



THE WORLD BANK
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Quarterly Progress Report

(Oct 2022 to Dec 2022)

Punjab Municipal Development Fund Company

www.pcp.pmdfc.punjab.gov.pk

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ACRONYMS

APA	Annual Performance Assessment
ADP	Annual Development Program
CFMS	Computerized Financial Management System
CTS	Complaint Tracking System
DLI	Disbursement Linked Indicator
DLR	Disbursement Linked Results
EHS	Environment Health & Safety
ESFPs	Environment & Social Focal Persons
ESMF	Environment and Social Management Framework
ESSA	Environment & Social Systems Assessment
FABS	Financial Accounting & Budgeting System
FD	Finance Department
FY	Financial Year
GDP	Gross Domestic Product
GIS	Geographical Information System
GoPb	Government of Punjab
IDAMP	Integrated Development and Asset Management Plan
IPC	Interim Payment Certificate
IPF	Investment Project Financing
IS	Institutional Strengthening
LG & CDD	Local Government and Community Development Department
M&R	Maintenance & Rehabilitation
MACs	Minimum Access Conditions
MC	Municipal Corporation/Committee
MO (F)	Municipal Officer (Finance)
MO (I)	Municipal Officer (Infrastructure)
MO (P)	Municipal Officer (Planning)
MO (R)	Municipal Officer (Regulation)
NOC	No Objection Certificate
OSR	Own Source Revenue
O&M	Operations & Maintenance
P for R	Program for Results
PAD	Program Appraisal Document
PBG	Performance-Based Grants
PCP	Punjab Cities Program
PCRs	Polymerase Chain Reactions
PLGB	Punjab Local Government Board
PLGA	Punjab Local Government Act
PM	Performance Measure
PMDFC	Punjab Municipal Development Fund Company
PMS	Performance Management System
PPRA	Public Procurement Regulatory Authority
PURR	Punjab Urban Reform Roadmap
SLG	Secretary Local Government
SOPs	Standard Operating Procedures
TOR	Terms of Reference
ULGs	Urban Local Governments
VO	Variation Order
WB	World Bank

1. INTRODUCTION

Government of Punjab prepared “Punjab Cities Program” with the assistance of the World Bank (WB) by analyzing the economic activities in the main cities of Punjab. For exploiting the economic growth potential of the cities some policy reforms have been proposed in the Punjab Cities Program, which are in line with Vision 2025 & Punjab Growth Strategy.

To fulfill DLIs, a comprehensive framework is developed encompassing the process activities, roles & responsibilities of the stakeholders and documentation required as per the agreed Means of Verification. PMDFC is continuously monitoring construction activities through its field teams and supervision consultants. PMDFC teams are also providing requisite backstopping support to MCs staff in building the capacity of MCs to handle such kind of donor-funded projects. This report (compiled by Kiran Saba DPO IS, under keen supervision of Mahmood Masood Tamana GM-ID) will provide a glimpse of efforts accomplished by PMDFC Team from time to time. Moreover, the team is also putting its best efforts to accomplish the specific requirements to fulfill DLIs for subsequent releases. The report encompasses activities majorly carried out during the Quarter of October to Dec, 2022.

1.1 Program Development Objective

The development objective of the Program is to strengthen the performance of urban local governments participating in urban management and service delivery.

1.2 Program Cost

Table 1: Program Cost (1 USD = PKR 152.90)

Share	USD (Million)	PKR. (Million)
Foreign:	200.00	30,580.00
Local: GoPb /MCs co-financing	36.00	5,504.40
Total:	236.00	36,084.40

1.3 Key Features / PCP Components

The Program is using a hybrid of Investment Project Financing (IPF) and Program for Results (P for R) instrument.

- a) **Infrastructure Development (Window-I; Program for Result)** provides Performance-Based Grants (PBGs) to MCs (**total USD 108 M**) based on results achieved by the MCs against the Disbursement-Linked Indicators DLI 1; MACs - USD 45 M (25%) and DLI 2; PMs – USD 135 M (75%). MCs will contribute 20% of the funds released to them
- b) **Institutional Strengthening (Window-2; Investment Project Financing)** supports provincial government agencies (Finance Department, LG&CD Department, Local Government Board, and PMDFC and selected MCs with technical assistance and institutional strengthening. (**Total Cost; USD 20 Million**)

1.4 Program Cities

Table 2: 16 cities (Municipal Corporations/ Committees) included in the Program

North Punjab	Projected Population 2022	Centre Punjab	Projected Population 2022	South Punjab	Projected Population 2022
Daska	218,767	Gojra	194,393	Bahawalnagar	215,408
Hafizabad	306,194	Jarranwala	247,332	Burewala	316,035
Jhelum	278,538	Jhang	530,206	Khanewal	246,447
Kamoke	292,900	Kamalia	156,245	Kotaddu	198,621
Muridke	280,859	Okara	521,123	Vehari	191,785
Wazirabad	149,023				

Hiring of Managing Director – PMDFC

Syed Zahid Aziz, joined PMDFC as Managing Director/ Program Director (PCP) on Nov 11, 2022. He presided over a comprehensive staff meeting on Nov 23, 2022 at the head office, Lahore. MD - PMDFC was briefed by staff about the working of the Company and Punjab Cities Program in meeting. While addressing the meeting, MD - PMDFC emphasized that PMDFC is playing an important role to uplift the standard of municipal service delivery across the province and particularly in 16 PCP partner cities. He reiterated that the officers of this company should strive hard to achieve organizational targets. MD - PMDFC also assured to provide a good working environment and his full support to attain the organizational goals.



2. SUMMARY OF ACTIVITIES /ACHIEVEMENTS BY PROGRAM COMPONENT

2.1. Highlights of Key Accomplishments

PCP team is striving to execute the program operations. Program team is continuously monitoring and overseeing the implementation of M&R projects and Provision of machinery & equipment for solid waste management being executed by 16 partner MCs.

Moreover, the team is also putting its best efforts to accomplish the specific requirements to fulfill DLIs. DLI – 1: MCs have achieved Minimum Access Conditions (*MACs*), DLI – 2: MCs have achieved Performance Measures (*PMs*) for subsequent releases.

Table 3: Update - DLIs Accomplishment

Activities	Status (Year Wise Release of Funds)
2018-19	<ul style="list-style-type: none"> USD 9.52 million released against reduced set of Minimum Access Conditions fulfilled duly assessed by World Bank
2019-20	<ul style="list-style-type: none"> USD 42.64 million released against DLIs complied with Disbursement Linked Results duly assessed by World Bank
2020-21	<ul style="list-style-type: none"> USD 53.933 Million released in result of DLIs complied with Disbursement Linked Results in 2020 – 21 assessed by independent Third Party Performance Audit Firm EY Ford Rhodes
2021-22	<p>In Progress:</p> <ul style="list-style-type: none"> USD 40.00 million targeted to be released by June 30, 2022. Nothing has been disbursed particularly due to non-deposit of 20% share by MCs as Minimum Access Condition to release Funds by World Bank. (FD has released 20% share to MCs and now all MCs have their due share in their accounts except MC Jaranwala, Muridke. Request for approval of remaining share has been placed with FD.

2.2. Funds Allocation and Utilization

Components' Allocation

Table 4: Program Components & Allocation

Window #	Financing Modality	Amount (US \$ M)	Amount (%)
1	IDA Allocation for Performance Grants (PforR)	180.00	90
2	IDA Allocation for Institutional Strengthening (IPF)	20.00	10

Utilization Plan (1st July 2022 - 30th June, 2023)

Duration	IPF	PBGs (P4R) - MCs	Total
1st July, 2022 to 31st December 2022	200	1,500	1,700
1st January, 2023 to 30th June, 2023	300	4,000	4,300
Total	500	5,500	6,000
Grand Total	1,148.72	7,669	8,816.83

Actual Releases and Utilization (*upto Dec 31, 2022)

Financial Year	Window	Releases		Utilization	
		PKR	USD	PKR	USD
2019-20	IPF-PMDFC	185.11	1.20	17.47	0.11
	PBGs-MCs	1,442.41	9.52	-	-
	Sub-Total	1,627.53	10.72	17.47	0.11
2020-21	IPF-PMDFC	160.00	0.99	289.36	1.84
	PBGs-MCs	7,065.05	42.64	960.96	6.35
	Sub-Total	7,225.05	43.64	1,250.33	8.18
2021-22	IPF-PMDFC	651.49	3.65	341.85	2.03
	PBGs-MCs	8,504.96	53.93	1,116.56	7.01
	Sub-Total	9,156.45	57.59	1,458.42	9.04
2022-23 (till Dec 31, 2022)	IPF-PMDFC	-	-	173.42	0.93
	PBGs-MCs	-	-	753.26	4.55
	Sub-Total	-	-	926.67	5.48
Total (2019 to 2022- 23)	IPF-PMDFC	996.60	5.85	822.10	4.91
	PBGs-MCs	17,012.43	106.10	2,830.78	17.90
	Grand Total	18,009.03	111.95	3,652.88	22.81

*As per the Bank Statement for the period ending December 31, 2022.

Highlight of other key accomplishments is detailed as under:

Table 5: Progress Summary


Activities	Update (till Dec 31, 2022)																																					
Update on Year-I schemes	Group	Description	No. of Contracts	No. of Sub-Projects Completed	AA Cost (Million PKR)	Contract Cost (Million PKR)	Expenditure Incurred (Million PKR)																															
	Rehabilitation Sub-Projects																																					
	A	Rehabilitation works	16	16	1,206.8	1,140.1	1,104.0																															
	B	Repairs	12	11	145.0	175.7	100.0																															
	C	Supply items	16	16	135.5	130.4	125.2																															
	D	Rehabilitation Works	4	4	127.3	126.3	72.5																															
	Sub-Total						1,401.6																															
	Other Expenses (Taxes, Advertisement, Bank Charges etc.)		48	47	1,614.6	1,572.5	48.3																															
	Grand Total						1,449.9																															
	Financial progress of Rehabilitation Sub-Projects: 92%																																					
	Physical progress of Rehabilitation Sub-Projects: 97%																																					
	<p style="text-align: center;">Group Wise Progress of PCP Rehabilitation Sub-Projects</p> <table border="1"> <thead> <tr> <th></th> <th>Overall Progress</th> <th>Group-A</th> <th>Group-B</th> <th>Group-C</th> <th>Group-D</th> </tr> </thead> <tbody> <tr> <td>Contract Cost</td> <td>1,572</td> <td>1,140</td> <td>176</td> <td>130</td> <td>126</td> </tr> <tr> <td>Expenditure on Sub-Project</td> <td>1,402</td> <td>1,104</td> <td>100</td> <td>125</td> <td>72</td> </tr> <tr> <td>Grand Total Expenses</td> <td>1,450</td> <td>1,152</td> <td>100</td> <td>125</td> <td>72</td> </tr> <tr> <td>Financial Progress</td> <td>92%</td> <td>97%</td> <td>57%</td> <td>96%</td> <td>57%</td> </tr> </tbody> </table>									Overall Progress	Group-A	Group-B	Group-C	Group-D	Contract Cost	1,572	1,140	176	130	126	Expenditure on Sub-Project	1,402	1,104	100	125	72	Grand Total Expenses	1,450	1,152	100	125	72	Financial Progress	92%	97%	57%	96%	57%
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Detail attached at Annex - A																																						

Activities	Update (till Dec 31, 2022)																																							
Provision of Machinery & Equipment for SWM	<i>(Detail attached at Annex B)</i>																																							
	Group	Description	Total Sub-Project	Sub-Project Completed	AA Cost (Million PKR)	TS Cost (Million PKR)	Contract Cost (Million PKR)	Expenditure Incurred (Million PKR)	Financial Progress %age																															
			Nos.		Million PKR																																			
	A	Procurement of Vehicle Chassis	16	0	1,103	1,108	1,057	985	89%																															
	B	Fabrication of Superstructure			1,214	1,212	733	231	19%																															
	C	Procurement of Wheel Excavator			326	326	-	74	23%																															
	D	Others (HR-Drivers, Operators Cost etc)			527	527	28	14	3%																															
	E	Vehicle Tracking System			43	43	19	6	15%																															
	F	Other Machinery (liquid waste etc.)			115	115	186	12	10%																															
	Grand Total		16	0	3,327	3,330	2,023	1,321	40%																															
Group Wise Progress of Solid Waste Management Machinery																																								
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Financial Progress (%)	40%	89%	19%	23%	3%	15%	10%																																	
Status of progress is attached as Annex- B																																								

Activities	Update (till Dec 31, 2022)
Postings / Transfer of MCs' Key Staff	<ul style="list-style-type: none"> • LG&CD Department is maintaining key staff posting in all 16 MCs. • PMDFC is providing necessary support to LG&CD Department to make different staffing analysis for decision-making. • Summary to CM Punjab has been Approved on Oct 01, 2022 - Fully implemented. <p style="text-align: right;">Detail Attached at Annex C</p>
Hiring of Managing Director (PMDFC)	<p>Hiring is completed - Mr. Syed Zahid Aziz, who was ranked top in competitive process of MD hiring accepted the offer on issuance of appointment letter and joined on Nov 11, 2022.</p>
PC-I for strengthening PFC Unit	<ul style="list-style-type: none"> • Designated Account has been opened • Draft PC-I in light of review by WB has been prepared by PMDFC with the assistance of FD. Being finalized. • PC-I has been submitted to P&DD for approval through PDWP. <p style="text-align: right;">Detail Attached at Annex D</p>
Capacity Building of PLGB & LG&CDD	<ul style="list-style-type: none"> • PDWP convened on Nov 15, 2022 – PC-I approved. • Hiring Process of experts and procurement process of equipment and goods has been initiated.
20 % share by 16 MCs (MAC)	<ul style="list-style-type: none"> • Secretary LG has discussed the matter with Secretary FD who assured the release of funds for current year. • FD has released 20% share to MCs and now all MCs have their due share in their accounts except MC Jaranwala, Muridke. Request for approval of remaining share has been placed with FD.

