10	03.01.2021	100%	45.03	48.38	100%	Completed	
			C	Hashim Ali Safdar	3.35	09-Jul-20	8	31.10.2020	100%	3.35		100%	Completed	
		169.06	SWM											
12	Wazirabad	282.22	A	United Construction Company	91.66	11-May-20	11	31.12.2020	100%	91.66	151.89	100%	Completed	
			C	M/s Qamar U Din & Sons	5.207	19-Nov-20	4	25.03.2021	100%	0.00		0%	Completed	For Financial Progress, payment to Contractors should be made by MC

		174.34	SWM	M/S Hino & Millat Tractors	60.23		3		100%	60.23		100%	Completed	
13	Kamoke	108.54	A	Imran Sharif	100.09	15-May-20	12	15.01.2020	100%	88.56	97.18	88%	Completed	
			C	Imran Sharif	8.62	28-Aug-20	8	28.11.2020	100%	8.62		100%	Completed	
		299.77	SWM											
14	Muridke	94.36	A	Choudhary Enterprises	82.62	13-Aug-20	8	12.04.2021	100%	82.62	91.12	100%	Completed	
			B	Roheela Traders	5.15	10-Aug-20	6	09.02.2021	100%	5.15		100%	Completed	
			C	Best Corporation	3.35	10-Aug-20	6	18.02.2021	100%	3.35		100%	Completed	
		245.78	SWM											
15	Hafizabad	75.36	A	Ch. Amjad Ali	58.41	09-Sep-20	8	08.05.2021	100%	58.41	66.75	100%	Completed	
			B	Mian Waqas Engineers	0.39	29-Sep-20	3	28.20.2021	100%	0.39		99%	Completed	
			C	M.S. Traders	7.95	15-Sep-20	6	15.03.2021	100%	7.95		100%	Completed	
		251.86	SWM											
16	Daska	258.18	A	Nazeer Ahmad & Brother's	70.66	24-Sep-20	8	23.05.2021	100%	34.20	80.60	48%	Completed	For Financial Progress, payment to Contractors should be made by MC
			B	Nazeer Ahmad & Brother's	2.06	11-Sep-20	5	05.12.2020	100%	2.00		97%	Completed	
			C	Mehboob Builders	2.18	16-Jun-20	5	15.08.2020	100%	2.18		100%	Completed	
			D	-	-	-	-	-	-	-	-			Revised estimate is in progress with MC.
		176.31	SWM	M/S Hino Pak	42.22					50%	42.22		100%	
<b>Total</b>				<b>116 Contracts</b>	<b>1717.81</b>					<b>1548.34</b>			<b>47 Nos. Completed</b>	
<b>Total no. of Sub Projects = 32 Nos.</b> <b>Total no. of Contracts = 116 Nos.</b>														

\*IPCs in process are also considered while evaluating Financial Progress

## Punjab Cities Program - Rehabilitation of Municipal Services Infrastructure Projects

Table 11: Beneficiaries Detail of MCs in North Region

Sr.No	MC	Component of Work	Beneficiaries
1	Jhelum	Water Supply System	55,000
		Sewerage System	95,000
		Street Lights	65,000
		Office Buildings	400
2	Wazirabad	Water Supply System	58,000
		Sewerage System	90,000
		Street Lights	62,000
		Office Buildings	425
3	Kamoke	Water Supply System	175,000
		Sewerage System	50,000
		Street Lights	40,000
		Parks	50,000
4	Muridke	Water Supply System	115,000
		Solid Waste Management	150,000
		Sewerage System	130,000
		Streets Lights	60,000
		Parks	40,000
5	Hafizabad	Water Supply System	150,000
		Sewerage System	120,000
6	Daska	Water Supply System	150,000
		Solid Waste Management	115,000
		Sewerage System	200,000
		Streets Lights	45,000

Table 12: Beneficiaries Detail of MCs in Central Region

Sr.No	MC	Component of Work	Beneficiaries
1	Kamalia	Sewerage System	95,000
		Water Supply System	54,000
		Solid Waste Management	50,000
		Street Light	65,000
		Parks	110,000
		Office Building, MC Library & MC Mosque Equipment	450
2	Okara	Sewerage System	155,000
		Water Supply System	190,000
		Solid Waste Management	340,000
		Street Light	52,000
		Parks	110,000
		Office Building, MC Library & MC Mosque Equipment	1,100
3	Jhang	Sewerage System	64,000
		Water Supply System	48,000
		Solid Waste Management	280,000
		Street Light	151,000

