



MONTHLY PROGRESS REPORT

(August-2022)

Punjab Municipal Development Fund

www.pcp.pmdfc.punjab.gov.pk

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ACRONYMS

APA	Annual Performance Assessment
ADP	Annual Development Program
CFMS	Computerized Financial Management System
CTS	Complaint Tracking System
DLI	Disbursement Linked Indicator
DLR	Disbursement Linked Results
EHS	Environment Health & Safety
ESFPs	Environment & Social Focal Persons
ESMF	Environment and Social Management Framework
ESSA	Environment & Social Systems Assessment
FABS	Financial Accounting & Budgeting System
FD	Finance Department
FY	Financial Year
GDP	Gross Domestic Product
GIS	Geographical Information System
GoPb	Government of Punjab
IDAMP	Integrated Development and Asset Management Plan
IPC	Interim Payment Certificate
IPF	Investment Project Financing
IS	Institutional Strengthening
LG & CDD	Local Government and Community Development Department
M&R	Maintenance & Rehabilitation
MACs	Minimum Access Conditions
MC	Municipal Corporation/Committee
MO (F)	Municipal Officer (Finance)
MO (I)	Municipal Officer (Infrastructure)
MO (P)	Municipal Officer (Planning)
MO (R)	Municipal Officer (Regulation)
NOC	No Objection Certificate
OSR	Own Source Revenue
O&M	Operations & Maintenance
P for R	Program for Results
PAD	Program Appraisal Document
PBG	Performance-Based Grants
PCP	Punjab Cities Program
PCRs	Polymerase Chain Reactions
PLGB	Punjab Local Government Board
PLGA	Punjab Local Government Act
PM	Performance Measure
PMDFC	Punjab Municipal Development Fund Company
PMS	Performance Management System
PPRA	Public Procurement Regulatory Authority
PURR	Punjab Urban Reform Roadmap
SLG	Secretary Local Government
SOPs	Standard Operating Procedures
TOR	Terms of Reference
ULGs	Urban Local Governments
VO	Variation Order
WB	World Bank

1. INTRODUCTION

Government of Punjab prepared “Punjab Cities Program” with the assistance of the World Bank (WB) by analyzing the economic activities in the main cities of Punjab. For exploiting the economic growth potential of the cities some policy reforms have been proposed in the Punjab Cities Program, which are in line with Vision 2025 & Punjab Growth Strategy.

To fulfill DLIs, a comprehensive framework is developed encompassing the process activities, roles & responsibilities of the stakeholders and documentation required as per the agreed Means of Verification. PMDFC is continuously monitoring construction activities through its field teams and supervision consultants. PMDFC teams are also providing requisite backstopping support to MCs staff in building the capacity of MCs to handle such kind of donor-funded projects. This report prepared by Institutional Strengthening section will provide a glimpse of efforts accomplished by PMDFC Team from time to time. Moreover, the team is also putting its best efforts to accomplish the specific requirements to fulfill DLIs for subsequent releases. The report encompasses activities majorly carried out during the month of August, 2022.

1.1 Program Development Objective

The development objective of the Program is to strengthen the performance of urban local governments participating in urban management and service delivery.

1.2 Program Cost

Table 1: Program Cost (1 USD = PKR 152.90)

Share	USD (Million)	PKR. (Million)
Foreign:	200.00	30,580.00
Local: GoPb /MCs co-financing	36.00	5,504.40
Total:	236.00	36,084.40

1.3 Key Features / PCP Components

The Program is using a hybrid of Investment Project Financing (IPF) and Program for Results (P for R) instrument.

- a) **Infrastructure Development (Window-1; Program for Result)** provides Performance-Based Grants (PBGs) to MCs (**total USD 108 M**) based on results achieved by the MCs against the Disbursement-Linked Indicators DLI 1; MACs - USD 45 M (25%) and DLI 2; PMs – USD 135 M (75%). MCs will contribute 20% of the funds released to them
- b) **Institutional Strengthening (Window-2; Investment Project Financing)** supports provincial government agencies (Finance Department, LG&CD Department, Local Government Board, and PMDFC and selected MCs with technical assistance and institutional strengthening. **(Total Cost; USD 20 Million)**

1.4 Program Cities

Table 2: 16 cities (Municipal Corporations/ Committees) included in the Program

North Punjab	Projected Population 2022	Centre Punjab	Projected Population 2022	South Punjab	Projected Population 2022
Daska	218,767	Gojra	194,393	Bahawalnagar	215,408
Hafizabad	306,194	Jarranwala	247,332	Burewala	316,035
Jhelum	278,538	Jhang	530,206	Khanewal	246,447
Kamoke	292,900	Kamalia	156,245	Kotaddu	198,621
Muridke	280,859	Okara	521,123	Vehari	191,785
Wazirabad	149,023				

2. SUMMARY OF ACTIVITIES /ACHIEVEMENTS BY PROGRAM COMPONENT

2.1. Highlights of Key Accomplishments

PCP team is striving to execute the program operations. Program team is continuously monitoring and overseeing the implementation of M&R projects and Provision of machinery & equipment for solid waste management being executed by 16 partner MCs.

Moreover, the team is also putting its best efforts to accomplish the specific requirements to fulfill DLIs. DLI – 1: MCs have achieved Minimum Access Conditions (*MACs*), DLI – 2: MCs have achieved Performance Measures (*PMs*) for subsequent releases.

Table 3: Update - DLIs Accomplishment

Activities	Status (Year Wise Release of Funds)
2018-19	<ul style="list-style-type: none"> USD 9.52 million released against reduced set of Minimum Access Conditions fulfilled duly assessed by World Bank
2019-20	<ul style="list-style-type: none"> USD 42.64 million released against DLIs complied with Disbursement Linked Results duly assessed by World Bank
2020-21	<ul style="list-style-type: none"> USD 53.933 Million released in result of DLIs complied with Disbursement Linked Results in 2020 – 21 assessed by independent Third Party Performance Audit Firm EY Ford Rhodes
2021-22	<p>In Progress:</p> <ul style="list-style-type: none"> USD 40.00 million targeted to be released by June 30, 2022. Nothing has been disbursed particularly due to non-deposit of 20% share by MCs as Minimum Access Condition to release Funds by World Bank.