Consultancies under PCP – Hiring In Progress

Sr No.	Description
1.	<p>Hiring of firm for Annual Performance Assessment (APA) for FY 2022-23</p> <p>TORs for hiring of APA firm for FY 2022-23 have been shared with World Bank for clearance. REOI published in press – last date for submission of EOI is January 16, 2023.</p>
2.	<p>Hiring of Firm for Energy Management and Operation & Maintenance of 16 Selected MCs Services Infrastructure Assets Under PCP;</p> <p>For hiring of the firm for the activity mentioned above through open competition under CQS Method of the World Bank Procurement Regulations, Request for Expression of Interest was advertised in the newspapers dated October 12, 2022 and the last date for submission of Expression of Interest by the intending firms was October 31, 2022. After necessary evaluation of EOIs, RFP was issued to M/S PITCO for submission of technical and financial proposals by December 13, 2022. Technical proposals were evaluated by PEC and results were uploaded on website for public disclosure. Financial Negotiations as per financial proposals is in process.</p>
3.	<p>Hiring of firm for development of IDAMP</p> <p>Hiring Completed. PMDFC signed a contract on November 24, 2022 for the development of IDAMP (Integrated Development and Asset Management Plan) with EY Ford Rhodes JV with JERS Consultant, under Punjab Cities Program. Syed Zahid Aziz, MD, PMDFC along with senior officials from PMDFC and consulting firms were present in the contract signing ceremony. Firm is on board</p>
<p>Contract Signing – IDAMP</p>	
	
<p>A kick-off meeting with IDAMP Consultants (M/s EY Ford Rohdes JV with M/s JERS) was held on December 20, 2022, for “Preparation of Integrated Development & Asset Management Plan (IDAMP)” for 16 Cities under the Punjab Cities Program” at PMDFC under the chairmanship of Mr. Zahid Aziz, MD PMDFC/ PD-PCP. The consultants presented a roadmap and course of action for the timely accomplishment of deliverables under IDAMP. It was discussed that fast-track methodology/ agile approach would be adopted to fulfill activities and tasks before start of Annual Performance Assessment (APA). The meeting was attended by Mr. Mahmood Masood Taman, GM-ID/ SPO-IS and IS team from PMDFC and representatives from EY Ford Rohdes and JERS Consultants. PMDFC has shared the requisite information with EY Ford Rhodes for smooth working.</p>	

Sr No.	Description
	IDAMP – Kick off Session held on Dec 20, 2022
	

** The access on LGMIS is not being provided from PITB, which is causing delay in this activity. Department has requested PITB to give access as the server is on PITB.*

Economic Potential Assessment and Survey of 16 MCs - Session conducted with Consultants - Forum for the Advancement of Monitoring & Evaluation (FAME);

A meeting held on Nov 02, 2022 with FAME Consultants. The purpose of meeting was to discuss the observations/ recommendations from the Muridke Visit of FAME consultants and develop a mutual understanding and consensus on the approach for the execution of this exercise on a larger scale during the later stages of the project.

Another Progress Review session was held on 19th Dec 2022 with M/s Fame Consultants at PMDFC Head Office. Mr. Mahmood Masood Tamana GM-ID/SPO IS presided the meeting. Progress was reviewed according to deliverables submitted by the firm and initiatives undertaken to determine the economic potential of 16 PCP partner Cities. IS team and senior officials from Fame Consultants attended the meeting.

Meeting with FAME Consultants – Nov 02, 2022	
	
Progress Review session with FAME Consultants – Dec 19, 2022	
	

2.3. Mid Term Review Mission; December 01 to 15, 2022

The World Bank team conducted a Mid Term Review (MTR) for the Punjab Cities Program (PCP) during December 01, 2022 to December 15, 2022. During MTR, World Bank team conducted some sessions with PMDFC PCP team to discuss the progress and key issues regarding Punjab Cities Program.

A meeting to review overall progress & challenges of Punjab Cities Program (PCP) was held on Dec 01, 2022 at PMDFC office. WB Team was briefed on various ongoing activities under PCP while mitigation strategies to meet the challenges being faced during the execution of PCP activities were also discussed.

The World Bank Team including Ms. Shahnaz Arshad, Task Leader and Senior Urban Specialist, Mr. Suhaib Rasheed, Senior Urban Specialist, Mr. Imran Ul Haq, Senior Social Development Specialist, Ms. Nida Asif, Environment Specialist, Mr. Azhar Ud Din Khan, and Mr. Aman attended the meeting through video link while PMDFC/PCP Team including Syed Zahid Aziz, MD-PMDFC/PD-PCP, Mr. Muhammad Iftikhar Rasool, DPD-PCP, Mr. Ashiq Ch, SPO- ID, Ms. Rizwana Anjum, SPO E&SM, Mr. Nauman Akhter, SPO-FM, Mr. Tariq Farooq Khan, Procurement Consultant and other PCP team members attended the meeting.

Two sessions were held on Dec 02, 2022 under World Bank Mid-Term Review. The purpose was to review the progress of Sub Project Prioritization & Sector Plans and Institutional strengthening activities being performed in 16 partner MCs under PCP

The World Bank and PCP Team called on Syed Mubasher Hussain, Secretary Local Government & Community Development Department, Govt. of Punjab and Dr. Wasif Khurshid, Secretary Finance Department, Govt. of Punjab on Dec 08, 2022. During meeting various activities related to infrastructure development projects and Institutional Strengthening in 16 PCP partner cities being executed under Punjab Cities Program were discussed in detail. Ms. Shahnaz Arshad, Task Leader & Senior Urban Specialist from World Bank, Syed Zahid Aziz, MD PMDFC/PD PCP, Mr. Mahmood Masood Tamana, GM ID and Mr. Nauman Akhtar, SPO FM also attended the meeting.

Meeting to review overall progress & challenges of PCP – Dec 01, 2022





WB session with PCP team held on Dec 02, 2022



WB session with PCP team, Sec. LG&CDD and Sec. FD held on Dec 08, 2022



3. INFRASTRUCTURE DEVELOPMENT - PROGRESS UPDATE

Consultancy Services for Sectoral Planning, Detailed Design and Construction Supervision

Number of Groups of Consultancy Services	5 Nos				
Number of Municipal Committees (MCs) in each Group	Group-I, II, IV & V = 3 MCs Group-III = 4 MCs				
Municipal Committees (MCs) in each Group	MMP	NESPAK JV MMP JV ACE	MMP	Asian JV RHC	MMP
	Jhelum, Wazirabad & Daska	Hafizabad, Muridke & Kamoke	Jaranwala, Gojra, Jhang & Kamalia	Burewala, Vehari & Bahawalnagar	Okara, Khanewal & KotAddu
Time lines for each Group	For Sectoral Planning and Detailed Designs = 15 Months For Resident Supervision of all Projects = 18 months				
Salient Features of the Consultancy Services for each MC					
<ol style="list-style-type: none"> 1. Prioritization of the subprojects through stakeholders' consultative sessions 2. Preparation of the Sectoral Plans for below given services with planning horizon of year 2050'] 3. Preparation of Detailed Design of the projects in the determined priority 4. Preparation of the priority lists of the projects for year 2030, 2040 and 2050 5. Resident supervision of execution of the projects 					
Services included in the Consultancy	<ul style="list-style-type: none"> • Water supply systems • Sewerage, Storm water drainage & Waste Water Treatment Plants • Urban roads and Street Lights • Parks and green spaces • Solid waste management & Sanitary landfills 				
Deliverables	Inception reports, Sectoral Plans, Feasibility Reports, PC-Is, Detailed drawings, Cost estimates, Specifications, Bidding Documents, Bid evaluation reports and Construction Supervision Reports				

Progress review meeting with infrastructure development consultants

Syed Zahid Aziz, MD-PMDFC presided over a progress review meeting with infrastructure development consultants (MMP, Asian, NESPAK, JERS) held on 26-11-2022 at the PMDFC office. He was briefed regarding the progress of various consultant assignments. MD-PMDFC stressed the need for timely completion of the deliverables maintaining the highest quality standards. PCP team members were also present in the meeting.



Status of Priority List from MCs

#	Consultant Name	MC Name	Priority list submitted to PMDFC on	Consultation session planned on	Consultation session held on	Priority for sub projects					
						1st	2nd	3rd	4th	5th	6th
1	MMP	Jhelum	18.5.2022	16.04.2022	16.04.2022	Sewerage	Water supply	Roads	Street Lights	Parks	-
2		Wazirabad	19.04.2022	14.04.2022	14.04.2022	Sewerage	Water Supply	Roads	Street Lights	Parks	General Bus stand
3		Daska	19.05.2022	19.04.2022	19.04.2022	Storm water drainage	Street Lights	Roads	Sewerage	Parks	Water supply
4	NESPAK	Hafizabad	12.05.2022	31.03.2022	31.03.2022	Sewerage	Roads	Water supply	Street Light	Parks	-
5		Kamoke	19.04.2022	15.04.2022	15.04.2022	Water Supply	Street Lights	Sewerage	Roads	Parks	SWM
6		Muridke	16.05.2022	21.04.2022	21.04.2022	Roads & Streets	Sewerage	Water Supply	GBS	Parks	Street Light
7	MMP	Jaranwala	13.04.2022	25.04.2022	10.05.202	Sewerage	Water Supply	Roads	Street Lights	Parks	Chowks
8		Kamalia	20.05.2022	07.04.2022	07.04.2022	Sewerage	Parks	Water supply	Filtration plants	Roads	-
9		Gojra	15.03.2022	16.04.2022	16.04.2022	Water Supply	Sewerage	Roads	Parks	Street Lights	SWM & Office Build
10		Jhang	12.04.2022	21.04.2022	21.04.2022	Sewerage	Roads	Parks	Street Lights	Chowk	Water Supply
11	Asian Consultant Engineers	Bahawalnagar	06.04.2022	16.04.2022	16.04.2022	Water Supply	Sewerage	SWM	General Bus Stand	Roads	Parks
12		Burewala	15.03.2022	02.06.2022	17.06.2022	Roads	Chowks	water supply	Sewerage	-	-
13		Vehari	17.04.2022	01.06.2022	10.06.2022	Sewerage	Water supply	Filtration Plants	Roads	Parks	-
14	MMP	Khanewal	30.03.2022	19.04.2022	19.04.2022	Sewerage	Water supply	Roads	Chowks	Street lights	Parks
15		Kot Addu	17.04.2022 Unsigned	No date yet	17.05.2022	Sewerage in western city	GBS	Model Bazar	Street Lights	Roads	Tuff pavers
16		Okara	11.08.2021	26.04.2022	26.04.2022	Sewerage	Roads	Parks	Chowks	Street lights	-

Progress – Sectoral Planning (till Dec 31, 2022)

Sr.#	City	Consultant	Sectoral Boundary with access routes & roads	Roads & Street Light	Solid Waste Management	Water Supply	Sewerage
1	Jhelum	MMP (P - I)	√	√	√	X	X
2	Wazirabad		√	√	√	√	X
3	Daska		√	√	√	X	X
4	Hafizabad	NESPAK (P-II)	√	X	X	X	X
5	Kamoke		√	X	X	√	X
6	Muridke		√	X	√	X	X
7	Jaranwala	MMP (P-III)	√	√	√	X	X
8	Kamalia		√	√	√	X	X
9	Gojra		√	√	√	X	X
10	Jhang		√	X	√	X	X
11	Bahawalnagar	Asian Consultant Engineers (P-IV)	√	√	√	√	√
12	Burewala		√	√	√	√	√
13	Vehari		√	√	√	√	√
14	Khanewal	MMP (P-V)	√	√	√	X	X
15	Kot Addu		√	√	√	X	X
16	Okara		√	√	√	X	X

Status of PC-Is under Punjab Cities Program (PCP) till December 31, 2022

Sr. #	Status	Cost (Rs.million)
1	Implementation in progress of Maintenance & Rehabilitation (M&R)	1,583
2	Implementation in progress of SWM	3,355
3	Implementation in progress of Infrastructure subprojects	232
4	Bidding in progress	1,353
5	Approved PC-Is/Technical Sanctions	1,540
6	PC - Is under finalization with MCs for submission to Competent Authority	2,242
7	PC-I of Sewerage having Land Issues	3,005
8	PC - Is under scrutiny with PMDFC	1,809
9	PC- Is under process with Consultants	4,855
10	Approval on PC-Is under process with Competent Authority	1,628
Total Cost		21,602
	Disbursed till date	20,414
Allocated Cost (To be available till June, 23)		37,264
Balance Cost available for PC-Is		15,662

Implementation Phase				
Sr No	MC Name	Sub-Project	Consultant	Cost (PKR million)
1	Muridke	Roads	JERS	232.61
2	16 Cities	M&R works	JERS	1582.97
3	16 Cities	SWM Machinery	JERS	3355.11
			Total	5,170.7

Bidding Process					
Sr No	MC Name	Sub-Project	Consultant	Cost (PKR million)	Competent Forum
1	Bahawalnagar	SWM Parking Area	JERS	15	DDC
2	Khanewal	Water Supply	MMP	47	DDC
3	Kamoke	SWM Parking Area	JERS	53	DDWP
4	Daska	SWM Parking Area	JERS	37	DDC
5	Daska	Tuff Pavers	MMP	65	DDWP
6	Daska	Street Lights	MMP	95	DDWP
7	Muridke	SWM Parking Area	JERS	54	DDWP
8	Okara	SWM Parking Area	JERS	82	DDWP
9	Khanewal	Roads	JERS	255	DDSC
10	Okara	Tuff Pavers	MMP	287	DDSC
11	Okara	Roads	JERS	363	DDSC
			Total	1,353	