Sr.No	MC	Component of Work	Beneficiaries
		Office Building, MC Library & MC Mosque Equipment	700
4	Jaranwala	Sewerage System	80,000
		Water Supply System	48,000
		Solid Waste Management	182,000
		Street Light	151,000
		Parks	90,000
		Office Building, MC Library & MC Mosque Equipment	450
5	Gojra	Sewerage System	157,000
		Water Supply System	90,000
		Solid Waste Management	92,000
		Street Light	42,000
		Parks	72,000
		Office Building, MC Library & MC Mosque Equipment	350

Table 13: Beneficiaries Detail of MCs in South Region

Sr.No	MC	Component of Work	Beneficiaries
1	Bahawalnagar	Water supply system	138,300
		Sewerage and Drainage system	104,000
		Solid Waste Management	126,720
		Street Light	32,500
		Parks	70,200
2	Burewala	Sewerage System	203,722
		Street Light	81,344
		Parks	152,850
		Solid Waste Management	277,500
		Water Supply System	130,680
3	Vehari	Water supply system	101,300
		Sewerage and Drainage system	106,000
		Solid Waste Management	120,000
		Street Light	76,000
		Parks	53,000
4	Khanewal	Water supply system	182,000
		Sewerage	253,000
		Solid Waste Management	344,000
		Street Light	87,000
		Parks	66,000
5	Kot Addu	Solid Waste Management	98,000
		Water supply system	84,000
		Sewerage	147,000
		Street Light	84,000
		Parks	128,000



**Pictorial View – Infrastructure Sub-Projects**  
**Infrastructure Development Activities - PCP Cities**



**Rehabilitation of Park – MC Bahawalnagar**



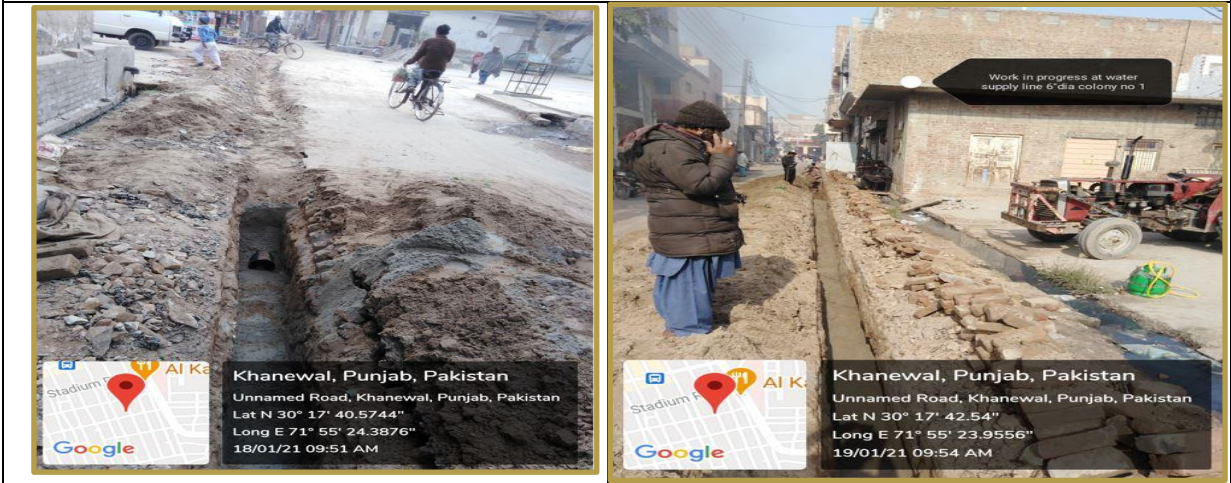
**Rehabilitation of Pump House – MC Bahawalnagar**