2.2. Funds Allocation and Utilization Components' Allocation

Table 4: Program Components & Allocation

Window #	Financing Modality	Amount (US \$ M)	Amount (%)
1	IDA Allocation for Performance Grants (PforR)	180.00	90
2	IDA Allocation for Institutional Strengthening (IPF)	20.00	10

Funds Releases and Utilization (*upto 31 Aug, 2022)

Financial Year	Window	Releases		Utilization	
		PKR	USD	PKR	USD
2019-20	IPF-PMDFC	185.11	1.20	17.47	0.11
	PBGs-MCs	1,442.41	9.52	-	-
	Sub-Total	1,627.53	10.72	17.47	0.11
2020-21	IPF-PMDFC	160.00	0.99	289.36	1.84
	PBGs-MCs	7,065.05	42.64	960.96	6.35
	Sub-Total	7,225.05	43.64	1,250.33	8.18
2021-22	IPF-PMDFC	651.49	3.65	341.85	2.03
	PBGs-MCs	8,504.96	53.93	1,116.56	7.01
	Sub-Total	9,156.45	57.59	1,458.42	9.04
2022-23 (till 31.08.22)	IPF-PMDFC	-	-	-	-
	PBGs-MCs	-	-	288.99	1.74
	Sub-Total	-	-	288.99	1.74
Total (2019 to 2022-23)	IPF-PMDFC	996.60	5.85	648.69	3.98
	PBGs-MCs	17,012.43	106.10	2,366.51	15.10
	Grand Total	18,009.03	111.95	3,015.20	19.08

*As per the Bank Statement for the period ending August 31, 2022.

2.3. Highlight of other key accomplishments is detailed as under:

Table 6: Progress Summary

Activities	Update (till August 31, 2022)							
Update on Year-I schemes	Group	Description	No. of Contracts	No. of subprojects Completed	AA Cost Million PKR	Contract Cost Million PKR	Expenditure Incurred	
	Rehabilitation Subprojects							
	A	Rehabilitation works	16	16	1,206.80	1,135.89	1,103.98	
	B	Repairs	12	11	145.65	124.05	94.13	
	C	Supply items	16	16	135.50	129.21	119.99	
	D & E	Rehabilitation works phase-II	6	2	240.81	193.55	65.20	
	Sub-Total			50	45	1,728.76	1,582.69	1,348.34
	Financial progress of Rehabilitation subprojects			87%				
	Physical progress of Rehabilitation subprojects			97%				
	<p style="text-align: center;">Group wise Progress of PCP Rehabilitation Sub-Projects</p>							
			Overall Progress	Group-A	Group-B	Group-C	Group-D	
■ Contract Cost		1,582.69	1,135.89	124.05	129.21	193.54		
■ Expenditure		1,383.30	1,103.98	94.13	119.99	65.20		
■ Financial Progress		87%	97%	76%	93%	34%		
■ Physical Progress		97%	100%	98%	100%	69%		
Detail attached at Annex - A								

Activities	Update (till August 31, 2022)																																						
Provision of Machinery & Equipment for SWM	<i>(Detail attached at Annex B)</i>																																						
	Group	Description	Total Sub-Project	Sub-Project Completed	AA Cost (Million PKR)	Contract Cost (Million PKR)	Expenditure Incurred (Million PKR)	Financial Progress %age																															
			Nos.		Million PKR																																		
	A	Procurement of Vehicle Chassis	16	0	1,103.92	1,103.92	886.53	80%																															
	B	Fabrication of Superstructure			1,242.57	1,242.57	52.97	4%																															
	C	Procurement of Wheel Excavator			286.88	286.88	74.12	26%																															
	D	HR Cost for Machinery Operators			526.78	526.78	-	0%																															
	E	Vehicle Tracking System			43.26	43.26	-	0%																															
F	Other Machinery (liquid waste etc.)	114.53			114.53	11.80	10%																																
Grand Total		16	0	3,317.94	3,317.94	1,025.42	31%																																
Group Wise Progress of Solid Waste Management Machinery																																							
<p style="text-align: center;">Issues:</p> <ul style="list-style-type: none"> Repeated Revision of PC-Is due to rapid escalation in the market. Repeated changes in local government system in 2021-2022 Very Slow action on part of MCs. <table border="1"> <thead> <tr> <th></th> <th>Overall Progress</th> <th>A-Procurement of Vehicle Chassis</th> <th>B-Fabrication of Superstructure</th> <th>C-Procurement of Wheel Excavator</th> <th>D-HR: Machinery Operators</th> <th>E-Vehicle Tracking System</th> <th>F-Other Machinery (Liquid Waste)</th> </tr> </thead> <tbody> <tr> <td>AA Cost</td> <td>3,317.94</td> <td>1,103.92</td> <td>1,242.57</td> <td>286.88</td> <td>526.78</td> <td>43.26</td> <td>114.53</td> </tr> <tr> <td>Expenditures</td> <td>1,025.42</td> <td>886.53</td> <td>52.97</td> <td>74.12</td> <td>-</td> <td>-</td> <td>11.80</td> </tr> <tr> <td>Financial Progress (%)</td> <td>31%</td> <td>80%</td> <td>4%</td> <td>26%</td> <td>0%</td> <td>0%</td> <td>10%</td> </tr> </tbody> </table>									Overall Progress	A-Procurement of Vehicle Chassis	B-Fabrication of Superstructure	C-Procurement of Wheel Excavator	D-HR: Machinery Operators	E-Vehicle Tracking System	F-Other Machinery (Liquid Waste)	AA Cost	3,317.94	1,103.92	1,242.57	286.88	526.78	43.26	114.53	Expenditures	1,025.42	886.53	52.97	74.12	-	-	11.80	Financial Progress (%)	31%	80%	4%	26%	0%	0%	10%
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<i>Status of progress is attached as Annex- B</i>																																							