Approved PC-Is/Technical Sanctions					
Sr No	MC Name	Sub-Project	Consultant	Cost (PKR million)	Competent Forum
1	Hafizabad	SWM Parking Area	JERS	36.21	DDC
2	Jhelum	SWM Parking Area	JERS	44.7	DDC
3	Gojra	SWM Parking Area	JERS	57	DDWP
4	Kamalia	SWM Parking Area	JERS	42.54	DDC
5	Jaranwala	Roads	JERS	295	DDSC
6	Wazirabad	Roads	JERS	295	DDSC
7	Kamoke	Roads	JERS	385	DDSC
8	Kamalia	Chowks	JERS	110.4	DDWP
9	Kamalia	Bus Stand	JERS	112.54	DDWP
8	Gojra	Roads	JERS	132.38	DDWP
10	Vehari	SWM Parking Area	JERS	29.05	DDC
			Total	1,540	

PC-Is with MCs for Competent Authority						
Sr No	MC Name	Sub-Project	Consultant	Cost (PKR million)	Competent Forum	E & SM Remarks
1	Jhelum	Roads	JERS	466.53	PDWP	MC is not Taking Up the project due to Ownership Issue.
2	Daska	Roads & Strom Drainage	JERS/MMP	1,776.00	PDWP	Environment instrument pending at consultants side
Total				2,242.53		

Land Issue for Sewerage Project					
Sr No	MC Name	Sub-Project	Consultant	Cost (PKR million)	Competent Forum
1	Hafizabad	Sewerage	NESPAK	3,005.00	PDWP
Total				3,005.00	

PC-Is Vetting by PMDFC					
Sr No	MC Name	Sub-Project	Consultant	Cost (PKR million)	Competent Forum
1	Burewala	Roads	Asian	1,350.00	PDWP
2	Vehari	Roads 3 Separate	JERS	459	DDWP
Total				1,809.00	

PC-Is Under Process with Consultants					
Sr No	MC Name	Sub-Project	Consultant	Cost (PKR million)	Competent Forum
1	Bahawalnagar	Roads	JERS	1,001.32	PDWP
2	Jhelum	Water Supply	MMP	648	PDWP
3	Wazirabad	Water Supply	MMP	800	PDWP
4	Kamoke	Water Supply	NESPAK	244	DDSC
5	Bahawalnagar	Water Supply	Asian	631.3	PDWP
6	Vehari	Water Supply	Asian	1,531.00	PDWP
Total				4,855.62	

Approval Awaited from Competent Authority					
Sr No	MC Name	Sub-Project	Consultant	Cost (PKR million)	Competent Forum
1	Kot-Addu	SWM Parking Area	JERS	44.09	DDC
2	Kot-Addu	Tuff Pavers	JERS	133.55	DDWP
3	Hafizabad 3 Roads	Roads	JERS	365	DDSC
4	Wazirabad	SWM Parking Area	JERS	101	DDWP
5	Jhelum	Street Lights	MMP	120.4	DDWP
6	Kamalia	Tuff Pavers	MMP	45	DDC
7	Kamalia	Parks	MMP	186	DDWP
8	Jaranwala	SWM Parking Area	JERS	27	DDC
9	Vehari	Roads	JERS	606.79	PDWP
Total				1,628.83	

		Parking Area(SWM)	✓	✓	N/A	✓	✓	✓	N/A	✓	✓	✓	✓	✓	✓	✓		
12	Khanewal	Mobilized	Roads	✓	✓	✓	✓	N/A	N/A	✓	✓	✓	✓	✓	✓	✓	✓	
		Chowks	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
		Parks	✓	✓	N/A	✓	N/A	N/A	*	X	X	X	X	X	X	X	X	
		Parking Area(SWM)	✓	✓	N/A	✓	✓	✓	N/A	✓	✓	✓	✓	✓	*	X	X	
13	Vehari	Mobilized	Roads	✓	✓	✓	✓	N/A	N/A	✓	✓	✓	✓	✓	✓	*	X	
		Chowks	✓	✓	✓	✓	N/A	N/A	✓	✓	✓	✓	✓	✓	✓	*	X	
		Parks	✓	✓	N/A	✓	N/A	N/A	*	X	X	X	X	X	X	X	X	
		Parking Area(SWM)	✓	✓	N/A	✓	✓	✓	N/A	✓	✓	✓	✓	✓	✓	✓	*	
14	Burewala	Mobilized	Roads	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
		Chowks	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
		Parks	✓	✓	N/A	✓	N/A	N/A	*	X	X	X	X	X	X	X	X	
		Parking Area(SWM)	✓	✓	N/A	✓	✓	✓	X	N/A	✓	✓	✓	✓	✓	*	X	X
15	Bahawalnagar	Mobilized	Roads	✓	✓	✓	✓	N/A	N/A	✓	✓	✓	✓	✓	✓	*	X	X
		Chowks	✓	✓	✓	✓	N/A	N/A	✓	✓	✓	✓	✓	✓	*	X	X	X
		Parks	✓	✓	N/A	✓	N/A	N/A	*	X	X	X	X	X	X	X	X	X
		Parking Area(SWM)	✓	✓	N/A	✓	✓	✓	N/A	✓	✓	✓	✓	✓	✓	✓	✓	✓
16	Kotaddu	Mobilized	Concrete Paver	✓	✓	N/A	✓	N/A	N/A	✓	✓	✓	✓	✓	✓	*	X	
		Chowks	X	X	X	X	N/A	N/A	X	X	X	X	X	X	X	X	X	
		Parks	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
		Parking Area(SWM)	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	*	X	

Activity Completed - ✓

Activity in Progress - *

Activity to be started - X

Sector Planning, Design and Resident Supervision of Infrastructure Subprojects

Package	Consultants	Cities	TF	TM	IM with MC	Rec Survey	PL by MC	PC on PL	DC	Design Status including Drawings					Cost Estimates					PCIs submitted to PMDF/CMC				PCIs submitted to Govt.				PCIs Approved by Govt.				Technical Saction					Bidding					Execution					Sectoral Planning									
										Rds	WS	SE W	St Light	SD	Rds	WS	SEW	St Light	SD	Rds	WS	SE W	St Light	SD	Rds	WS	SE W	St Light	SD	Rds	WS	SEW	St Light	SD	Rds	WS	SEW	St Light	SD	Rds	WS	SEW	St Light	SD	Rds	WS		SEW	St Light	SD						
I	M/s MM Pakistan Pvt. Ltd	Jhelum	✓	✓	✓	✓	✓	✓	✓	✓	*	✓	*	✓	X	*	✓	X	✓	N/A	X	✓	X	✓	X	X	X	X	✓	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*
		Wazirabad	✓	✓	✓	✓	✓	✓	✓	X	✓	*	N/A	N/A	X	✓	X	X	N/A	N/A	X	✓	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*					
		Daska	✓	✓	✓	✓	✓	✓	✓	*	*	N/A	✓	✓	*	*	N/A	✓	✓	✓	X	X	X	✓	✓	X	X	✓	X	X	X	X	✓	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*						
II	M/s National Engineering Services Pakistan Pvt Ltd JV with MM Pakistan Pvt. Ltd and Associated Consulting Engineers ACE Limited.	Hafizabad	✓	✓	✓	✓	✓	✓	*	*	✓	N/A	N/A	*	*	✓	N/A	N/A	N/A	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*						
		Kamoke	✓	✓	✓	✓	✓	✓	✓	✓	✓	N/A	N/A	N/A	✓	✓	N/A	N/A	N/A	N/A	X	✓	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*										
		Muridke	✓	✓	✓	✓	✓	✓	✓	✓	✓	N/A	N/A	✓	✓	✓	N/A	N/A	✓	✓	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*										
III	M/s MM Pakistan Pvt. Ltd	Jaranwala	✓	✓	✓	✓	✓	✓	✓	✓	*	N/A	N/A	✓	✓	*	N/A	*	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*						
		Gojra	✓	✓	✓	✓	✓	✓	X	*	*	N/A	N/A	X	*	X	N/A	N/A	N/A	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*											
		Kamalia	✓	✓	✓	✓	✓	✓	✓	*	*	N/A	N/A	✓	*	*	N/A	N/A	✓	X	X	X	X	✓	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*											
		Jhang	✓	✓	✓	✓	✓	✓	X	N/A	*	N/A	N/A	X	N/A	X	N/A	N/A	N/A	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*											
IV	M/s Asian Consulting Engineers (Pvt) Ltd, JV with M/s Rehman Habib Consultants (Pvt) Ltd.	Bahawalnagar	✓	✓	✓	✓	✓	✓	*	✓	X	N/A	N/A	X	✓	X	N/A	N/A	N/A	X	✓	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*											
		Burewala	✓	✓	✓	✓	✓	✓	✓	*	N/A	N/A	N/A	✓	*	N/A	N/A	N/A	N/A	✓	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*											
		Vehari	✓	✓	✓	✓	✓	✓	*	✓	X	N/A	N/A	X	✓	X	N/A	N/A	N/A	X	✓	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*											
V	M/s MM Pakistan Pvt Ltd JV with M/s Associates in Development (Pvt.) Ltd.	Okara	✓	✓	✓	✓	✓	✓	✓	N/A	✓	N/A	N/A	✓	N/A	✓	N/A	✓	N/A	✓	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	✓	X	X	X	X	X	X	X	X	X	X	*						
		Khanewal	✓	✓	✓	✓	✓	✓	✓	✓	*	N/A	N/A	✓	✓	*	N/A	N/A	✓	✓	✓	X	X	✓	✓	X	X	X	✓	X	X	X	X	X	✓	X	X	X	X	X	X	X	X	X	*											
		Kot Addu	✓	✓	✓	✓	✓	✓	X	N/A	X	N/A	X	X	N/A	X	N/A	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	*							

Activity Completed – ✓

Activity in Progress - *



Activity to be started - X

- TF - Team Formation
- IM - Initial Meeting
- PC - Public Consultation
- DC - Design Criteria
- TM - Team Mobilization
- Rec S - Reconnaissance Survey
- PL - Priority List
- SD - Storm Drain

4. ENVIRONMENT & SOCIAL SAFEGUARDS-PROGRESS UPDATE

Activity 01: Punjab Cities Program: Technical Mission on Environment and Social
Six (6 days) 09-14th October 2022 Punjab Cities Program: Technical Mission on Environment and Social conducted as per schedule mentioned above.

Date	Mission Activity	Pictures
09 October, 2022	In MC Muridke WB Team, ESM-PCP Team and consultant visited the Parks & Tube wells, MC Muridke.	
10 October, 2022	Presentations with ESM-PCP team on E&S Windows, Institutional arrangement This session was conducted to discuss the deliverables as per TORs with the World Bank and PMDFC team to demonstrate the developed GRM (Baldia Shikayaat) Web Portal and Android Application	
11 October, 2022	As per third day Agenda of E&S mission Project Manager/Team Leader along with full E&S team of consultancy firms needs to participate. Presentation by Team Leader of each consultancy firm on its understanding of ESMF, preparation of E&S instruments, approach, timelines and any other aspect to be discussed).	
12 October, 2022	One day training workshop on “Environmental & Social Management Framework” was organized for the officials of 16 participating MCs of PCP & Consultants. The purpose of the workshop was to: <ul style="list-style-type: none"> • To give introduction of Environmental & Social Management Framework. • To give practical knowledge of Environmental & Social Screening checklist. 	

	<ul style="list-style-type: none"> To provide how to prepare relevant instruments as per category of subprojects. 	
13 October, 2022	Visit to MC Okara for Roads and water supply scheme	
14 October, 2022	Visit to Jaranwala MC Roads and disposal station.	

2 - Environmental & Social Screening and Due diligence Surveys of Following MCs

Sr#	MC	Purpose of Visit
i.	MC Muridke	Field visit for Tree Management Plan for sub-project parking shed, MC Muridke. During visit SPO ESM along with team and GOS Officer visited the site of parking shed and the proposed site where replantation of uprooted plants is proposed in consultation with Forest Officer, Muridke
ii.	MC Daska	<ol style="list-style-type: none"> Brief session on ESMF to MC staff Site Visits of Roads & Storm water drainage sites & Public Consultation <p>Findings SPO ESM briefed about the finding of visit & her observations regarding design and scope of work as described above. New construction of storm water drainage projects come under E-1 category. Storm water drainage categorized as S-1 and RAP will be prepared. MOI & MMP design team committed that these recommendations will be discussed with PD-PCP in the light of environmental & social issues. Existing drains are blocked/choked due to accumulation of municipal solid waste. In scope of work, the construction of new storm water drainage is proposed. However, these drains should be desilted first and then rehabilitated. Moreover, a robust Behavior Change</p>

		Campaign (BCC) should be launched by MC and Municipal waste collection system should be introduced throughout city, to avoid accumulation of solid waste in drains.
iii.	MC Khanewal	<ul style="list-style-type: none"> • Stakeholder Consultation. • E&S Screening of Parking shed of MC Khanewal • Public consultation for verification of Affected persons at Jaswant Road. • E&S Screening of Fazal Din Park
iv.	MC Vehari	<ul style="list-style-type: none"> • ESMF Briefing to MC • Field Survey and E&S Screening of 07 Roads (Jers) <p>Topics discussed:</p> <ul style="list-style-type: none"> • Introduction of ESMF • Environment and social issues that need to be considered at planning and design phase of the subprojects • Water quality analysis and cutting of trees • Traffic management and mobility obstruction during execution • Anti-encroachment Drive and land acquisition procedures • Loss of structures and compensation issues
v.	MC Bahawalnagr	Two Roads Haroonaabad & Jattowala were visited and observed that it needs to prepare IEE according to the Delegations of power for Environmental Approvals Rules 2017, Clause h “Construction of roads falling within jurisdiction of a district, excepting highways, expressways, and motorway of schedule I.”
vi.	MC Wazirabad	<p>Environmental & Social Screening was carried out of following Roads of MC Wazirabad:</p> <ul style="list-style-type: none"> • Arif Shaheed Road & Double Railway Crossing Road • Awa Road • Muslim Road & Peer Mitha Road • Jinnah Colony Road • Mohalla Katra Mai Road • Western Circular Road • Bank of Nallah Palkhu & Railway Crossing <p>All Roads are categorized as E-3, S-3</p>
vii.	MC Gojra	<p>Environmental & Social Screening was carried out of following Roads of MC Gojra</p> <ol style="list-style-type: none"> i. Mission & Mongi Road near Railway Chowk, Toba Tek Singh ii. Gojra Toba iii. Chimnee peer Road iv. Samundri, Hussain and Ansar Colony Road <p>2 roads are categorized as E-3 S-3 2 roads are categorized as E-2 S-2.</p>
viii.	MC Kamoke	Environmental & Social Screening was carried out of following Roads of MC Kamoke

		<ul style="list-style-type: none"> i. All Roads are categorized as East Bypass & Link quolin road from Mandiala Phatak, Railway track, Kamoke ii. Iqbal Aziz & Express Road near Railway station, Kamoke iii. Eminabad Road & Godown Road, Railway underpass, Kamoke <p>Mari Road, near G.T road, Kamoke</p>
ix.	MC Kamalia	Survey regarding formulation of Tree management & monitoring plan was conducted for site of parking shed, MC Kamalia.