**Replacement of Street Lights - MC Bahawalnagar**



**Rehabilitation of Filtration Plant – MC Khanewal**



**Replacement of Water Supply Pipe MC Khanewal**



**Replacement of Screen - MC Khanewal**

## Annex B

## Status of Solid Waste Management Machinery

Sr. #	MCs	PC-1s			Technical Sanction			Chassis					Competitive Bidding For Super Structure					Super Structure Delivery Status		Remarks	Decision required			
		Finalized	Pending with Approving Authority	Approved	Submitted	Pending with Sanctioned Authority	Sanctioned	Quotation Received	Order Placed	Order placed/Procured					Advertised in Newspaper	Bid Opening Date	No of Bid Received	Grievance Committee Proceeding	Bids Evaluated			Work Awarded	Inspected by Consultants Date	Delivery Date
										Truck (Nos)	Mini Tipper (Nos)	Tractor (Nos)	Motor Bike (Nos)	Wheel Excavator (Nos.)										
1	Jhelum													Advertised in Newspaper	16-Feb-22	0							No bid received for superstructure. Amended AA approved by DDWP Rawalpindi & letter issued. No order for chassis placed as yet as per MO (I&S) Jhelum.	MC required to place the order of Vehicle Chassis and Re-tender for superstructure
2	Wazirabad													Re-advertised	8-Feb-22	3							Vehicle Chassis has been received in MC except Truck Chassis which will be delivered in March 2022. 3 No. bids were received for superstructure & evaluation is in progress.	MC to place order to the lowest, qualified successful bidder for superstructure
3	Kamoke													Advertised in Newspaper	9-Feb-22	2							2 No. bids were received for superstructure and evaluation is in progress. Order for procurement of Mini Tipplers and Trucks placed on 24.01.22 and for tractors on 25.01.22. Delivery process struck up due to non payment to vendors	Payment of Vehicle Chassis pending on part MC Kamoke. MC to place order for superstructure.
4	Hafizabad																						Revised PC-1 submitted for DDSC meeting. Purchase order to procure Vehicle Chassis yet to be placed.	DDSC meeting.required immediately. MC to place the order of Vehicle Chassis
5	Daska													To be re-advertised									No bid received for superstructure on 31.01.2022. Order for procurement of Vehicle Chassis has been placed on 25.01.22. Vehicle Chassis for mini tipper has been received in MC	Readvertisement pending on part of MC.
6	Muridke													To be re-advertised									Revised PC-1 submitted for DDSC meeting. Order for Vehicle Chassis has been placed on 31.01.22. Delivery process struck up due to non payment to vendors	DDSC meeting.required immediately. MC to place the order of Vehicle Chassis
7	Jaranwala																						Revised PC-1 submitted for DDSC meeting. Purchase order to procure Vehicle Chassis yet to be placed.	DDSC meeting.required immediately for revision of estimates. MC to place the order of Vehicle Chassis
8	Gojra																						PC-1 revision pending on part of MC from DDWP Faisalabad. Chassis have not been ordered as yet.	MC to get revised approval of PC-1 from DDWP Faisalabad. MC should place order for Vehicle Chassis.

**STATUS OF SOLID WASTE MANAGEMENT MACHINERY**

Sr. #	MCs	PC-1s			Technical Sanction			Chassis					Competitive Bidding For Super Structure					Super Structure Delivery Status		Remarks	Decision required			
		Finalized	Pending with Approving Authority	Approved	Submitted	Pending with Sanctioned Authority	Sanctioned	Quotation Received	Order Placed	Order placed/Procured					Advertised in Newspaper	Bid Opening Date	No of Bid Received	Grievance Committee Proceeding	Bids Evaluated			Work Awarded	Inspected by Consultants Date	Delivery Date
										Truck (Nos)	Mini Tipper (Nos)	Tractor (Nos)	Motor Bike (Nos)	Wheel Excavator (Nos.)										
9	Jhang																					Revised PC-1 submitted for DDSC meeting. Purchase order to procure Vehicle Chassis yet to be placed.	Revised PC-1 submitted for DDSC meeting. Purchase order to procure Vehicle Chassis yet to be placed.	
10	Kamalia													To be re-advertised								No bid received in 1st & 2nd bidding. Vehicle Chassis has not yet been ordered.	MC to get revised approval of PC-1 from DDWP Faisalabad. MC should place order for Vehicle Chassis.	
11	Okara													06.01.2022	6-Jan-21	2						Work has been awarded to Kisan Engg. for Superstructure fabrication.	DDSC meeting is required immediately. PC-1 already submitted with LG&CD Department.	
12	Burewala																					Administrative Approval issued on 25.01.2022. TS issued on 3.2.22. Purchase order of vehicle chassis has not yet been placed.	MC to place the order for Vehicle Chassis and send Advertisement for superstructure fabrication.	
13	Vehari																					Administrative Approval issued on 25.01.2022. TS issued on 2.2.22. Purchase order of vehicle chassis has not yet been placed.	MC to place the order for Vehicle Chassis and send Advertisement for superstructure fabrication.	
14	Khanewal																					Revised PC-1 submitted to DDWP Multan on 1.02.22. Decision is pending with relevant authority regarding purchase of chassis.	Revised PC-1 submitted to DDWP Multan on 1.02.22 & pending. MC to place the order for Vehicle Chassis	
15	Bahawalnagar													Re-advertised	22-Mar-22							Readvertisement sent & bid opening date is 22.03.2022. Truck Chassis has been ordered. Payment to suppliers is pending on part of MC	Payment for vehicle chassis manufacturers pending on part of MC.	
16	Kot Addu													advertised	26-Feb-22	2						Revision has been completed. Order placed on 22-01-2022. Bid evaluation is in progress.	MC to place order to the lowest bidder for superstructure	
<b>LEGENDS</b>		Not Finalized / Not Done						In Process						Activity Completed										