Activities	Update (till August 31, 2022)
Postings / Transfer of MCs' Key Staff	<ul style="list-style-type: none"> • LG&CD Department is maintaining key staff posting in all 16 MCs. • PMDFC is providing necessary support to LG&CD Department to make different staffing analysis for decision-making. • Detailed analysis has been conducted related to following major attributes: <ul style="list-style-type: none"> ○ Officer having no additional charge = 50 ○ Officer having one additional charge = 17 ○ Officer having two additional charges = 07 ○ Officer having four additional charges = 00 ○ Officer having five or more additional charges = 01 ○ MO (R) charge with CO = 03 ○ Posts Vacant = 04 <p>The matter needs to be taken up on top priority as it hampers progress of works of other interventions at Program MCs when change on key posts are made. New staff requires lot of trainings / capacity building for readjustment due to new environment, this is affecting ongoing activities.</p> <p style="text-align: right;">Detail Attached at Annex C</p>
Hiring of Managing Director (PMDFC)	<ul style="list-style-type: none"> • Position re-advertised (closing date September 05, 2022). • Post shall be filled by October 15, 2022.
Designated Account for PFC unit of FD	<ul style="list-style-type: none"> • Designated Account has been opened. • No progress on establishment of PFC Unit – FD has still not decided to establish this PFC unit. PMDFC has multiple times requested FD through LG&CDD for final decision. Last talks of PMDFC and FD response are attached for ready reference at Annex E.
Capacity Building of PLGB & LG&CDD	<ul style="list-style-type: none"> • Minutes of Meeting held with Special Secretary has been approved from Secretary LG&CDD and included in the agenda of PSC for approval • Proposal for establishing three units has been included in the agenda of Program Steering Committee (PSC) for approval. Meeting held on 11 May, 2022 under the chairmanship of Secretary LG&CDD, it was decided that another meeting of Executive Committee to PSC will be held to finalize the matter
20 % share by 16 MCs (MAC)	<ul style="list-style-type: none"> • Secretary LG has discussed the matter with Secretary FD who assured the release of funds by the end of July. • 4 Program MCs have confirmed to contribute towards this year's 20% counterpart share. Whereas 11 MCs have requested the GoPb for 20 % contribution due to poor financial health, to meet MAC of disbursement of PBGs for the year 2021-22. KotAddu has not to deposit 20% this year, due to ineligibility last year <p style="text-align: right;">Detail along with letter is attached at Annex D</p>

Consultancies under PCP – In Progress

Sr No.	Consultancy	Hiring	Agreement signed on	Team Mobilized	Progress till 30 June, 2022 (%)	Progress till 31 July, 2022 (%)	Progress till 31 Aug, 2022 (%)	Completion Date
1.	Engineering Firm For Detailed Design of Infrastructure Sub-Projects, Sectoral Planning & Resident Supervision in 16 Cities of Punjab	✓	Feb 28, 2022	Mar 15, 2022	15 %	20%	25%	28 Aug 2024
2.	Consultants for Detailed Design of Infrastructure Sub-Projects and Resident Supervision in 16 Cities of Punjab. (Parks Design, Parking Sheds, Roads etc.)	✓	Jan 28, 2022	Feb 13, 2022	25 %	30%	35%	28 Mar 2023
3.	Consulting Services For Compatibility / Accessibility Check and Integration Of Local Govt. Financial Management System With Federal Govt. Financial System FAB/SAP Under PCP.*	✓	Mar 15, 2022	Mar 31, 2022	75%	85%	90%	30 Sept 2022
4.	Consulting Services for Up gradation of MC's Websites, Consulting Services for Up gradation of Performance Management System (PMS), Consulting Services for Up gradation of Complaint Tracking System (CTS) to Grievance	✓	Mar 29, 2022	April 12, 2022	60%	75%	85%	31 Oct 2022

Sr No.	Consultancy	Hiring	Agreement signed on	Team Mobilized	Progress till 30 June, 2022 (%)	Progress till 31 July, 2022 (%)	Progress till 31 Aug, 2022 (%)	Completion Date
	Redressal Mechanism							
5.	APA Firm for 2021-2022 & 2022-2023 for 16 MCs Audit. Conducting APA exercise.	✓	April 21, 2022	May 06, 2022	90% - First draft report submitted by APA on June 10, 2022.	93%	95%	05 July 2022
Progress update (Hiring in process)								
6.	Hiring of Consulting Services for Preparation of IDAMP For 16 MCs.	Hiring In Progress: Technical proposals were opened & evaluated – financial proposals of technically qualified firms were opened on June 29, 2022 – combined evaluation has been completed. One firm lodged compliant which has been heard by the Grievance Redressal Committee and committee rejected the complaint. Further process is under way.			75%	90%	92%	-
7.	Hiring of Firm for Economic Potential Assessment and Survey of 16 MCs.	Hiring In Progress: REOI was published in the press. EOIs received & evaluated - RFPs were issued to the shortlisted firms. Technical & Financial proposals from 7 firms were received and opened. The Technical Evaluation Report was prepared & results shared with the firms, also uploaded on website. The financial proposals of technically qualified firms were opened on 11 th Aug,2022 in light of WB Regulations. Combined Evaluation Report was prepared & uploaded on website. The contract agreement will be signed after completion of standstill period.			50%	80%	85%	-

* The access on LGMIS is not being provided from PITB, which is causing delay in this activity. Department has requested PITB to give access as the server is on PITB.

Consultancy Services for Sectoral Planning, Detailed Design and Construction Supervision

Number of Groups of Consultancy Services	5 Nos				
Number of Municipal Committees (MCs) in each Group	Group-I, II, IV & V = 3 MCs Group-III = 4 MCs				
Municipal Committees (MCs) in each Group	MMP	NESPAK JV MMP JV ACE	MMP	Asian JV RHC	MMP
	Jhelum, Wazirabad & Daska	Hafizabad, Muridke & Kamoke	Jaranwala, Gojra, Jhang & Kamalia	Burewala, Vehari & Bahawalnagar	Okara, Khanewal & KotAddu
Time lines for each Group	For Sectoral Planning and Detailed Designs = 15 Months For Resident Supervision of all Projects = 18 months				
Salient Features of the Consultancy Services for each MC					
<ol style="list-style-type: none"> 1. Prioritization of the subprojects through stakeholders consultative sessions 2. Preparation of the Sectoral Plans for below given services with planning horizon of year 2050'] 3. Preparation of Detailed Design of the projects in the determined priority 4. Preparation of the priority lists of the projects for year 2030, 2040 and 2050 5. Resident supervision of execution of the projects 					
Services included in the Consultancy	<ul style="list-style-type: none"> • Water supply systems • Sewerage, Storm water drainage & Waste Water Treatment Plants • Urban roads and Street Lights • Parks and green spaces • Solid waste management & Sanitary landfills 				
Deliverables	Inception reports, Sectoral Plans, Feasibility Reports, PC-Is, Detailed drawings, Cost estimates, Specifications, Bidding Documents, Bid evaluation reports and Construction Supervision Reports				