Picture of Site Visits



Visit of MC Muridke by WB & PMDFC team



Site visit of MC Okara during E&S Mission



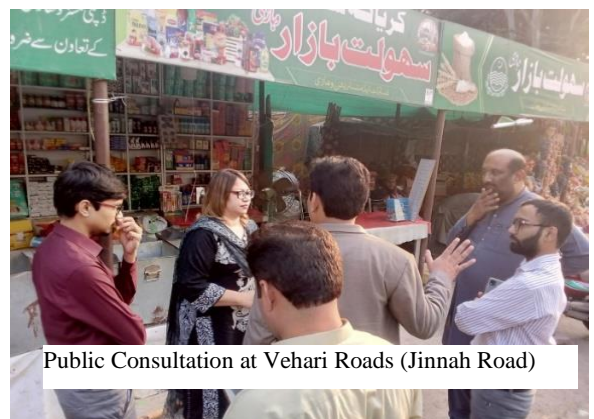
Site visit of Parking shed MC Muridke



ESMF Briefing to officials of MC Khanewal and MMP Consultant by SPO ESM



Public Consultation at Khanewal Jaswant Nagar



Public Consultation at Vehari Roads (Jinnah Road)

4 - Review of documents to provide technical insight

(Including PC-1s and E & S Instruments):

- Review of Environmental & Social Management Plan (ESMP) of Rehabilitation of Sewerage System MC Khanewal
- Review and finalization of Abbreviated Resettlement Action Plan ARAP 02 roads, MC Khanewal
- Review of Environmental & Social Management Plan (ESMP) Benzir road, MC Okara.
- Review of Environmental & Social Management Plan (ESMP) Okara Canal Road
- Review of Environmental & Social Management Plan (ESMP) MA Jinnah Road, MC Okara.
- Review and finalization of Environmental & Social Impact Assessment of Subproject Water Supply Bahawalnagar
- Environmental & Social Management Plan ESMP of 18 Roads, MC Burewala.
- Review of Environmental & Social Screening and Involuntary Resettlement Screening Checklists of Subproject Water Supply, MC Kamoki.
- Review of Environmental & Social Screening checklists of subprojects Roads MC Kamoki
- Review of Environmental & Social Screening Checklists of of subprojects Roads MC Vehari

5 - Review of Bid documents inclusion of E & S Instruments & E&S Mitigation & Management cost of following cities

Bid documents of Following Subprojects:

- Sub projects Roads, MC Kamoki
- Subproject Parking Shed, MC Kamoki
- Parking shed, MC Muridke
- General Bus Stand MC Kamalia

6 - Midterm Review World Bank Preparations:

- Public consultation report of Infrastructure Sub projects
- Land Acquisition & Compensation Status
- Implementation Status of Occupational Health & Safety (OHS)
- Status of Environmental & Social Compliance
- Preparation of Annual Training Calendar

7 - World Bank E&S MTR Mission

Mid Term Review of the PCP by The World Bank, The Environment & Social Management experts from The World Bank conducted a detailed session with PCP E & SM team at PMDFC on Dec 8th 2022. In the session detailed presentation on E&SM initiatives, and implementation

of project screening checklist were shared by SPO ESM, Ms. Rizwana Anjum. The meeting was attended by Mr. Imran Ul Haq, Senior Social Development Specialist, Ms. Nida Asif, Environment Specialist, Mr. Azhar Ud Din Khan, Mr. Aman from The World Bank while from PCP Mr. Iftikhar Rasool, DPD, PCP and E SM team attended the meeting.



WB E&S MTR Mission on 8th Dec 2022

8 - Instructions to MCs and Consultants

Time to time instructions have been issued to the consultants and MCs for compliance of ESMF policies and procedures and as per MACs and PMs

- Instructions for compliance of ESMF
- Water Quality Analysis of all water supply Subprojects Under PCP
- Avoidance of tree cutting in subproject Under PCP
- Weekly and Monthly progress meetings with consultants

5. UPGRADATION OF PMS, CTS TRANSFORMED INTO GRM, & MCS' WEBSITES

Objectives of Consultancy Services

- Up-grade the existing Performance Management System (PMS) to include additional municipal service indicators for improved performance by MCs;
- Upgrade the existing complaint Tracking System (CTS) into Grievance Redress Mechanism (GRM) by developing database for citizens' complaints to operate systematically, and complaints registration and redress for enhancing the efficiency of MCs
- Upgrade the existing MC's websites to make them more interactive and dynamic to enable better information dissemination amongst stakeholders.
- Integrate the GRM system with MCs websites to disseminate information amongst stakeholders and encourage citizens' engagement to improve the efficiency of MCs towards improved service delivery

Training workshops on upgradation of PMS, MC website, and transformation of CTS into GRM application were arranged on August 16th, 17th and 18th, 2022 at Gujranwala, Faisalabad and Khanewal region respectively. Officials from all 16 MCs attended the trainings.

Tentative Timelines for Deployment of Upgraded Systems

Sr.#	Deliverables	Status	Timelines
1	Inception report	Submitted	-
2	Gap Analysis Report	The report submitted by the firm needs improvement. Meeting is scheduled to discuss the issues	Finalized report has been submitted by the firm – review is in progress
3	System Requirement Specifications (SRS) document	Submitted	-
4	Report on completion of consultation with MC's leadership and concerned staff	Submitted	Finalized report has been submitted by the firm
CTS transformed into GRM			
1	Develop Dashboard/ System/ Apps based on appropriate technology to upgrade the existing CTS dashboard into GRM dashboard including designing, preparation and piloting of public grievance redress app for MCs	IOS application is in development mode. The Application will be completed by end of January 2023.	The system is fully functional and implemented in all 16 PCP MCs. IOS Application will be completed by end of January 2023
2	Develop an android application for citizens having complaints or grievances to use through their cell phones; generation of SMS alert text to the officers/ officials; and a unique ID number for the complainant stating nature & mode of complaint (urgent/most urgent,	Android application Baldia Shikayat has been developed and uploaded on Google Play Store for downloading for the citizen and use	Awareness Campaign regarding citizen engagement is in process and will be launched by end of January 2023

Sr.#	Deliverables	Status	Timelines
	escalation/ super escalation) and time required for its resolution		
3	Strategy for integration of GRM into existing CTS, including development of dashboard/ system/ application using advanced technology	Completed	-
4	Develop GRM dashboard including designing and piloting for MCs and LG&CDD	Completed	-
Dynamic MC's Websites			
1	Dynamic websites	Completed	Websites are live and functional
2	Integration of MC's website with GRM and PMS	Completed	-
3	Trainings on the upgraded systems	Trainings on the upgraded systems has been imparted to 16 MCs staff (Chief Officer, MO(I&S), MO (P), Complaint Cell Incharge) at regional level	Training of PMDFC staff will be conducted by end of January 2023 Launch event will be conducted by end of January 2023
Performance Management System (PMS)			
1	Performance Management System (PMS) dashboard	Development completed	Test run is in process
2	Proposal to formulate Service Improvement Plans based on PMS and CTS information for subsequent inclusion in MCs' ADPs	Service improvement plan with performance indicators were shared with the firm to incorporate in the dashboard	All features will be added in the system to generate report, that will help to identify Development projects to formulate ADP.
3	SOPs for data collection, reporting & analysis	Completed	-
4	Submission of final completion report and deliverables, (user manuals, programming codes etc.)		January 31, 2023

6. GEOGRAPHIC INFORMATION SYSTEM (GIS) SECTION PROGRESS UPDATE

GIS team perform various activities and support different wings of PCP like Infrastructure Development (ID), Environment & Social Safe Guards (E&SS) and Institutional Strengthening (IS). GIS section of PCP supervise the Sectoral Planning activities. Overall progress of Sectoral Planning reports submitted by consultants is **60%**. The following activities performed by GIS section during the period from October to December, 2022.

▪ Visits

- Visit MC Muridke on detail survey of plantation of SWM Parking Area and developed GIS based plan
- Visit MC Jaranwala to resolve the observation on Roads PC-I in Pre-PDWP and prepared detailed presentation
- Visit MC Khanewal on detail survey of plantation of SWM Parking Area and developed GIS based plan
- Visit MC Wazirabad for field verification of Roads PC-I and tested project monitoring application
- Visit MC Gojra for field verification of scope of work of roads PC-I
- Visit Regional Offices Gujranwala, Faisalabad and Khanewal

▪ Meetings Attended

- Progress on development of PFC unit at FD department chaired by SS – FD at committee room of FD on 05-10-2022. WB Team Lead was also participated through video link
- Progress on IDAMP Consultancy chaired by SLG at his office
- Progress review meeting on PCP chaired by AS (Dev) at LG&CDD at committee room of LG&CDD on 11-10-22
- Progress review meeting on PCP chaired by Honorable Minister LG&CDD at Committee room of PMDFC on 14-10-22
- Progress review meeting on PCP chaired by DS (Admn)/Chief ECA at Committee room of P&D on 05-10-22
- Pre-PDWP meeting of Digitization of WATSAN infrastructure mapping of Punjab at P&D
- Consultative meeting on Digitization of WATSAN infrastructure mapping of Punjab at Urban Unit
- Meeting with MMP Consultant on Sectoral Boundary, Sector Plan of SWM and Gap Analysis reports on 04-10-22 at PMDFC committee room chaired by PO – GIS
- Meeting with NESPAK Consultant on Gap Analysis reports with updated maps on 06-10-22 at PMDFC committee room chaired by PO – GIS
- Meeting with Asian Consultant on Sectoral Boundary and updated maps on 21-10-22 at PMDFC committee room chaired by MD/PD
- Meeting with NESPAK Consultant on Sectoral Boundary and updated maps on 31-10-22 at PMDFC committee room chaired by PO - GIS
- Digitization of WATSAN infrastructure mapping of Punjab chaired by Special Secretary LG&CDD on 22nd November, 2022 at SSLG office
- Progress review meeting of PCP activities of consultants on 26th November, 2022 at PMDFC office
- Meeting with MMP Consultant on Sector Plan of roads & street lights of Package – III on 28th November, 2022
- DDSC meeting chaired by Secretary LG&CDD for roads PC-Is of MC Jaranwala, Kamoke & Wazirabad on 29th November, 2022 at CR – LG&CDD
- Meeting with Asian Consultant under chairmanship of DPD – PCP on discussion of MC Burewala project design on 26th December, 2022 at meeting room of PMDFC

- Progress review meeting under chairmanship of MD/PD on DLI at meeting room of PMDFC on 26th December, 2022
- Meeting with representative of IDAMP consultant on acquisition of GIS format data and data base schema on 29th December, 2022 at GIS room of PMDFC
- Training on accomplishment of infrastructure map updation for Faisalabad & Gujranwala Region MCs from 12th to 15th December, 2022 at regional office Faisalabad & Gujranwala
- Training on accomplishment of infrastructure map updation for Khanewal Region MCs from 20th to 21st December, 2022 at regional office Khanewal
- Meeting with EY Rodes JV JERs consultant on GIS data for IDAMP on 29th December, 2022 at PMDFC - GIS rooms
- Meeting with Asian consultant on design of water supply & sewerage of MC Vurewala and Vehari on 31st December, 2022
- **Reports Review/Comments**
 - Sectoral Boundary with access routes and roads of Package – IV cities
 - Sectoral Plan of SWM of Package – V
 - Sectoral Plan of Roads and Street Lights of Package – III cities
 - Sectoral Plan of SWM of MC Muridke (Package – IV)
 - Sectoral Plan of Water Supply of MC Kamoke (Package – IV)
 - Sectoral Plan of Sewerage of MC Bahawalnagar (Package - IV)
 - Sectoral Plan of Sewerage of MC Burewala (Package - IV)
 - Sectoral Plan of Sewerage of MC Vehari (Package - IV)
 - Water Supply and Sewerage maps of MC Hafizabad (Package - II) of Gap Analysis
 - Sectoral Plan of Water Supply of MC Wazirabad (Package – I)
 - Gap Analysis reports of Package - I
 - Sectoral Plans of Roads & Street Light of Package – V
 - 2nd Comments on Sectoral Boundary with access routes of Package (I, III & V)
 - 2nd Comments on Sectoral Plans of SWM of Package – I
 - Sectoral Plan of SWM of Vehari City Package – IV
 - Gap Analysis of Hafizabad city Package – II
 - Descriptive maps of SWM of Package I&III
 - Sectoral Plan of WS Vehari Package – IV
 - Gap Analysis reports of Package - IV
 - 3rd Comments on Sectoral Boundary Package - IV
- **Development work**
 - Developed android application for subproject monitoring
 - Developed online web-based image viewer
 - Developed android application for online attendance of PCP field staff
- **Support to LG&CDD**
 - Daily reporting to DG Office, AS (Establishment) on Anti – Smog and focal person LG&CDD for Environment Protection Department
 - Resolve queries on regarding LG dashboard
- **Continuous Activities**
 - Coordinating with GIS officers appointed at partner’s MCs of PCP on day-to-day activities
 - Daily reporting on field staff attendance
 - Resolution of PD/DPD daak on routine matter
 - Laison with consultants on sectoral planning exercise and Gap analysis reports
 - Overall reporting and management of Leave Management Application