**Pictorial View – Procurement of Machinery & Equipment for Solid Waste Management  
Procurement of Chassis & Fabrication of Super Structures - Okara**



**Procurement of Chassis for SWM Mini Tippers – MC Daska**



**Procurement of Tractors - MC Wazirabad**



**Procurement of Chassis for Mini tippers & Motorcycles – MC Wazirabad**



## Annex – C

Table; 14 Summary - Posting/ Transfer Status of MC Officers in 16 PCP Cities

Sr. No.	MC Officers	Changes Occurred		Total
		July 2019 to June 2021	July 2021 to 28 Feb, 2022	
1	Chief Officer	48	17	65
2	Municipal Officer (Finance)	31	19	50
3	Municipal Officer (Infrastructure & Services)	42	26	68
4	Municipal Officer (Regulation)	59	18	77
5	Municipal Officer (Planning)	31	28	59
Grand Total		211	108	319

Table; 15 Detail - Posting/ Transfer Status of MC Officers in 16 PCP Cities

Sr. #	Municipal Committee	Chief Officer		MO (F)		MO (I&S)		MO (R)		MO (P)	
		July 2019 to June 2021	July 2021 to 28 Feb, 2022	July 2019 to June 2021	July 2021 to 28 Feb, 2022	July 2019 to June 2021	July 2021 to 28 Feb, 2022	July 2019 to June 2021	July 2021 to 28 Feb, 2022	July 2019 to June 2021	July 2021 to 28 Feb, 2022
1	Bahawalnagar	5	3	4	2	1	0	5	1	3	2
2	Burewala	3	0	2	2	4	3	3	0	5	2
3	Daska	1	1	3	0	3	2	4	3	0	1
4	Gojra	6	1	0	1	3	3	4	1	1	2
5	Hafizabad	3	1	1	0	1	1	5	1	0	2
6	Jaranwala	2	1	1	1	4	4	3	2	1	3
7	Jhang	6	2	3	0	3	2	6	3	4	2
8	Jhelum	1	3	4	3	3	2	4	2	3	3
9	Kamalia	5	0	1	2	5	1	3	0	0	2
10	Kamoke	3	2	0	2	1	0	4	2	2	2
11	Khanewal	2	0	0	2	2	0	2	0	1	0
12	Kot Addu	5	1	1	0	4	0	2	0	2	1
13	Muridke	1	1	3	1	1	2	3	1	2	2
14	Okara	2	1	5	1	4	1	3	0	3	1
15	Vehari	2	0	1	1	2	4	4	0	4	3
16	Wazirabad	1	0	2	1	1	1	4	2	0	0
Total		48	17	31	19	42	26	59	18	31	28