Actual Releases vs Utilization till 31st July 2022							Utilization Plan From 1st July 2022 - 30th June, 2023			
Financial Year	Actual Release			Actual Utilization			Duration	IPF (Revised)	PBGs (P4R) - MCs	Total
	IPF	PBGs (P4R)- MCs	Total	IPF	PBGs (P4R)- MCs	Total				
FY 2019-20	185.11	1,442.41	1,627.52	17.47	-	17.47	1st July, 2022 to 31st December 2022	200	1,500	1,700
FY 2020-21	160	7,065.05	7,225.05	290.25	960.96	1250.32	1st January, 2023 to 30th June, 2023	300	4,000	4,300
FY 2021-22	651.49	8,504.96	9,156.45	341	1208.04	1,549.04	Total	500	5,500	6,000
FY 2022-23 (Upto 31 st July)	-	-	-	-	50.49	50.49				
Total	996.6	17,012.42	18,009.02	648.72	2,169	2,867.32	Grand Total	1,148.72	7,669	8,816.83

Status of PC-Is under Punjab Cities Program (PCP)

#	MC Name	Detail of Sub Projects					PC-Is are under preparations	PC-Is completed and ready for submission to competent Authority	PC-Is submitted to competent Authority & Waiting for Approvals	PCIs Approved
1	Jhelum	Water supply	Roads	Street Lights	Vehicle Parking Shed	-	780	-	104	-
2	Wazirabad	Water Supply	Roads	Street Lights	Vehicle Parking Shed	-	900	170	101	-
3	Daska	Roads & Storm water drainage	Street Lights	Roads (Concrete paver in streets)	Vehicle Parking Shed	-	-	1446	213	-
4	Hafizabad	Sewerage	Roads	Vehicle Parking Shed	-	-	3400	-	36	-
5	Kamoke	Water Supply	Vehicle Parking Shed	Roads	-	-	-	775	-	-
6	Muridke	Rehabilitation of service Road & storm drainage	Water Supply	Vehicle Parking Shed	Roads	-	1400	-	54	232
7	Jaranwala	Sewerage	Water Supply	Roads	Vehicle Parking Shed	-	2885	-	528	-
8	Kamalia	Sewerage	Water supply	Vehicle Parking Shed	Chowks	GBS	1800	-	272	-
9	Gojra	Water Supply	Roads	Vehicle Parking Shed	-	-	1000	-	63	-
10	Jhang	Sewerage	Vehicle Parking Shed	-	-	-	2180	-	-	-
11	Bahawalnagar	Water Supply	Roads	Vehicle Parking Shed	-	-	-	1411	-	-
12	Burewala	Roads	Vehicle Parking Shed	-	-	-	75	1574	-	-
13	Vehari	Water supply	Roads	Vehicle Parking Shed	-	-	1000	-	635	-
14	Khanewal	Sewerage	Water supply	Roads	Street lights	Vehicle Parking Shed	1680	100	282	-
15	Kot Addu	Sewerage in western city	Roads	Vehicle Parking Shed	-	-	1400	-	44	-
16	Okara	Sewerage	Roads (Concrete paver in streets)	Vehicle Parking Shed	Roads	-	3250	-	82	623
Total (Rs. Million)							21,750	5,376	2,414	855
Grand Total (Rs. Million)										30,495



PC-Is are under preparations



PC-Is Completed & ready for submissions



PC-Is submitted & waiting for approval from competent authorities



Approved PCIs

*All PCIs submitted to the Government by September 30,2022

**All PCIs to be executed by March 2024

Status of Priority List from MCs (Phase – II)

#	Consultant Name	MC Name	Priority list submitted to PMDFC on	Consultation session planned on	Consultation session held on	Priority for sub projects					
						1st	2nd	3rd	4th	5th	6th
1	MMP	Jhelum	18.5.2022	16.04.2022	16.04.2022	Sewerage	Water supply	Roads	Street Lights	Parks	-
2		Wazirabad	19.04.2022	14.04.2022	14.04.2022	Sewerage	Water Supply	Roads	Street Lights	Parks	General Bus stand
3		Daska	19.05.2022	19.04.2022	19.04.2022	Storm water drainage	Street Lights	Roads	Sewerage	Parks	Water supply
4	NESPAK	Hafizabad	12.05.2022	31.03.2022	31.03.2022	Sewerage	Roads	Water supply	Street Light	Parks	-
5		Kamoke	19.04.2022	15.04.2022	15.04.2022	Water Supply	Street Lights	Sewerage	Roads	Parks	SWM
6		Muridke	16.05.2022	21.04.2022	21.04.2022	Roads & Streets	Sewerage	Water Supply	GBS	Parks	Street Light
7	MMP	Jaranwala	13.04.2022	25.04.2022	10.05.2022	Sewerage	Water Supply	Roads	Street Lights	Parks	Chowks
8		Kamalia	20.05.2022	07.04.2022	07.04.2022	Sewerage	Parks	Water supply	Filtration plants	Roads	-
9		Gojra	15.03.2022	16.04.2022	16.04.2022	Water Supply	Sewerage	Roads	Parks	Street Lights	SWM & Office Build
10		Jhang	12.04.2022	21.04.2022	21.04.2022	Sewerage	Roads	Parks	Street Lights	Chowk	Water Supply
11	Asian Consultant Engineers	Bahawalnagar	06.04.2022	16.04.2022	16.04.2022	Water Supply	Sewerage	SWM	General Bus Stand	Roads	Parks
12		Burewala	15.03.2022	02.06.2022	17.06.2022	Roads	Chowks	water supply	Sewerage	-	-
13		Vehari	17.04.2022	01.06.2022	10.06.2022	Sewerage	Water supply	Filtration Plants	Roads	Parks	-
14	MMP	Khanewal	30.03.2022	19.04.2022	19.04.2022	Sewerage	Water supply	Roads	Chowks	Street lights	Parks
15		Kot Addu	17.04.2022 Unsigned	No date yet	17.05.2022	Sewerage in western city	GBS	Model Bazar	Street Lights	Roads	Tuff pavers
16		Okara	11.08.2021	26.04.2022	26.04.2022	Sewerage	Roads	Parks	Chowks	Street lights	-

Detailed Design – All Projects (2022-23) Phase-II

(Progress till 31 Aug, 2022)