Pictorial View



Date: 24-11-2022 12:37:PM
Location: 74.110676, 32.448956
Caption: Slaughter house p8

Visit MC Wazirabad - Roads Verification



Review road map at Regional Office Faisalabad before site visit to Jaranwala



Visit MC Jaranwala - Roads Verification



Meeting with NESPAK on Gap Analysis report



Meeting with NESPAK Team Lead on Gap Analysis report (PKG – II)



Meeting with MMP on Sectoral Boundary report (PKG – I)



Training of Faisalabad Region MCs for the accomplishment of Infrastructure map update



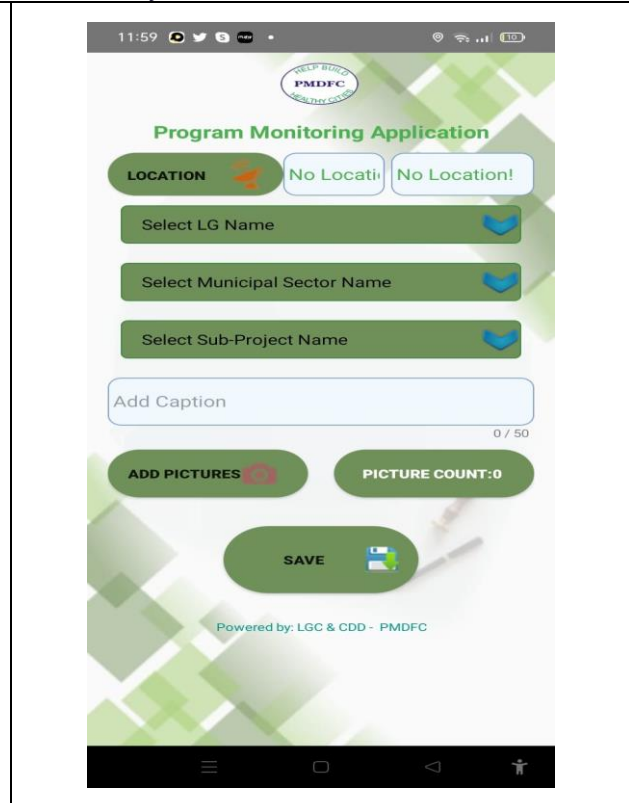
Training of Gujranwala Region MCs for the accomplishment of Infrastructure map update



Training of Khanewal Region MCs for the accomplishment of Infrastructure map update



Meeting with IDAMP consultant on GIS based system and data discussion



Development of Android Application for Multitasking activities like pre-execution site visit, Meeting and monitoring the Post execution of subproject

Punjab Cities Program - Monitoring Dashboard

List View | Map View

- Select LG Name - | - Select Sector Name - | - Select Project Name - | Search | From Date | To Date | Filter

Excel | PDF | Copy

#	LG Name	Sector Name	Project Name	Caption	Date	Survey By	Picture 1	Picture 2	Picture 3	History
1	Municipal Corporation Multidke	Roads	8 Hussain Town Road	Work in progress	2022-12-10 12:50:39	Mr. Karim				History
2	Municipal Corporation Multidke	Roads	8 Hussain Town Road	work in progress	2022-12-08 11:08:19	Mr. Karim				History
3	Municipal Corporation Multidke	Roads	8 Hussain Town Road	work in progress	2022-12-07 12:58:48	Mr. Karim				History
4	Municipal Corporation Multidke	Roads	8 Hussain Town Road	slush removing	2022-12-06 10:49:02	Mr. Karim				History
5	Municipal Corporation Multidke	Roads	8 Hussain Town Road	Work in progress	2022-12-03 11:54:11	Mr. Karim				History

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Development of Web based Image viewer Dashboard for viewing the android survey data

7. COMMUNICATION ACTIVITIES

Punjab Cities Program is the flagship program of Punjab Municipal Fund Development Company. To project the milestones achieved by PCP team, communication section is playing a major role. During the time period of Oct to Dec 2022, following activities were completed successfully.

Table: 07 Communication Activities

Sr.	Activity	Brief Details
1	Media Coverage	
2	Newsletter Published & Disseminated	<p>Newsletter for July-Sept 2022.</p> <ul style="list-style-type: none"> • Newsletter for July – Sept 2022 has been Published & Disseminated. • Newsletter for Oct-Dec 2022 draft is prepared. 

3

Use Of social media for projection activities

Social Media Accounts are also being operated in addition for projection of program achievements

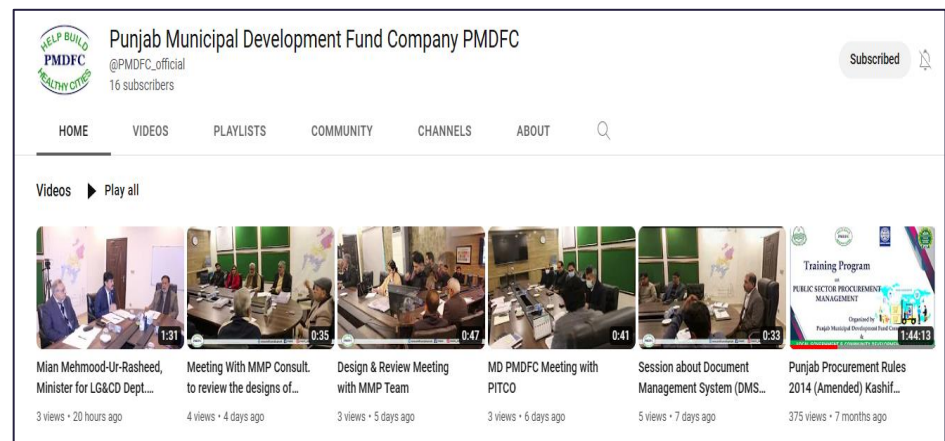
PMDFC Website: (www.pmdfc.Punjab.gov.pk)

Facebook: (www.facebook.com/pmdfc)

Twitter: (www.twitter.com/PMDFC_Official)

Instagram: (www.instagram.com/pmdfc1)

YouTube: (www.youtube.com/@pmdfc_official)



<p>4</p>	<p>Provided Communication Support for Trainings of 16 partner cities and other activities</p>	<p>Workshop on Environment and Social Management Framework under Punjab Cities Program (PCP) was organized by ESM Team <i>11th & 12th October 2022 at RAMADA Hotel, Lahore.</i></p> <ul style="list-style-type: none"> • Pictures • Social media Banners • Standee's design • Video Shooting 	
<p>6</p>	<p>Preparation of Communication Plan for 16 PCP Partner MCs.</p>	<p>Communication Plan for 16 PCP partner MCs is assembled and is Ready To Execute. Following contents are brought into attention in the communication plan:</p> <ul style="list-style-type: none"> • Target Audience • Communication Medium & Tools. • Communication Activities Matrix. • Human resource & Budget Required. 	
<p>7</p>	<p>Preparation Of PCP Communication Strategy.</p>	<p>The Communication Strategy of PCP has been put together. The Objective of PCP Communication Strategy is to brand Punjab Cities Program using suitable channels including Electronic, Print and Digital media platforms. Following Contents are the Center of Attention in the Communication Strategy Of Punjab Cities Program:</p> <ul style="list-style-type: none"> • Target Audience. • Line of Communication. • Communication Mediums and Tools. • Using the Electronic & Print Media for Sharing the Message. • Using Digital & social media. • Publications & Printing Material. • Outdoor Advertising Campaigns. • Engaging the Communities. 	
<p>9</p>	<p>Upcoming Activities.</p>	<p>Upcoming Activities under PCP</p> <ol style="list-style-type: none"> 1. Calendar Sent for Printing 2. Communication Activities for Balida Shakayat application to be launched in 16 PCP Cities. 3. PCP training Calendar for Year 2022-23 	

8. ISSUES AND CHALLENGES

Following are the major issues and challenges being faced in achieving the desired outcomes;

Table: 08 Issues & Challenges under PCP

Sr. #	Issues and Challenges	Description	Actions made/ required
1.	Frequent Posting Transfer of 16 MCs Core Staff	Summary to CM Punjab has been Approved on Oct 01, 2022 - Fully implemented.	Department has taken all necessary steps to stop transfer of main staff in 16 PCP partner MCs/Units and due to change of system. Detail is placed at Annex C
2.	Rapidly changing set up of Local Governments	Due to changes in Local Government system, progress remained slow on the procurement of works and goods under PCP Projects.	Matter should be resolved by earliest possible.
3.	20 % share by MCs loan covenant	FD has released 20% share to MCs and now all MCs have their due share in their accounts except MC Jaranwala, Muridke.	Request for approval of remaining share has been placed with FD
4.	Hiring of Managing Director (PMDFC)	Mr. Syed Zahid Aziz, has joined on 11-11-22. Hiring is completed	Hiring Completed

**Table: 09: Update – Agreed Action of Mid Term Review Mission: from December 01 to December 15, 2022
Punjab Cities Program (PCP)**

Sr. No.	Agreed Action	Timelines	Responsibility	Status Update
1.	Complete Audits for Program MCs and PCP	December 30, 2022	PMDFC & LG&CDD	Completed
2.	Finalize M/s JERS contract amendment to formally include E&S aspects in their scope of work	December 30, 2022	PMDFC	<ul style="list-style-type: none"> M/s JERS contract amendment to formally include E&S aspects in their scope of work is at final stage To be finalized by January 23, 2023
3.	Update GRM with Android application and Web Portal, develop IOS application and operationalize GRM in MCs	December 30, 2022	PMDFC	<ul style="list-style-type: none"> Android App Baldia Shikayaat has been developed and operational in MC IOS Application has been developed and it shall be implemented by January 31, 2023
4.	Finalize contractual agreements with m/s Cyber Vision to design and run GRM awareness campaigns & complete first round	December 30, 2022	PMDFC	Strategy for awareness campaign has been finalized and is being shared with World Bank for comments. Contractual agreement with Cyber Vision is finalized. (The GRM awareness campaign is planned to be implemented inhouse by PMDFC).
5.	Commence implementing Action Plan prepared for improving gender mainstreaming in PCP	December 30, 2022	PMDFC	Gender Action Plan (GAP) has been developed and shared with WB
6.	Revise work plan of consultants and timelines for bidding process	January 15, 2023	PMDFC	Prepared and being shared with World Bank on January 20, 2021
7.	Revise work plan of subprojects	January 15, 2023	PMDFC	Prepared and being shared with World Bank on January 20, 2021

Sr. No.	Agreed Action	Timelines	Responsibility	Status Update
8.	Share quarterly utilization plan for P4R funds	January 15, 2023	PMDFC	Utilization plan has been submitted to World Bank
9.	Hire staff for PMDFC key vacant positions (including field offices)	January 30, 2023	PMDFC	<ul style="list-style-type: none"> Hiring of MD PMDFC is completed. Hiring process for remaining posts has been initiated. Posts Advertised – closing date to receive applications is January 20, 2023.
10.	Achieve Year – 4 DLI 1 <i>(DLI 1; Minimum Access Conditions - MACs)</i>	January 30, 2023	PMDFC	The Activity plan has already been shared with the World Bank during MTR Mission and its implementation in 16 partner MCs has been started accordingly. Year 4 DLI-1 (MACs) as planned will be achieved. Updation being a regular phenomenon is being done on fortnightly basis.
11.	Achieve Year – 4 DLI 2 <i>(DLI 2; Performance Measures - PMs)</i>	Mid May, 2023	PMDFC	The Activity plan has already been shared with the World Bank during MTR Mission and its implementation in 16 partner MCs has been started accordingly. Year 4 DLI-2 (PMs) as planned will be achieved. Updation being a regular phenomenon is being done on fortnightly basis.
12.	Ensure APA results shared with Bank	Mid May, 2023	PMDFC & LG&CDD	The hiring process of APA firm for 2022-23 is in progress, the results of the Annual Performance Assessment will be shared with the Bank by June 10, 2023. Firm will be hired by March 31, 2023.
13.	Complete and implement CFMS upgrades	End June, 2023	PMDFC & LG&CDD	The component is being implemented under ITBMS project. Fully implemented in all 16 MCs.