## Posting/ Transfer Status of MC Officers in 16 PCP Cities (July 01, 2021 to 28 Feb, 2022)

District	Sr #	City	Status	Administrator	Chief Officer	*Finance Wing	*Infrastructure & Service Wing	*Regulation Wing	*Planning Wing
Bahalnagar	1	Bhawalnagar	Unit	Muhammad Waseem	Muhammad Shafique	Khizar Hayat	Muhammad Zafar	Umer Mukhtar	Matee-ur-Rehman
					(3rd Change)	(2nd Change)	(1st Change)	(2nd Change)	
Vehari	2	Vehari	Unit	Khizar Afzal Ch.	Naeem Khalid	Amjad Hussain	Iftikhar Ahmed	Naeem Khalid, CO	Waqar-ul-Hassan
					(1st Change)	(4th Change)	(2nd Change)	(3rd Change)	
Vehari	3	Burewala	Unit	Khizar Afzal Ch.	Akram Wahla	Amjad Hussain	Badar Majeed	Muhammad Waqas	Fozia Aslam
					(2nd Change)	(2nd Change)	(3rd Change)	(2nd Change)	
Sialkot	4	Daska	Unit	Muhammad Iqbal	Qaisar Amin Warrich	Muhammad Usman	Muhammad Aziz	Qaiser Amin, CO	Aamir Safdar
					(1st Change)	(2nd Change)	(3rd Change)	(1st Change)	
Toba Tek Singh	5	Gojra	Unit	Umer Javed	Waleed Usman	Muhammad Ameen	Muhammad Rafique	Waleed Usman, CO	Muhammad Aslam
					(1st Change)	(1st Change)	(3rd Change)	(1st Change)	(2nd Change)
Toba Tek Singh	6	Kamalia	Unit	Umer Javed	Muhammad Zuhair	Hafiz Masood Jillani	Muhammad Sagheer	Muhammad Zuhair (Addl: Charge with CO)	Muhammad Younas
					(2nd Change)	(2nd Change)	(1st Change)	(2nd Change)	
Hafizabad	7	Hafizabad	Unit	Muhammad Asif Raza	Ikram Ullah Sindhu	Muhammad Ali Raza	Bilal Qaisar	Ms. Farwa Yousaf	Muhammad Bilal
					(1st Change)	(1st Change)	(1st Change)	(2nd Change)	
Faisalabad	8	Jaranwala	Unit	Fazal-e-Rabbi	Mian Ishfaq Ali	Ms. Aqsa Rasheed	Saddam Hussain	Mian Ishfaq Ali, CO	Asad Ali
					(1st Change)	(1st Change)	(4th Change)	(2nd Change)	(3rd Change)
Jhang	9	Jhang	Unit	Shahid Abbas Joiya	Akram Bharwana	Shakeel Ahmad	Imran Ishaq	Khalid Mahmood	Muhammad Farooq
					(2nd Change)	(2nd Change)	(2nd Change)	(2nd Change)	(2nd Change)
Jhelum	10	Jhelum	Unit	Nauman Hafeez	Muhammad Fayyaz	Muhammad Abid	Mujtaba Ali	Tariq Javed	Muhammad Dawood
					(3rd Change)	(3rd Change)	(2nd Change)	(2nd Change)	(3rd Change)
Gujranwala	11	Kamoke	Unit	Hassan Raza Ch.	Ms. Sumaira Samiullah	Ms. Asma Jhangir	Asif Farzand	Ms. Sumaira Samiullah, CO	Hafiz Tayyab Attique
					(2nd Change)	(2nd Change)	(2nd Change)	(2nd Change)	(2nd Change)
Gujranwala	12	Wazirabad	Unit	Rana Amjad Mahmood	Fayyaz Warraich	Muhammad Junaid	Waqar Ahmad	Zia Ullah Ranjha	Syed Imran Ali
					(1st Change)	(1st Change)	(1st Change)	(1st Change)	
Khanewal	13	Khanewal	Unit	Zaheer Abbas Shirazi	Iftikhar Bangash	Ibrar Ahmed	Zain Ali	Iftikhar Bangash (Addl: Charge with CO)	Ms. Kaneez Fatima
					(2nd Change)	(2nd Change)	(2nd Change)	(2nd Change)	
Muzaffargarh	14	KotAddu	Unit	Syed Musa Raza	Naeem Hassan Siddiqi	Tanveer Alam	Taha Hussain	Roshan Zameer	Malik Mahboob Alam
					(1st Change)	(1st Change)	(1st Change)	(1st Change)	(1st Change)
Sheikhupura	15	Muridke	Unit	Muhammad Ibrahim Arbab	Mirza Muzaffar Baig	Muhammad Ikram	Hasnain Hafeez	Nasir Ahmed	Sajid Khan
					(1st Change)	(1st Change)	(2nd Change)	(1st Change)	(2nd Change)
Okara	16	Okara	Unit	Capt. (R) Ali Ejaz	Umer Nasim Butt	Muhammad Shafique	Tariq Abdullah	Arham Nazeer	Hafiz Shuab Sheikh
					(1st Change)	(1st Change)	(1st Change)	(1st Change)	(1st Change)