Sector	No. of Projects	Cost	Utilization	Design	Cost Estimation	PC-I			TS	Bidding	Utilization	Commencement	Completion	Remarks
						Preparation	Submission	Approval						
Rehabilitation works	50	1,750	1,348	100%	100%	100%	100%	100%	100%	100%	93%	2020	Dec 2022	-
Machinery & Equipment for SWM	16	3,300	822	100%	100%	100%	100%	100%	100%	100%	25%	2021	Dec 2022	-
Parking sheds for SWM Machinery	16	1,091	-	80%	80%	70%	50%	-	-	-	-	2022	Sept 2023	-
Parks & Green Spaces	12	1,200	-	10%	-	-	-	-	-	-	-	2022	Dec 2023	-
General Bus Stand & Chowks	02	222	-	100%	70%	60%	-	-	-	-	-	2022	Dec 2023	-
Street lights	04	399	-	100%	100%	100%	-	-	-	-	-	2022	June 2023	WB is of view only SL be provided where roads will be constructed
Roads, Street Lights & Drainage system	15	9,128	-	70%	70%	60%	40%	25%	12%	-	-	2022	June 2024	-
Water supply	10	5,145	-	40%	40%	30%	8%	-	-	-	-	2022	June 2024	-
Total		22,235											2024	
Sewerage	7	14,650	-	15%	10%	-	-	-	-	-	-	2022	-	After complete design date will be confirmed
Total		36,885	2,170										2024	

3. CONFERENCE ON INFRASTRUCTURE DEVELOPMENT INITIATIVES PHASE-II UNDER PUNJAB CITIES PROGRAM (PCP)

A conference for the leadership and top management of all participating MCs has been organized by PMDFC and LG&CD Department on Tuesday, August 30, 2022 at 11:00 am in Ramada Hotel, Gulberg-II, Lahore. Agenda of the conference is attached at Annex B.

Conference Objective

The main objective of this conference was to sensitize and accelerate the operations of Punjab Cities Program, key responsibilities and major program interventions.

Participants

The **Honorable Minister for LG&CDD, Mian Mahmood-ur-Rasheed** graced the occasion by participating as chief guest. Concerned Members of National Assembly (MNAs), Members of Provincial Assembly (MPAs) Punjab, Additional Secretary (Development) – LG&CD Department, BOD PMDFC and Civil Society Members (Ch. Shafi Arshad, Mr. Pervaiz Iqbal, Mr. Qamar uz Zaman, and Mr. Imaad Iftikhar), Managing Director - PMDFC/ Program Director – PCP (Mr. Iftikhar Rasool), SPO- ID PCP (Mr. Ashiq Ch.), Administrators, Chief Officers, Municipal Officers (I&S) from 16 PCP MCs, Consulting Firms and other relevant Government Officials also participated in the conference.

Detailed Report of Conference is attached at Annex F.

4. UPGRADATION OF PMS, CTS TRANSFORMED INTO GRM, & MCS' WEBSITES

Upgradation of Performance Management System (PMS), Complaint Tracking System (CTS) to Grievance Redress Mechanism (GRM) & MCs' Websites in 16-Cities Under Punjab Cities Program (PCP) (Firm hired - M/S Cyber Vision)

Objectives of Consultancy Services

- Up-grade the existing Performance Management System (PMS) to include additional municipal service indicators for improved performance by MCs;
- Upgrade the existing complaint Tracking System (CTS) into Grievance Redress Mechanism (GRM) by developing database for citizens' complaints to operate systematically, and complaints registration and redress for enhancing the efficiency of MCs
- Upgrade the existing MC's websites to make them more interactive and dynamic to enable better information dissemination amongst stakeholders.
- Integrate the GRM system with MCs websites to disseminate information amongst stakeholders and encourage citizens' engagement to improve the efficiency of MCs towards improved service delivery

Tentative Timelines for Deployment of Upgraded Systems (PMS, CTS transformed into GRM & MC's Website)

Sr.#	Deliverables	Status	Timelines
1	Inception report	Submitted	-
2	Gap Analysis Report	Gap analysis report is under revision by the Consultant	Finalized report will be submitted by 15 -09-2022
3	System Requirement Specifications (SRS) document	SRS document has been submitted by the firm and is under review by PMDFC	Feed back from stakeholders will be incorporated and final version will be submitted by Sep 20
CTS transformed into GRM			
1	Establish & pilot GRM for effective grievance management and tracking covering all uptake channels of grievance registration (call, toll free number, self-answering machine, walk-in complaint, drop box,	development of CTS dash Board is under development	The system will be deployed by September 30, 2022
2	Develop an android application for citizens having complaints or grievances to use through their cell phones; generation of SMS alert text to the officers/ officials; and a unique ID number for the complainant stating nature & mode of complaint (urgent/most	Android application Baldia Shikayaat is available on google play store	Awareness Campaign regarding citizen engagement will be launched by September 15, 2022

Sr.#	Deliverables	Status	Timelines
	urgent, escalation/ super escalation) and time required for its resolution		
3	Strategy for integration of GRM into existing CTS, including development of dashboard/system/application using advanced technology	Development is under process	The system will be deployed by September 30,2022
Dynamic MC's Websites			
1	Dynamic websites	<ul style="list-style-type: none"> 16 MCs Website uploaded on Staging Server Tempalte has been shared with IT Officers, training for updation of website provided, data collection and updation on template is in progress 	Websites will be live from Sep 25, 2022
2	Integration of MC's website with GRM and PMS	<ul style="list-style-type: none"> Development is under process 	Integration will be completed by Oct 10, 2022
3	Trainings on the upgraded systems	Trainings on the upgraded systems has been imparted to 16 MCs staff (Chief Officer, MO(I&S), MO (P), Complaint Cell Incharge) at regional level	<p>Training of PMDFC staff will be conducted by October 15, 2022</p> <p>Launch event will be conducted by October 05, 2022</p>
Performance Management System (PMS)			
1	Performance Management System (PMS) dashboard	Development is under process, Stakeholders consultation completed,	System will be deployed by October 20, 2022
2	SOPs for data collection, reporting & analysis	Development is under process	SOPs will be submitted by September 20, 2022
3	submission of final completion report and deliverables, (user manuals, programming codes etc.)		31st October, 2022

Timelines of Infrastructure Subprojects - Punjab Cities Program (PCP)