Table 10: Progress of Schemes (till 31 Dec, 2022)

Group-A & D (Rehabilitation works)					Group-B (Repair Works)					Group-C (Supply Items)				
Sr. No	Zone	Name of MC	Group	Contractor Name	AA Cost (Million PKR)	TS Cost (Million PKR)	Contract Cost (Million)	Date of Commencement	Actual Completion Date	Physical progress (%)	Expenditure (Million PKR)	Total Exp (Million PKR)	Financial progress (%)	Remarks
1		Jhelum	A	Hashim Ali Safdar	46.33	46.33	45.07	04-Jun-20	03-Jan-21	100%	42.36	45.71	94%	Completed
			C	Hashim Ali Safdar	3.45	3.45	3.35	09-Jul-20	31-Oct-20	100%	3.35		100%	Completed
2		Wazirabad	A	United Construction Company	99.23	99.23	88.58	11-May-20	31-Dec-20	100%	88.86	94.07	100%	Completed
			C	M/s Qamar U Din & Sons	5.05	5.05	5.21	19-Nov-20	25-Mar-21	100%	5.21		100%	Completed
3		Kamoke	A	Imran Sharif	99.98	99.98	100.09	15-May-20	15-Jan-20	100%	97.86	106.27	98%	Completed
			C	Imran Sharif	8.56	8.56	8.62	28-Aug-20	28-Nov-20	100%	8.41		98%	Completed
4		Muridke	A	Choudhary Enterprises	85.17	85.17	82.63	13-Aug-20	12-Apr-21	100%	82.15	91.05	99%	Completed
			B	Roheela Traders	5.63	5.63	5.15	10-Aug-20	09-Feb-21	100%	5.55		108%	Completed
			C	Best Corporation	3.52	3.56	3.35	10-Aug-20	18-Feb-21	100%	3.35		100%	Completed
5		Hafizabad	A	Ch. Amjad Ali	66.28	66.28	58.41	09-Sep-20	08-May-21	100%	56.22	64.01	96%	Completed
			B	Mian Waqas Engineers	0.42	0.42	0.39	29-Sep-20	28-Feb-21	100%	-		0%	Completed
			C	M.S. Traders	8.66	8.66	7.95	15-Sep-20	15-Mar-21	100%	7.79		98%	Completed
6		Daska	A	Nazeer Ahmad & Brother's	76.70	76.70	70.66	24-Sep-20	23-May-21	100%	69.88	74.08	99%	Completed

Sr. No	Zone	Name of MC	Group	Contractor Name	AA Cost (Million PKR)	TS Cost (Million PKR)	Contract Cost (Million)	Date of Comment	Actual Completion Date	Physical progress (%)	Expenditure (Million PKR)	Total Exp (Million PKR)	Financial progress (%)	Remarks
			B	Nazeer Ahmad & Brother's	2.39	2.39	2.06	11-Sep-20	05-Dec-20	100%	2.02		98%	Completed
			C	Mehboob Builders	2.72	2.72	2.18	16-Jun-20	15-Aug-20	100%	2.18		100%	Completed
7	Central Punjab	Jhang	A	Roheela Traders	47.52	47.52	45.45	06-Jul-20	06-Jan-21	100%	43.90	70.46	97%	Completed
			B	Rush Construction	50.88	50.88	38.33	21-Apr-20	20-Oct-20	15%	5.87		15%	Original Contract terminated
							45.02	23-Oct-21	27-Oct-22	50%	11.96		27%	Contractor was not paid by Administrator for about 6 months
			C	Javaid and Company	9.50	9.50	8.73	28-Apr-20	27-Oct-20	100%	8.73		100%	Completed
8	Central Punjab	Gojra	A	Hanif Anjam	65.44	65.44	61.99	02-Jun-20	01-Feb-21	100%	60.55	72.94	98%	Completed
			B	Liaqat Construction	5.08	5.08	4.84	21-May-20	21-Nov-20	100%	4.24		88%	Completed
			C	Hanif Anjam	8.79	8.79	8.15	02-Jun-20	01-Dec-20	100%	8.15		100%	Completed
9	Central Punjab	Okara	A	Itthad JV Mehboob Builders	58.89	58.89	58.21	15-May-20	06-Nov-20	100%	43.82	90.38	75%	Completed
			B	Itthad JV Mehboob Builders	27.63	27.63	27.18	15-May-20	06-Nov-20	100%	20.91		77%	Completed
			C	Ittehad Brothers	21.61	21.61	21.27	03-Nov-20	26-Mar-21	100%	19.20		90%	Completed
			D	M/s Sajjad & Co.	55.28	55.28	55.10	03-Jun-21	31-Dec-21	98%	6.45		12%	Completed

Sr. No	Zone	Name of MC	Group	Contractor Name	AA Cost (Million PKR)	TS Cost (Million PKR)	Contract Cost (Million)	Date of Commencement	Actual Completion Date	Physical progress (%)	Expenditure (Million PKR)	Total Exp (Million PKR)	Financial progress (%)	Remarks
10		Jaranwala	A	Roheela Traders	93.28	93.27	88.07	11-May-20	12-Jan-21	100%	79.69	93.21	90%	Completed
			B	M.M Tariq Builder	3.59	3.59	3.40	03-Nov-20	04-Jan-21	100%	2.94		86%	Completed
			C	Suleman Engineering	11.41	11.40	11.11	21-May-20	21-Sep-20	100%	10.58		95%	Completed
11		Kamalia	A	Muhammad Iqbal Javaid & Co.	63.68	63.68	60.01	17-Jun-20	16-Feb-21	100%	68.01	133.55	113%	Completed
			B	M/s Bilal Engineering Company	2.78	2.78	2.98	25-Jan-21	24-Mar-21	100%	2.98		100%	Completed
			C	Javed & Company	8.98	8.98	7.44	29-Apr-20	11-Oct-20	100%	7.46		100%	Completed
			D	M/s Adnan Con	60.62	60.62	60.02	08-Dec-21	21-Dec-20	98%	55.10		92%	Work is slow due to level difference at one location. Last 02 IPCs are pending from the Contractors' end
12	South Punjab	Khanewal	A	Mohammad Asif	87.89	87.89	87.88	09-May-20	08-Jan-21	100%	80.19	104.09	91%	Completed
			B	Abdul Hameed Ghori and Co.	7.75	7.75	7.75	05-Jun-20	04-Feb-21	100%	6.31		81%	Completed
			C	M.s Traders	12.22	12.22	12.22	09-May-20	08-Jan-21	100%	12.11		99%	Completed
			D	B.K. Sons Construction Company	6.05	6.05	6.01	24-Dec-20	24-May-21	100%	5.47		91%	Completed
13		Vehari	A	Naveed Construction Co.	97.20	97.20	89.08	29-Apr-20	05-Jan-21	100%	87.39	97.12	98%	Completed

Sr. No	Zone	Name of MC	Group	Contractor Name	AA Cost (Million PKR)	TS Cost (Million PKR)	Contract Cost (Million)	Date of Commencement	Actual Completion Date	Physical progress (%)	Expenditure (Million PKR)	Total Exp (Million PKR)	Financial progress (%)	Remarks
14		Bahwalnagar	B	Faiz e Aam Construction	6.25	6.25	6.74	22-Apr-20	24-Dec-20	100%	5.83	112.05	86%	Completed
			C	Sadaqat Builders	4.34	4.34	4.22	22-Apr-20	24-Dec-20	100%	3.90		92%	Completed
			A	Sadaqat Builders	86.49	86.49	86.30	13-May-20	18-Jan-21	100%	85.05		99%	Completed
			B	Tahir Mehmood	15.63	15.63	17.67	01-Dec-20	31-Mar-21	100%	15.77		89%	Completed
			C	Superior Builders	5.93	5.93	5.87	14-May-20	13-Oct-20	100%	5.77		98%	Completed
			D	Syed Brothers	5.32	5.32	5.21	20-May-21	20-Aug-21	100%	5.46		105%	Completed
15		Burewala	A	Ch. Majeed Tahir	94.03	94.03	81.95	27-Apr-20	26-Dec-20	100%	82.30	91.17	100%	Completed
			C	M.S.Traders	10.58	10.58	10.58	27-Aug-20	26-Dec-20	100%	8.87		84%	Completed
16		Kot Addu	A	Abdul Majeed Khan	38.71	38.71	35.75	08-Sep-20	07-Mar-21	100%	35.75	61.50	100%	Completed
			B	Muhammad Athar	16.98	16.98	14.14	04-Sep-20	03-Mar-21	100%	15.62		110%	Completed
			C	Javaid & Co.	10.22	10.22	10.13	15-May-20	14-Nov-21	100%	10.13		100%	Completed
Total					1,614.6	1,614.6	1,572.5			97%	1,401.6	1,401.6	89%	
Other Expenses (Taxes, Advertisement, Bank Charges etc.)					-	-	-	-	-	-	48.25	48.25	-	
Grand Total					1,614.60	1,614.63	1,572.50	-	-	-	1,449.90	1,449.90	92%	-

Annex B

Table 11: PROGRESS OF SOLID WASTE MANAGEMENT SYSTEM (till Dec 31, 2022)

Group-A (Vehicle Chassis)		Group-B (Superstructure on Vehicle Chassis)		Group-C (Procurement of wheel Excavator)		Group-D (HR for Machinery Operators)		Group-E (Vehicle Tracking System)		Group-F Other Machinery i.e. Liquid Waste, Sewer Jetters & flushers	
Sr. No	Name of MC	Group	PC-1 Cost (M PKR)	PC-1 Group Wise Cost (M PKR)	Manufacturer / Contractor	AA Approval Date	Contract Cost (M PKR)	Revised Contract cost (M PKR)	Expenditure (Million PKR)	Financial Progress (%)	Status
1	Jehlum	A	37.11	164.55	M/S Hino, Suzuki & Millat Tractor	02-Feb-22	41.65	-	41.20	99%	Order of Hino trucks, tractor and mini-tippers has been placed. Bikes order placed on 18-12-22
		B	69.34		-		-	-	0%	Technical evaluation in progress.	
		C	38.68		-		-	-	0%	Technical evaluation in progress.	
		D	17.64		-		-	-	0%	No progress.	
		E	1.78		-		-	-	0%	Technical evaluation in progress.	
2	Wazirabad	A	56.17	174.34	M/S Hino, Suzuki & Millat Tractor	12-Aug-21	56.17	-	60.26	107%	Completed.
		B	57.25		Bilal Engineering		57.25	-	7.14	12%	Fabrication of superstructure in-progress. 12 Mini tippers received after installation of superstructure.
		D	57.24		-		-	-	0%	Only 02 applications received. Salaries to be revised & project to be re-advertised.	
		E	3.69		TPL Trackers		3.69	-	-	0%	Work awarded to TPL tracker & work in progress. Tracker installed on 12 Nos. mini tippers.

Sr. No	Name of MC	Group	PC-1 Cost (M PKR)	PC-1 Group Wise Cost (M PKR)	Manufacturer/ Contractor	AA Approval Date	Contract Cost (M PKR)	Revised Contract cost (M PKR)	Expenditure (Million PKR)	Financial Progress (%)	Status
3	Kamoke	A	95.45	297.02	M/S Hino, Suzuki & Millat Tractor	27-Dec-21	95.45	-	95.45	100%	Completed.
		B	109.82		Bilal Engineering		98.30	-	51.00	52%	Fabrication of superstructure is in-progress. 6 arm roll trucks, 01 water bowzer, 3 trollies, 40 containers, 17 minitippers received.
		C	21.62		Through IFB		21.62	21.62	-	0%	Excavator to be received till 15-Jan-23.
		D	64.38		-		-	-	-	0%	Applications have been received. Further, scrutiny in progress.
		E	5.75		TPL Trackers		5.75	5.51	3.06	53%	Vehicle tracking system has been installed on 31/42 vehicles and verification of system is in progress.
4	Muridke	A	79.91	250.05	M/S Hino, Suzuki & Millat Tractor	12-Nov-21	79.91	79.91	79.90	100%	Chassis have been ordered. All chassis received except tractors. Cheque for tractors yet to be issued.
		B	92.36		Bilal Engineering		92.36	86.39	8.92	9%	Fabrication of superstructure in-progress
		C	38.63		Doosan		38.62	38.62	38.62	100%	Completed
		D	36.36		-		-	-	-	0%	Applications have been received. Further, scrutiny in progress.
		E	2.79		TPL Trackers		-	-	-	0%	Work in progress.
5	Hafizabad	A	90.77	277.06	M/S Hino, Suzuki & Millat Tractor	18-Apr-22	90.77	90.77	85.56	94%	Completed. Tractors & bikes to be procured yet. Handcarts work awarded to crystal fabrication and work in progress.

Sr. No	Name of MC	Group	PC-1 Cost (M PKR)	PC-1 Group Wise Cost (M PKR)	Manufacturer/ Contractor	AA Approval Date	Contract Cost (M PKR)	Revised Contract cost (M PKR)	Expenditure (Million PKR)	Financial Progress (%)	Status
		B	81.68		-		-	-	-	0%	Project submitted for revised AA on 24.12.22 due to increase in market rates.
		C	38.68		-		-	-	-	0%	Project submitted for revised AA on 24.12.22 due to increase in market rates.
		D	36.86		-		-	-	-	0%	Application received & scrutiny is pending with MC.
		E	2.01		Through IFB		-	-	-	0%	Project submitted for revised AA on 24.12.22 due to increase in market rates.
		F	27.05		BECO		27.05	27.05	11.80	44%	Chassis purchased and work awarded to BECO for superstructure.
6	Daska	A	60.68	231.10	M/S Hino, Suzuki & Millat Tractor	10-Apr-22	60.68	56.70	55.10	91%	Truck chassis, Pickup & tractors have been procured. Only bikes to be ordered.
		B	110.09		-		-	-	0%	Financial bid opened on 15-12-22 & Letter of award will be issued to BECO.	
		C	38.87		-		-	-	0%	Project will be re-advertised due to excessive rates.	
		D	19.62		-		-	-	0%	No progress	
		E	1.84		-		-	-	0%	Financial bid opened on 15-12-22 & letter of award issued to TPL tracker.	
7	Gojra	A	51.32	200.62	MERAJ Pvt. Ltd	06-Mar-21	-	-	-	0%	MC issued the tender in newspaper, opening will be on 10-01-2023
		B	85.97		MERAJ Pvt. Ltd		-	-	-	0%	MC issued the tender in newspaper, opening will be on 10-01-2023
		D	23.40		-		-	-	0%	No Progress	

Sr. No	Name of MC	Group	PC-1 Cost (M PKR)	PC-1 Group Wise Cost (M PKR)	Manufacturer/ Contractor	AA Approval Date	Contract Cost (M PKR)	Revised Contract cost (M PKR)	Expenditure (Million PKR)	Financial Progress (%)	Status
		E	1.40		United Tracking System		-	-	-	0%	Work awarded to United tracking system.
		F	38.53		MERAJ Pvt. Ltd		-	-	-	0%	Work order awarded to MERAJ Pvt. Ltd
8	Kamalia	A	43.23	185.40	Issuzu, Suzuki & Millat Tractor	06-Jun-21	43.23	43.23	43.10	100%	Vehicle Chassis Completed. Tractors & motor bikes are pending
		B	36.73		Collibrative Heavy Industries		36.73	36.73	-	0%	Work order awarded to Collaborative heavy industries.
		C	33.23		-		-	-	-	0%	Advertisement placed in news paper
		D	21.42		-		-	-	-	0%	Interviews completed. List has been shortlisted and offer letters have been sent.
		E	1.84		-		-	-	-	0%	Technical evaluation has been completed. Financial evaluation is in progress
		F	48.95		Collibrative heavy industries		-	-	-	0%	Work order awarded to Collibrative heavy industries.
9	Jaranwala	A	82.84	228.45	M/S Hino, Suzuki & Millat Tractor	18-Apr-22	82.84	83.94	83.94	101%	100% Chassis Procured.
		B	70.64		-		-	-	0%	Fabrication is in progress.	
		C	38.68		-		-	-	0%	Bid opened on 26-12-22. Two firm participated in process of wheel Excavator. 1. M.S.S.T khalid&co. 2. M/S khan muhammad & Co. Technical Evaluation in progress.	