**Green** Permanently posted & having no additional charge

**Yellow** Additional charge (within MC or from other MC/TC)

**Red** 01 or more changes (July 2021 to date)

**Blue** Vacant

\*Officers are posted as Municipal Officer/Deputy Municipal Officer/ Assistant Municipal Officer in MCs according to the size of population of city

(LG&CD Department's Notification No. SO.Admn-III(LG)Misc/2021 dated February 15, 2022)

## Posting/ Transfer Status of MC Officers in 16 PCP Cities (July 01, 2019 to 28 Feb, 2022)

District	Sr #	City	Status	Administrator	Chief Officer	*Finance Wing	*Infrastructure & Service Wing	*Regulation Wing	*Planning Wing
Bahalnagar	1	Bhawalnagar	Unit	Muhammad Waseem	Muhammad Shafique	Khizar Hayat	Muhammad Zafar	Umer Mukhtar	Matee-ur-Rehman
					(8th Change)	(6th Change)	(6th Change)	(5th Change)	
Vehari	2	Vehari	Unit	Khizar Afzal Ch.	Naeem Khalid	Amjad Hussain	Iftikhar Ahmed	Naeem Khalid, CO	Waqar-ul-Hassan
					(6th Change)	(7th Change)	(7th Change)	(7th Change)	
	3	Burewala	Unit	Khizar Afzal Ch.	Akram Wahla	Amjad Hussain	Badar Majeed	Muhammad Waqas	Fozia Aslam
					(3rd Change)	(3rd Change)	(7th Change)	(3rd Change)	(7th Change)
Sialkot	4	Daska	Unit	Muhammad Iqbal	Qaisar Amin Warrich	Muhammad Usman	Muhammad Aziz	Qaiser Amin, CO	Aamir Safdar
					(3rd Change)	(5th Change)	(7th Change)	(6th Change)	
Toba Tek Singh	5	Gojra	Unit	Umer Javed	Waleed Usman	Muhammad Ameen	Muhammad Rafique	Waleed Usman, CO	Muhammad Aslam
					(6th Change)	(1st Change)	(6th Change)	(2nd Change)	
	6	Kamalia	Unit	Umer Javed	Muhammad Zuhair	Hafiz Masood Jillani	Muhammad Sagheer	Muhammad Zuhair (Addl: Charge with CO)	Muhammad Younas
					(5th Change)	(3rd Change)	(6th Change)	(2nd Change)	
Hafizabad	7	Hafizabad	Unit	Muhammad Asif Raza	Ikram Ullah Sindhu	Muhammad Ali Raza	Bilal Qaisar	Ms. Farwa Yousaf	Muhammad Bilal
					(4th Change)	(2nd Change)	(5th Change)	(2nd Change)	
Faisalabad	8	Jaranwala	Unit	Fazal-e-Rabbi	Mian Ishfaq Ali	Ms. Aqsa Rasheed	Saddam Hussain	Mian Ishfaq Ali, CO	Asad Ali
					(3rd Change)	(2nd Change)	(8th Change)	(5th Change)	(4th Change)
Jhang	9	Jhang	Unit	Shahid Abbas Joiya	Akram Bharwana	Shakeel Ahmad	Imran Ishaq	Khalid Mahmood	Muhammad Farooq
					(8th Change)	(3rd Change)	(5th Change)	(9th Change)	(6th Change)
Jhelum	10	Jhelum	Unit	Nauman Hafeez	Muhammad Fayyaz	Muhammad Abid	Mujtaba Ali	Tariq Javed	Muhammad Dawood
					(4th Change)	(7th Change)	(5th Change)	(6th Change)	(6th Change)
Gujranwala	11	Kamoke	Unit	Hassan Raza Ch.	Ms. Sumaira Samiullah	Ms. Asma Jhangir	Asif Farzand	Ms. Sumaira Samiullah, CO	Hafiz Tayyab Attique
					(5th Change)	(2nd Change)	(6th Change)	(4th Change)	
	12	Wazirabad	Unit	Rana Amjad Mahmood	Fayyaz Warraich	Muhammad Junaid	Waqar Ahmad	Zia Ullah Ranjha	Syed Imran Ali
					(3rd Change)	(5th Change)	(5th Change)	(5th Change)	
Khanewal	13	Khanewal	Unit	Zaheer Abbas Shirazi	Iftikhar Bangash	Ibrar Ahmed	Zain Ali	Iftikhar Bangash (Addl: Charge with CO)	Ms. Kaneez Fatima
					(2nd Change)	(2nd Change)	(4th Change)	(4th Change)	
Muzaffargarh	14	KotAddu	Unit	Syed Musa Raza	Naeem Hassan Siddiqi	Tanveer Alam	Taha Hussain	Roshan Zameer	Malik Mahboob Alam
					(5th Change)	(4th Change)	(4th Change)	(3rd Change)	
Sheikhupura	15	Muridke	Unit	Muhammad Ibrahim Arbab	Mirza Muzaffar Baig	Muhammad Ikram	Hasnain Hafeez	Nasir Ahmed	Sajid Khan
					(4th Change)	(3rd Change)	(3rd Change)	(4th Change)	(4th Change)
Okara	16	Okara	Unit	Capt. (R) Ali Ejaz	Umer Nasim Butt	Muhammad Shafique	Tariq Abdullah	Arham Nazeer	Hafiz Shuab Sheikh
					(3rd Change)	(6th Change)	(5th Change)	(3rd Change)	(4th Change)