Sr No.	MC Name	Consultants	Sector	Cost Million PKR	Competent Forum for Approval	Status of PC-1	Planned Dates										Tentative Dates									
							Targeted Timeline for Submission of PC-1 to PMDFC	PC-1 Sent to MC By PMDFC for onward Transmission to Competent Authority	Planned submission of PC-1 to Competent forum	Scriny By Technical Committee LG & CDD	Competent Forum Meeting	Minutes of Meeting Issuance	PC-1 Approval	Technical Sanction	Preparation of Bidding Documents	Bidding (Start)	Bidding (Completion)	Performance Guarantee, Mobilization, and other Activities	Commencement Date	Duration (Months)	Completion Date	Closing Date				
1	Jhelum	JERS	Roads	300	DDSC	Design under preparation	18-09-22	20-09-22	25-09-22	30-09-22	05-10-22	10-10-22	16-10-22	31-10-22	06-11-22	07-11-22	06-01-23	21-01-23	27-01-23	10.0	23-11-23	21-02-24				
		MMP	Vehicle Parking Shed	80	DDWP	PC-1 under preparation	08-09-22	10-09-22	15-09-22	20-09-22	25-09-22	30-09-22	06-10-22	21-10-22	27-10-22	28-10-22	27-12-22	11-01-23	27-01-23	5.0	16-06-23	14-09-23				
2	Wazirabad	JERS	Roads	104	DDSC	Design under preparation	20-09-22	22-09-22	25-09-22	30-09-22	05-10-22	10-10-22	16-10-22	31-10-22	06-11-22	07-11-22	06-01-23	21-01-23	27-01-23	12.0	22-01-24	21-02-24				
		MMP	Water Supply	500	PDWP	Design under preparation	15-07-22	17-07-22	08-09-22	11-09-22	15-09-22	21-09-22	27-09-22	12-10-22	18-10-22	19-10-22	18-12-22	02-01-23	09-01-23	4.0	08-05-23	06-08-23				
3	Daska	MMP	Roads	231	DDSC	PC-1 under preparation	13-09-22	15-09-22	20-09-22	25-09-22	30-09-22	05-10-22	11-10-22	26-10-22	01-11-22	02-11-22	01-01-23	16-01-23	22-01-23	12.0	18-11-23	16-02-24				
		JERS	Vehicle Parking Shed	70	DDWP	PC-1 completed	22-08-22	24-08-22	10-09-22	15-09-22	20-09-22	25-09-22	01-10-22	16-10-22	22-10-22	23-10-22	22-12-22	06-01-23	12-01-23	5.0	11-06-23	09-09-23				
		MMP	Roads & Drainage system	1765.36	PDWP	PC-1 completed	10-09-22	12-09-22	20-09-22	25-09-22	30-09-22	05-10-22	11-10-22	26-10-22	01-11-22	02-11-22	01-01-23	16-01-23	22-01-23	12.0	17-01-24	16-04-24				
		MMP	Street light	95	DDWP	PC-1 completed	01-08-22	03-08-22	20-08-22	25-08-22	30-08-22	04-09-22	16-09-22	01-10-22	07-10-22	08-10-22	07-12-22	22-12-22	26-12-22	4.0	27-04-23	26-07-23				
4	Halizabad	JERS	Concrete Pavers in streets	81	DDWP	PC-1 completed	01-08-22	03-08-22	20-08-22	25-08-22	30-08-22	04-09-22	16-09-22	01-10-22	07-10-22	08-10-22	07-12-22	22-12-22	26-12-22	6.0	26-06-23	24-09-23				
		MMP	Vehicle Parking Shed	37	DDC	PC-1 completed	22-08-22	24-08-22	10-09-22	15-09-22	20-09-22	25-09-22	01-10-22	16-10-22	22-10-22	23-10-22	22-12-22	06-01-23	12-01-23	5.0	11-06-23	08-09-23				
5	Muridke	NESPAK	Sewerage	3000	PDWP	Design, Cost estimate & Drawings Completed	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-					
		JERS	Roads	400	DDSC	PC-1 under preparation	16-09-22	18-09-22	22-09-22	27-09-22	02-10-22	07-10-22	13-10-22	28-10-22	03-11-22	04-11-22	03-01-23	18-01-23	24-01-23	12.0	19-01-24	18-04-24				
6	Kamoke	M/S JERS	Vehicle Parking Shed	35	DDWP	PC-1 completed	12-08-22	14-08-22	10-09-22	15-09-22	20-09-22	25-09-22	01-10-22	16-10-22	22-10-22	23-10-22	22-12-22	06-01-23	12-01-23	9.0	11-06-23	09-09-23				
		M/S JERS	Roads & Drainage along roads	232	DDSC	PC-1 completed	27-09-22	29-07-22	01-08-22	06-08-22	11-08-22	16-08-22	22-08-22	06-09-22	12-09-22	13-09-22	12-11-22	27-11-22	03-12-22	5.0	30-08-23	28-11-23				
		NESPAK	Water Supply	700	PDWP	Design under preparation	28-09-22	27-09-22	30-09-22	05-10-22	10-10-22	15-10-22	21-10-22	05-11-22	11-11-22	12-11-22	11-01-23	26-01-23	01-02-23	12.0	27-01-24	26-04-24				
		M/S JERS	Main OT roads along Storm drainage	700	PDWP	Initial design & estimate finalized	20-09-22	22-09-22	26-09-22	01-10-22	06-10-22	11-10-22	17-10-22	01-11-22	07-11-22	08-11-22	07-01-23	22-01-23	28-01-23	12.0	23-01-24	22-04-24				
7	Jaranwala	M/S JERS	Vehicle Parking Shed	54	DDWP	PC-1 completed	18-08-22	17-08-22	22-08-22	27-08-22	01-09-22	06-09-22	12-09-22	27-09-22	03-10-22	04-10-22	03-12-22	18-12-22	24-12-22	5.0	23-05-23	21-08-23				
		NESPAK	Water Supply	387	DDSC	Initial design & estimate finalized. MC is finalizing TOW & QHT Siles	20-09-22	22-09-22	25-09-22	30-09-22	05-10-22	10-10-22	16-10-22	31-10-22	06-11-22	07-11-22	06-01-23	21-01-23	27-01-23	12.0	23-01-24	21-04-24				
		M/S JERS	Roads	450	DDSC	PC-1 finalized & wait for updation of MRS	02-09-22	04-09-22	05-09-22	10-09-22	15-09-22	20-09-22	26-09-22	01-10-22	07-10-22	13-10-22	18-10-22	17-12-22	01-01-23	07-01-23	10.0	03-11-23	01-02-24			
		M/S JERS	Vehicle Parking Shed	80	DDWP	PC-1 finalized & wait for updation of MRS	12-09-22	14-09-22	20-09-22	25-09-22	30-09-22	05-10-22	11-10-22	26-10-22	01-11-22	02-11-22	01-01-23	16-01-23	22-01-23	5.0	21-06-23	19-09-23				
8	Gojra	M/S JERS	Roads	528	DDWP	PC-1 already submitted for DDSC	27-07-22	29-07-22	08-08-22	13-08-22	18-08-22	23-08-22	13-09-22	19-09-22	19-09-22	04-12-22	10-12-22	04-03-23	10.0	05-12-23	04-03-24					
		MMP	Water Supply	500	PDWP	Design under preparation	20-09-22	22-09-22	27-09-22	02-10-22	07-10-22	12-10-22	18-10-22	02-11-22	08-11-22	09-11-22	08-01-23	23-01-23	29-01-23	12.0	24-01-24	23-04-24				
		M/S JERS	Sewerage	2300	PDWP	Land has been demarcated. MC has been requested to start procurement of land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
		MMP	Vehicle Parking Shed	85	DDWP	Design under preparation	12-09-22	14-09-22	20-09-22	25-09-22	30-09-22	05-10-22	11-10-22	26-10-22	01-11-22	02-11-22	01-01-23	16-01-23	22-01-23	5.0	21-06-23	19-09-23				
9	Jhang	MMP	Water Supply	600	PDWP	Design under preparation	20-09-22	22-09-22	25-09-22	30-09-22	05-10-22	10-10-22	16-10-22	31-10-22	06-11-22	07-11-22	06-01-23	21-01-23	27-01-23	12.0	22-01-24	21-04-24				
		M/S JERS	Roads	400	DDSC	Design under preparation	13-09-22	15-09-22	06-09-22	11-09-22	16-09-22	21-09-22	27-09-22	12-10-22	18-10-22	19-10-22	18-12-22	02-01-23	08-01-23	10.0	04-11-23	02-02-24				
10	Kamalia	M/S JERS	Vehicle Parking Shed	80	DDWP	PC-1 completed	22-08-22	24-08-22	10-09-22	15-09-22	20-09-22	25-09-22	01-10-22	16-10-22	22-10-22	23-10-22	22-12-22	06-01-23	12-01-23	5.0	11-06-23	09-09-23				
		M/S JERS	Design Completed, Cost estimation under preparation	18-09-22	20-09-22	22-09-22	27-09-22	02-10-22	07-10-22	13-10-22	28-10-22	03-11-22	04-11-22	03-01-23	18-01-23	24-01-23	5.0	23-06-23	21-09-23							
		MMP	Sewerage	2100	PDWP	MC has been asked to provide land inside Bund. MC is trying to find out land as indicated by consultants in western area	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-					
		M/S JERS	Chowks	110	DDWP	PC-1 completed	22-07-22	24-07-22	05-08-22	10-08-22	15-08-22	20-08-22	26-08-22	10-09-22	16-09-22	17-09-22	16-11-22	01-12-22	07-12-22	7.0	05-07-23	03-10-23				
11	Burewala	M/S JERS	GBS	112	DDWP	PC-1 completed	27-07-22	29-07-22	05-08-22	10-08-22	15-08-22	20-08-22	26-08-22	10-09-22	16-09-22	17-09-22	16-11-22	01-12-22	07-12-22	9.0	03-09-23	02-12-23				
		M/S JERS	Vehicle Parking Shed	50	DDWP	PC-1 completed	27-07-22	29-07-22	05-08-22	10-08-22	15-08-22	20-08-22	26-08-22	10-09-22	16-09-22	17-09-22	16-11-22	01-12-22	07-12-22	5.0	06-05-23	04-08-23				
		MMP	Water Supply	400	DDSC	Design under preparation	25-09-22	27-09-22	30-09-22	05-10-22	10-10-22	15-10-22	21-10-22	05-11-22	11-11-22	12-11-22	11-01-23	26-01-23	01-02-23	12.0	27-01-24	26-04-24				
		M/S JERS	Sewerage	1400	PDWP	Land is available but MC has no funds for its procurement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-					
12	Vehari	M/S JERS	Vehicle Parking Shed	75	DDWP	Design Completed, Cost estimation under preparation	25-09-22	27-09-22	30-09-22	05-10-22	10-10-22	15-10-22	21-10-22	05-11-22	11-11-22	12-11-22	11-01-23	26-01-23	01-02-23	5.0	01-07-23	29-09-23				
		M/S Asian	Roads	1574	PDWP	PC-1 completed	03-09-22	05-09-22	10-09-22	15-09-22	20-09-22	25-09-22	01-10-22	16-10-22	22-10-22	23-10-22	22-12-22	06-01-23	12-01-23	12.0	07-01-24	06-04-24				
13	Bahawalnagar	M/S JERS	Roads	610	PDWP	PC-1 completed	06-09-22	07-09-22	10-09-22	15-09-22	20-09-22	25-09-22	01-10-22	16-10-22	22-10-22	23-10-22	22-12-22	06-01-23	12-01-23	12.0	07-01-24	06-04-24				
		M/S JERS	Vehicle Parking Shed	80	DDWP	PC-1 completed	30-08-22	01-09-22	05-09-22	10-09-22	15-09-22	20-09-22	26-09-22	11-10-22	17-10-22	18-10-22	17-12-22	01-01-23	07-01-23	5.0	06-06-23	04-09-23				
		M/S Asian	Water Supply	631	PDWP	PC-1 completed	18-09-22	20-09-22	25-09-22	30-09-22	05-10-22	10-10-22	16-10-22	31-10-22	06-11-22	07-11-22	06-01-23	21-01-23	27-01-23	12.0	22-01-24	21-04-24				
		M/S JERS	Roads	365	DDSC	PC-1 completed	14-08-22	16-08-22	21-08-22	26-08-22	01-09-22	06-09-22	12-09-22	27-09-22	03-09-22	03-08-22	02-10-22	17-10-22	23-10-22	9.0	20-07-23	18-10-23				
14	Okara	M/S JERS	Vehicle Parking Shed	82	DDWP	PC-1 completed	01-08-22	03-08-22	23-08-22	27-08-22	01-09-22	06-09-22	12-09-22	27-09-22	03-10-22	04-10-22	03-12-22	18-12-22	24-12-22	5.0	23-05-23	21-08-23				
		M/S MMP	Concrete Pavers in streets	287	DDSC	PC-1 completed	25-06-22	27-06-22	05-07-22	10-07-22	15-07-22	20-07-22	26-07-22	10-08-22	16-08-22	16-10-22	16-10-22	06-08-22	12-08-22	9.0	09-06-23	07-09-23				
15	Khaneval	M/S JERS	Sewerage	2900	PDWP	Govt Land is available. MC is trying to get NOC/Lease from BOR	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
		M/S JERS	Roads	255	DDSC	PC-1 completed	15-07-22	17-07-22	01-08-22	06-08-22	11-08-22	16-08-22	22-08-22	06-09-22	12-09-22	13-09-22	12-11-22	27-11-22	03-12-22	9.0	30-08-23	28-11-23				
		M/S JERS	Vehicle Parking Shed	80	DDWP	Design under preparation	14-09-22	16-09-22	20-09-22	25-09-22	30-09-22	05-10-22	11-10-22	26-10-22	01-11-22	02-11-22	01-01-23	16-01-23	22-01-23	5.0	21-06-23	19-09-23				
		M/S MMP	Water Supply																							