Sr. No	Name of MC	Group	PC-1 Cost (M PKR)	PC-1 Group Wise Cost (M PKR)	Manufacturer/ Contractor	AA Approval Date	Contract Cost (M PKR)	Revised Contract cost (M PKR)	Expenditure (Million PKR)	Financial Progress (%)	Status
		D	33.66		-		-	-	-	0%	Applications have been received. Scrutiny has been completed.
		E	2.63		-		-	-	-	0%	Bid opened on 26-12-22. Two firms participated for vehicle tracking system. 1. United tracking system pvt ltd. 2. M/S S.T khalid & co Technical Evaluation in progress.
10	Jhang	A	168.20	374.02	M/S Hino, Suzuki & Millat Tractor	18-Apr-22	168.20	168.20	126.63	75%	17 Vehicles have been received from Hino. But payment to Suzuki and Millat are pending from the Administrator.
		B	98.25		-		-	-	0%	No bid received for superstructure. 2 bidders participated for Garbage Compactor and Mini-Tippers. Technical evaluation completed. Financial Evaluation in progress.	
		C	38.68		-		-	-	0%	Two bidders participated & technical evaluation in process.	
		D	63.83		-		-	-	0%	MC will go for re-advertisement.	
		E	5.07		-		-	-	0%	Technical evaluation completed. Financial Evaluation in progress.	
11	Okara	A	111.17	280.36	M/S Hino, Suzuki & Millat Tractor	18-Apr-22	111.17	106.96	106.96	96%	Completed.

Sr. No	Name of MC	Group	PC-1 Cost (M PKR)	PC-1 Group Wise Cost (M PKR)	Manufacturer/ Contractor	AA Approval Date	Contract Cost (M PKR)	Revised Contract cost (M PKR)	Expenditure (Million PKR)	Financial Progress (%)	Status
		B	94.80		Kissan Engineering		94.80	94.80	94.80	100%	Completed.
		C	38.68		Through IFB		38.68	38.68	35.50	92%	Completed.
		D	32.16		-		-	-	-	0%	Interviews have been completed and hiring will be done in the coming week.
		E	3.55		TPL Trackers		3.55	3.55	3.28	92%	Completed
12	Khanewal	A	36.86	145.54	M/S Hino, Suzuki & Millat Tractor	24-Mar-22	36.86	35.08	35.08	95%	Completed
		B	86.91		Kissan Dost Industries.		86.91	86.91	25.30	29%	Work order has been issued to Kissan Dost Industries. Samples have been appoved. 50 Garbage Container 5 cum capacity delivered to MC Khanewal. 3 Mini Tipper 1 cum has been delivered.
		D	20.34		-		-	-	-	0%	Advertisement has been prepared for hiring of HR
		E	1.43		TLP Trackers		1.43	-	-	0%	Work awarded to TPL tracker & work in progress.
13	Vehari	A	59.28	148.79	Isuzu, Suzuki & Millat Tractor	25-Jan-22	59.28	59.28	59.28	100%	Completed
		B	59.92		Suleman Engineering Co		59.92	59.92	-	0%	1- 5 tractors, 2 compactor trucks and 01 water bowzer delivered. 2- Agreement has been signed with KISAN Dost Zarrai Industries for Garbage container, hand cart waste tipping trolley, hand carts conventional and arm roll container.

Sr. No	Name of MC	Group	PC-1 Cost (M PKR)	PC-1 Group Wise Cost (M PKR)	Manufacturer/ Contractor	AA Approval Date	Contract Cost (M PKR)	Revised Contract cost (M PKR)	Expenditure (Million PKR)	Financial Progress (%)	Status
		D	27.79		-		27.79	27.79	13.90	50%	Hiring process of drivers and helpers has been completed by MC Vehari
		E	1.80		TPL Trackers		-	-	-	0%	Agreement has been signed with TPL Trackers by MC Vehari.
14	Burewala	A	29.21	137.64	M/S Hino & Suzuki Tippers	14-Jan-22	29.21	29.21	24.40	84%	4 Truck chassis delivered to MC Burewala by Hino Motors. Payment to SUZUKI has been issued by MC Burewala
		B	83.17		Sumico Technology		81.12	81.12	7.45	9%	Work in-progress 100 Hand carts delivered to MC Burewala
		D	24.19		-		-	-	-	0%	No Progress. Advertisement is yet to be placed in the paper
		E	1.06		-		-	-	-	0%	Work order issued to TPL Trackers and work is in-progress.
15	Bahawalnagar	A	41.38	135.83	M/S Hino, Suzuki & Millat Tractor	24-Jun-21	39.67	39.67	37.32	94%	02 No. of Tractors have been delivered to MC by Millat Tractors. 01 Suzuki Bolan and 08 Suzuki pickups have been delivered. Only Motorbike yet to be ordered.
		B	65.80		Collibrative heavy industries		65.80	65.80	36.10	55%	8 Mini tippers and 3 garbage compactors delivered 01 Garbage compactor and 01 Truck mounted mechanical sweeper delivered to MC Bahawalnagar
		D	26.28		-		-	-	-	0%	Interviews are being conducted since 20-Dec-22.
		E	2.37		Collibrative heavy industries		4.50	4.50	-	0%	Vehicle tracking system is being installed

Sr. No	Name of MC	Group	PC-1 Cost (M PKR)	PC-1 Group Wise Cost (M PKR)	Manufacturer/ Contractor	AA Approval Date	Contract Cost (M PKR)	Revised Contract cost (M PKR)	Expenditure (Million PKR)	Financial Progress (%)	Status
16	Kotaddu	A	61.50	143.37	M/S Hino, Suzuki & Millat Tractor	31-Jan-22	61.50	61.50	50.40	82%	8 Nos truck chassis delivered to MC Kot addu by HINO Pak, while TS is being revised for purchasing of other chassis and tractor.
		B	59.68		Bilal Engineering		59.68	59.68	-	0%	Superstructure work order has been issued to Bilal Engineering and fabrication of superstructure is in progress
		D	20.52		-		-	-	-	0%	Advertisement published in the paper
		E	1.67		-		-	-	-	0%	Advertisement published in the paper
Total			3,374.1				1,962.1	1,593.1	1,321.4	40%	Financial Progress %age is taken with reference to the AA Cost

Table; 13 Summary - Posting/ Transfer Status of MC Officers in 16 PCP Cities (till Dec 31, 2022)

Sr. No.	MC Officers	Changes Occurred			Total
		July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Dec 2022	
1	Administrator	47	40	35	122
2	Chief Officer	48	13	24	85
2	Municipal Officer (Finance)	31	12	21	64
3	Municipal Officer (Infrastructure & Services)	42	19	24	85
4	Municipal Officer (Regulation)	59	10	30	99
5	Municipal Officer (Planning)	32	17	28	77
Grand Total		259	111	162	532

Table; 14 Detail - Posting/ Transfer Status of MC Officers in 16 PCP Cities (Upto Dec 31, 2022)

Sr. #	Municipal Committee	Administrator			Chief Officer			MO (F)			MO (I&S)			MO (R)			MO (P)			Total
		July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Date	July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Date	July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Date	July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Date	July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Date	July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Date	
1	Bahawalnagar	3	2	1	5	3	0	4	2	1	1	0	2	5	1	2	3	1	2	32
2	Burewala	2	7	3	3	0	2	2	1	2	4	2	3	3	0	1	5	1	2	31
3	Daska	1	3	3	1	1	1	3	0	0	3	1	2	4	2	2	0	0	2	22
4	Gojra	5	4	2	6	1	2	0	1	0	3	1	3	4	1	3	1	1	3	30
5	Hafizabad	1	2	1	3	0	3	1	0	2	1	1	1	5	0	2	0	1	1	21
6	Jaranwala	4	2	1	2	1	0	1	1	2	4	4	0	3	1	1	1	3	1	25
7	Jhang	7	4	3	6	1	5	3	0	0	3	1	4	6	2	1	4	1	4	41
8	Jhelum	1	3	2	1	2	2	4	2	1	3	1	3	4	1	1	3	2	1	31
9	Kamalia	3	0	1	5	0	1	1	1	3	5	1	1	3	0	2	0	1	1	25
10	Kamoke	2	1	2	3	2	1	0	1	1	1	0	0	4	1	2	2	1	2	21
11	Khanewal	2	1	1	2	0	0	0	1	1	2	0	0	2	0	1	1	0	1	11
12	Kot Addu	2	1	3	5	0	3	1	0	1	4	0	2	2	0	2	2	1	0	23
13	Muridke	1	4	2	1	1	1	3	0	1	1	2	0	3	0	3	2	1	2	21
14	Okara	6	2	4	2	1	0	5	1	3	4	1	1	3	0	1	4	1	3	30
15	Vehari	6	2	3	2	0	1	1	1	1	2	3	2	4	0	2	4	2	2	27
16	Wazirabad	1	2	3	1	0	2	2	0	2	1	1	0	4	1	4	0	0	1	19
	Total	47	40	35	48	13	24	31	12	21	42	19	24	59	10	30	32	17	28	532

Posting/ Transfer Status of MC Officers in 16 PCP Cities (January 01, 2022 to 31 Dec, 2022)


District	Sr #	City	Status	Administrator	Chief Officer	MO (F)	MO (I&S)	MO (R)	MO (P)	
Bahalnagar	1	Bhawalnagar	Municipal Committee	Abdul Jabbar Gujjar	Muhammad Shafique	Muhammad Aftab	Muhammad Zafar	Muhammad Shafique, CO	Muhammad Usman	
				(1st Change)		(1st Change)	(2nd Change)	(2nd Change)	(2nd Change)	
Vehari	2	Vehari	Municipal Committee	Khalid Mahmood	Ali Ahmed Sabir	Irfan Ali	Badar Majeed	Ali Ahmed Sabir, CO	Mian Ejaz Iqbal	
				(3rd Change)	(1st Change)	(1st Change)	(2nd Change)	(1st Change)	(2nd Change)	
Sialkot	4	Daska	Municipal Committee	Adil Umer	Imtiaz Ahmed Joiya	Amjad Hussain	Muhammad Waseem	Ghulam Jillani	Mian Ejaz Iqbal	
				(3rd Change)	(2nd Change)	(2nd Change)	(3rd Change)	(2nd Change)	(2nd Change)	
Toba Tek Singh	5	Gojra	Municipal Committee	Iqbal Sanghera	Abdul Hayee	Muhammad Ameen	Uzair Arshad	Fahad Butt	Ms. Maryam Siddiq	
				(2nd Change)	(1st Change)		(2nd Change)	(1st Change)	(2nd Change)	
Hafizabad	6	Kamalia	Municipal Committee	Aziz Ali Khan	Ishtiaq Ahmed Gondal	Hafiz Masood Jillani	Shahrukh Tahir	Touseef-ur-Rehman	Asad Ali	
				(2nd Change)	(2nd Change)		(3rd Change)	(3rd Change)	(3rd Change)	
Faisalabad	7	Hafizabad	Municipal Committee	Ghulam Mustafa	Tahir Farooq	Muhammad Ali	Umer Nawaz	Muhammad Zuhair	Muhammad Younas	
				(1st Change)	(1st Change)		(3rd Change)	(1st Change)	(2nd Change)	(1st Change)
Jhang	8	Jaranwala	Municipal Committee	Abdul Rauf	Qazi Abid Qayyum	Muhammad Ali	Muhammad Safdar	Ms. Farwa Yousaf	Muhammad Bilal	
				(1st Change)	(3rd Change)	(2nd Change)	(1st Change)	(2nd Change)	(1st Change)	
Jhelum	9	Jhang	Municipal Committee	Noman Ali Dogar	Mian Ishfaq Ali	Post Vacant	Saddam Hussain	Mian Ishfaq Ali, CO	Shireen Newton	
				(1st Change)		(2nd Change)		(1st Change)	(1st Change)	
Gujranwala	10	Jhelum	Municipal Committee	Muzammil Ilyas	Adil Shahzad Ranjha	Shakeel Ahmad	Faraz Ahwaz	Khalid Mahmood	Muhammad Aslam	
				(3rd Change)	(5th Change)	(4th Change)	(1st Change)	(4th Change)		
Khanewal	11	Kamoke	Municipal Committee	Babar Sahibuddin	Sardar Aftab Ahmed	Muhammad Abid	Ahmed Ali	Tariq Javed	Muhammad Dawood	
				(2nd Change)	(2nd Change)	(1st Change)	(3rd Change)	(1st Change)	(1st Change)	
Muzaffargarh	12	Wazirabad	Municipal Committee	Fazal Abbas	Ms. Sofia Ashiq	Ms. Asma Azeem	Asif Farzand	Mudasar Hassan Khan	Qamar-ul-Islam	
				(2nd Change)	(1st Change)	(1st Change)		(1st Change)	(2nd Change)	
Sheikhupura	13	Khanewal	Municipal Committee	Ashfaq Ahmed Khan	Gulraiz Afzal Waraich	Maryam Iqbal	Waqar Ahmad	Ms. Sumaira Sami Ullah	Syed Imran Ali	
				(3rd Change)	(2nd Change)	(2nd Change)		(4th Change)	(1st Change)	
Okara	14	KotAddu	Municipal Committee	Umer Iftikhar Shrazi	Iftikhar Bangash	Ibrar Ahmed	Zain Ali	Roman Latif	M. Ejaz Hussain	
				(1st Change)	(1st Change)	(1st Change)		(1st Change)	(1st Change)	
Sheikhupura	15	Muridke	Municipal Committee	Aamir Mahmood	Rai Zafar Iqbal	Khalid Mehmood	Taha Hussain	Ms. Shabana Rasheed	Malik Mahboob Alam	
				(3rd Change)	(3rd Change)	(1st Change)	(2nd Change)	(2nd Change)		
Okara	16	Okara	Municipal Committee	Muhammad Wasiq	Shehryar Khalid	Muhammad Iqbal	Hasnain Hafeez	Tariq Mehmood	Ms. Masooma Akram	
				(2nd Change)	(1st Change)	(1st Change)		(3rd Change)	(2nd Change)	
Okara	16	Okara	Municipal Committee	Zaheer Liaqat Baig	Umer Nasim	Muhammad Aslam	Hafiz Tallat Mahmood	Umer Nasim, CO	Hafiz Shuab Sheikh	
				(4th Change)		(3rd Change)	(1st Change)	(1st Change)	(3rd Change)	
		Green	Permanently posted & having no additional charge including Administrator				Red	01 or more changes occurred in Nos. of MCs (Jan 2022 to date): 82 Posts		
		Yellow	Additional charge (within MC or from other MCs)				Blue	Post Vacant: 01		
			67 Posts							
			29 Posts							