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(LG&CD Department's Notification No. No. SO.Admn-III(LG)Misc/2021 dated February 15, 2022)

## Annex - D

## Financial Position of 16 MCs for Deposit of 20% Co-financing as of Feb-22

Sr.#	LGs	Income (Actual)	Expense (Actual)	Deficit/Surplus	80% Share	20% Share Requested by MCs	Bank Position as on (Feb-22) Excluding PCP A/C	Bank Position after 20% Share
1	Bahawalnagar	116,197,643	267,490,376	(151,292,733)	642,397,000	128,479,400	<b>98,839,367</b>	(29,640,033)
2	Burewala	191,606,449	276,017,294	(84,410,845)	905,675,000	181,135,000	<b>158,305,444</b>	(22,829,556)
3	Gojra	141,692,378	164,028,266	(22,335,888)	403,897,000	80,779,400	<b>135,651,875</b>	54,872,475
4	Hafizabad	81,372,742	213,803,122	(132,430,380)	331,157,000	66,231,400	<b>57,818,140</b>	(8,413,260)
5	Jaranwala	69,330,714	154,024,060	(84,693,346)	663,460,000	82,692,000	<b>55,196,365</b>	(27,495,635)
6	Jhang	136,094,221	288,931,617	(152,837,396)	738,734,000	147,746,800	<b>18,902,628</b>	(128,844,172)
7	Kamalia	71,333,412	133,359,373	(62,025,961)	410,713,000	82,142,600	<b>14,469,630</b>	(67,672,970)
8	Kamoke	55,677,422	163,894,686	(108,217,264)	589,742,000	49,546,000	<b>127,740,077</b>	78,194,077
9	Khanewal	77,455,170	161,193,004	(83,737,834)	621,335,000	124,267,000	<b>52,644,820</b>	(71,622,180)
10	Muridke	70,708,910	141,255,218	(70,546,308)	516,024,000	103,204,800	<b>90,349,748</b>	(12,855,052)
11	Okara	236,947,916	443,952,046	(207,004,130)	660,324,000	132,064,800	<b>50,673,648</b>	(81,391,152)
12	Vehari	129,614,392	224,551,640	(94,937,248)	610,804,000	122,160,800	<b>27,980,979</b>	(94,179,821)
13	Wazirabad	71,157,709	238,605,058	(167,447,349)	568,680,000	113,736,000	<b>80,235,266</b>	(33,500,734)
	<b>Total</b>	<b>1,449,189,078</b>	<b>2,871,105,760</b>	<b>(1,421,916,682)</b>	<b>7,662,942,000</b>	<b>1,414,186,000</b>	<b>968,807,987</b>	<b>(445,378,013)</b>

Note; MC Daska and MC Jhelum have deposited the 20 % Co-financing.