			Parking Area(SWM)	✓	✓	N/A	✓	✓	✓	N/A	✓	✓	X	X	X	X	X			
13	Vehari	Mobilized	Roads	✓	✓	✓	✓	N/A	N/A	✓	✓	✓	✓	✓	X	X	X			
			Chowks	✓	✓	✓	✓	N/A	N/A	*	X	X	X	X	X	X	X	X		
			Parks	✓	✓	N/A	✓	N/A	N/A	*	X	X	X	X	X	X	X	X	X	
			Parking Area(SWM)	✓	✓	N/A	✓	✓	✓	N/A	✓	✓	✓	✓	✓	X	X	X	X	
14	Burewala	Mobilized	Roads	X	X	X	X	N/A	N/A	X	X	X	X	X	X	X	X	X		
			Chowks	X	X	X	X	N/A	N/A	X	X	X	X	X	X	X	X	X	X	
			Parks	X	X	N/A	X	N/A	N/A	X	X	X	X	X	X	X	X	X	X	
			Parking Area(SWM)	X	X	N/A	X	X	X	N/A	X	X	X	X	X	X	X	X	X	X
15	Bahawalnagar	Mobilized	Roads	✓	✓	✓	✓	N/A	N/A	✓	✓	✓	✓	✓	X	X	X	X		
			Chowks	✓	✓	✓	✓	N/A	N/A	✓	✓	✓	✓	✓	✓	X	X	X	X	
			Parks	X	X	N/A	X	N/A	N/A	X	X	X	X	X	X	X	X	X	X	
			Parking Area(SWM)	✓	✓	N/A	✓	✓	✓	N/A	✓	✓	✓	✓	✓	X	X	X	X	
16	Kotaddu	Mobilized	Concrete Paver	✓	✓	N/A	✓	N/A	N/A	✓	✓	✓	✓	X	X	X	X	X		
			Chowks	X	X	X	X	N/A	N/A	X	X	X	X	X	X	X	X	X	X	
			Parks	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
			Parking Area(SWM)	✓	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	X	X			