Posting/ Transfer Status of MC Officers in 16 PCP Cities (July 01, 2019 to Dec 31, 2022)

District	Sr #	City	Status	Administrator	Chief Officer	MO(F)	MO (I&S)	MO (R)	MO (P)
Bahalnagar	1	Bhawalnagar	Municipal Committee	Abdul Jabbar Gujjar	Muhammad Shafique	Muhammad Aftab	Muhammad Zafar	Muhammad Shafique, CO	Muhammad Usman
				(6th Change)	(8th Change)	(7th Change)	(4th Change)	(7th Change)	(6th Change)
Vehari	2	Vehari	Municipal Committee	Khalid Mahmood	Ali Ahmed Sabir	Irfan Ali	Badar Majeed	Ali Ahmed Sabir, CO	Mian Ejaz Iqbal
				(11th Change)		(3rd Change)	(7th Change)	(5th Change)	(8th Change)
	3	Burewala	Municipal Committee	Adil Umer	Imtiaz Ahmed Joiya	Amjad Hussain	Muhammad Waseem	Ghulam Jillani	Mian Ejaz Iqbal
				(11th Change)	(5th Change)	(3rd Change)	(9th Change)	(4th Change)	(8th Change)
Sialkot	4	Daska	Municipal Committee	Iqbal Sanghera	Abdul Hayee	Muhammad Usman	Uzair Arshad	Fahad Butt	Ms. Maryam Siddiq
				(7th Change)	(3rd Change)	(3rd Change)	(6th Change)	(7th Change)	(2nd Change)
Toba Tek Singh	5	Gojra	Municipal Committee	Aziz Ali Khan	Ishtiaq Ahmed Gondal	Muhammad Ameen	Shahrukh Tahir	Touseef-ur-Rehman	Asad Ali
				(11th Change)	(9th Change)	(1st Change)	(7th Change)	(8th Change)	(5th Change)
	6	Kamalia	Municipal Committee	Ghulam Mustafa	Tahir Farooq	Hafiz Masood Jillani	Umer Nawaz	Muhammad Zuhair	Muhammad Younas
				(4th Change)	(6th Change)	(5th Change)	(7th Change)	(5th Change)	(2nd Change)
Hafizabad	7	Hafizabad	Municipal Committee	Abdul Rauf	Qazi Abid Qayyum	Muhammad Ali	Muhammad Safdar	Ms. Farwa Yousaf	Muhammad Bilal
				(4th Change)	(6th Change)	(3rd Change)	(3rd Change)	(7th Change)	(2nd Change)
Faisalabad	8	Jaranwala	Municipal Committee	Noman Ali Dogar	Mian Ishfaq Ali	Post Vacant	Saddam Hussain	Mian Ishfaq Ali, CO	Shireen Newton
				(7th Change)	(3rd Change)	(4th Change)	(8th Change)	(5th Change)	(5th Change)
Jhang	9	Jhang	Municipal Committee	Muzammil Ilyas	Adil Shahzad Ranjha	Shakeel Ahmad	Faraz Ahwaz	Khalid Mahmood	Muhammad Aslam
				(7th Change)	(12th Change)	(3rd Change)	(8th Change)	(9th Change)	(9th Change)
Jhelum	10	Jhelum	Municipal Committee	Babar Sahibuddin	Sardar Aftab Ahmed	Muhammad Abid	Ahmed Ali	Tariq Javed	Muhammad Dawood
				(6th Change)	(5th Change)	(8th Change)	(7th Change)	(6th Change)	(6th Change)
Gujranwala	11	Kamoke	Municipal Committee	Fazal Abbas	Ms. Sofia Ashiq	Ms. Asma Azeem	Asif Farzand	Mudasar Hassan Khan	Qamar-ul-Islam
				(5th Change)	(5th Change)	(2nd Change)		(6th Change)	(6th Change)
	12	Wazirabad	Municipal Committee	Ashfaq Ahmed Khan	Gulraiz Afzal Waraich	Maryam Iqbal	Waqar Ahmad	Ms. Sumaira Sami Ullah	Syed Imran Ali
			(6th Change)	(2nd Change)	(3rd Change)	(9th Change)			
Khanewal	13	Khanewal	Municipal Committee	Umer Iftikhar Shrazi	Iftikhar Bangash	Ibrar Ahmed	Zain Ali	Roman Latif	M. Ejaz Hussain
				(4th Change)		(2nd Change)		(3rd Change)	
Muzaffargarh	14	KotAddu	Municipal Committee	Aamir Mahmood	Rai Zafar Iqbal	Khalid Mehmood	Taha Hussain	Ms. Shabana Rasheed	Malik Mahboob Alam
				(6th Change)	(9th Change)		(6th Change)	(5th Change)	(3rd Change)
Sheikhupura	15	Muridke	Municipal Committee	Muhammad Wasiq	Shehryar Khalid	Muhammad Iqbal	Hasnain Hafeez	Tariq Mehmood	Ms. Masooma Akram
				(6th Change)	(3rd Change)	(4th Change)	(3rd Change)	(5th Change)	(5th Change)
Okara	16	Okara	Municipal Committee	Zaheer Liaqat Baig	Umer Nasim	Muhammad Aslam	Hafiz Tallat Mahmood	Umer Nasim, CO	Hafiz Shuab Sheikh
				(12th Change)	(3rd Change)	(9th Change)	(6th Change)	(5th Change)	(8th Change)
		Green	Permanently posted & having no additional charge including Administrator				Red	01 or more changes occurred in Nos. of MCs:	
			67 Posts					82 Posts	
		Yellow	Additional charge (within MC or from other MCs)				Blue	Post Vacant: 01	
			29 Posts						

(Designated account for PFC Unit of FD)

“SAVE TREES & PROTECT ENVIRONMENT”



042-99212997

No.FD(PFC) 1-PCP/2022 (PC-II) **6434/6400**

GOVERNMENT OF THE PUNJAB
FINANCE DEPARTMENT

Dated: Lahore the 23rd February 2022

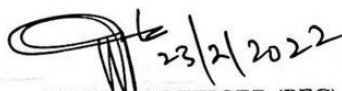
To, ✓
The Managing Director,
Punjab Municipal Development Fund Company (PMDFC)
184-Scotch Corner, Upper Mall Scheme, Lahore

Subject INSTITUTIONAL STRENGTHENING OF PUNJAB FINANCE COMMISSION (PFC) UNIT OF FINANCE DEPARTMENT UNDER PUNJAB CITIES PROGRAM (PCP)

I am directed to refer to your letter bearing No.PMDFC/PD/4023/0122, dated 24.01.2022, on the subject noted above.

2. I am further directed to state that Punjab Finance Commission (PFC) Unit is already functional in Finance Department. A dedicated Section (PFC Section) is available under the supervision of Deputy Secretary (PFC) to manage budget (PFC Share) of the local governments as well as budgeting of PCP. Punjab Finance Commission has not become operational due to frequent changes in Local Government Acts/ Ordinances since 2019. Moreover, the funds are released for participating Municipal Committees (MCs) on the request of LG&CD Department, as recommended by PMDFC in accordance with Program requirement. The performance and monitoring are required to be evaluated by independent private firm and carry out annual performance assessments to determine each municipal committee’s compliance with Minimum Access Conditions (MACs) and Performance Measures PMs and their eligibility to benefit from the Program as required in Program Appraisal Document (PAD). The releases to MCs are provided on the basis of annual performance assessment by the consultant.

3. Furthermore, Finance Department is considering the need for additional support for prospective use to inform/ assist PFC. If required, appropriate measures shall be taken to employ resources available under the Program.



23/2/2022
SECTION OFFICER (PFC)
FINANCE DEPARTMENT

C.C.
The Section Officer (Companies), LG&CD Department

Pl send them comprehensive reply

SPO(FM)

26.02.22

Diary No.....**3435**.....

25 FEB 2022

PUNJAB MUNICIPAL DEVELOPMENT
FUND COMPANY
Government of the Punjab

CS Scanned with CamScanner

(Designated account for PFC Unit of FD)


PUNJAB MUNICIPAL DEVELOPMENT FUND COMPANY

LICENSED UNDER SECTION 42 OF THE COMPANIES ORDINANCE 1984

No. PMDFC/MD/4050/0322

March 18, 2022

 The Section Officer (PFC),
 Finance Department,
 Govt. of the Punjab
 Lahore

 Subject: INSTITUTIONAL STRENGTHENING OF PUNJAB FINANCE COMMISSION (PFC) UNIT OF FINANCE DEPARTMENT UNDER PUNJAB CITIES PROGRAM (PCP)

 This refers to your letter No. FD(PFC) 1-PCP/2022 (PC-II) 6434/6400 23rd February, 2022.

2. LG&CD Department has been implementing World Bank funded "Punjab Cities Program (PCP)" with the assistance of PMDFC cost 236 Million USD. The PCP is being financed under two Windows. Window -I provides Performance Based Grants (PBGs) based on results achieved by the selected MCs against the Disbursement Linked Indicators (DLIs) and Window-2 supports provincial government agencies (Finance Department, LG&CD Department, Local Government Board, PMDFC and selected MCs with technical assistance and institutional strengthening.

3. The capacity enhancement of the Punjab Finance Commission (PFC) unit was proposed to handle not only 16 PCP partner MCs, but also to cater the future needs of all Local Governments of the Punjab. As per PC-I of PCP, following activities/ interventions have been proposed for institutional strengthening of (PFC) unit to manage budgeting and release of Performance Based Grants (PBGs) and operationalize MC Financial Monitoring & Reporting System (linked to MC CFMS);

Sr. No.	Activities and Interventions	Cost in Million PKR
1	Consultancies, Vendors and Training Partners	66,000
2	Administrative Expenses, Equipment and tools	34,000
	Total Cost	100,000

4. As you have mentioned in the above referred letter that PFC unit is already functional and managing the local governments and budgeting of PCP. You are therefore requested to clarify if Finance Department would like to utilize above referred window for further strengthening of PFC unit keeping in view its future demand. In case Finance Department considers that the PFC unit is already supported financially and technically through PRIDE and SNG and above mentioned PCP funds will create duplication, in that case please inform P&D and World Bank so that the issue may be discussed and resolved accordingly. However, if the Department considers to utilize above mentioned funds for future strengthening of PFC unit, then you are requested to finalize the PC-II for approval and further processing.

5. In the light of the above, it is requested to resolve the matter either by submitting the PC-II depicting the activities/ interventions needed for the capacity enhancement for approval or informing the relevant stakeholders such as the World Bank and the P&D about your final decision.

 (M. Iftikhar Raşool)
 MD PMDFC/ PD PCP

CC:

- The PSO to Secretary, LG&CD Department
- Deputy Secretary Development, LG&CD Department
- The Executive Secretary to MD - PMDFC/ PD - PCP, Lahore

184 Scotch Corner, Upper Mall Scheme, Lahore. Phone: +92 (42) 99204386-89 Fax: # 042-99204390

E-mail: info@pmdfc.org.pk Website: www.pmdfc.org.pk



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PUNJAB MUNICIPAL DEVELOPMENT FUND COMPANY

House No. 184, Upper Mall Scheme, Scotch Corner, Lahore.



www.pmdfc.punjab.gov.pk



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