Activity Completed - ✓

Activity in Progress - *

Activity to be started - X

5. FINANCIAL ACCOUNTING & BUDGETING SYSTEM (FABS)

Introduction / Background

Presently, most of the LGs are maintaining their financial system manually. In order to make entries manually, it takes a lot of time as one entry has to be entered in several registers at the same time. Moreover, it requires extra ordinary concentration, time and efforts to reconcile cash book with bank accounts and other related books of account. Similarly, manual system is not capable of generating error free reports which are required by Provincial Departments time to time for the planning and informed decision making. In order to resolve the above-mentioned issues, Computerized Financial Management System (CFMS) has been developed to cater all the requirements of LGs and all other stakeholders in a simplified manner and could also reduce the burden on the concerned staff. After the successful implementation of CFMS, the following impacts may be visualized in the working of LGs: -

To enhance the reach of PMDFC developed CFMS, it is planned that a compatibility assessment of CFMS may be carried out with Financial Accounting & Budgeting System (FABS). This will ensure that the data from budgets, payments revenue and other sources are compiled at one place to provide meaningful reports for the decision makers.

Objective

Abacus Consulting Technology (Pvt) Ltd. has been engaged by PMDFC to carry out the assignment “Hiring of Consulting Services for Compatibility / Accessibility Check and Integration of Local Govt. Financial Management System with Federal Govt. Financial System FABS/SAP under Punjab Cities Program (PCP)” and both parties entered into a formal contract that was signed on 15-March-2022.

Purpose & Scope

The overall scope of the assignment is as under:

- To Study the existing CFMS system by covering all its processing from Master data (Setup, HR) to Budget modules, E-Billing and reporting services.
- Perform robust quality checks of the existing system to identify GAPS and provide recommendations.
- To analyse the existing hardware sizing of the hosting of CFMS system and recommend solutions with cost which can cater a traffic of 100,000 users.
- Comparison of chart of accounts used by CFMS system and SAP / PIFRA system for eventually syncing of the both for better visibility at each level.
- Compatibility / Accessibility Check and the Integration of Computerized Financial Management System (CFMS) with Federal Government Financial System FABS / SAP for reporting purpose to the decision makers at Federal Level under the Punjab Cities Program funded by the World Bank.
- Perform As-Is and Gap Analysis of CFMS for CFMS Audit and Architecture review and recommendation.
- Review of Standard Chart of Account and confirm its alignment with NAM Chart of Account implementation across government.

- Quality Assurance tests covering the Load and Stress Testing for CFMS modules. (Covering security checks, testing login and password management of these users as per authorization based on roles and jobs).
- The system should be tested to withstand a Total Number of 100,000 traffic / Users. The recommendations would be put forward in To-Be report in case the existing system fails to pass this benchmark.
- Proposal on payment mechanism that could be integrated into the system like Easy Paisa, Jazz Cash which would sever as Electronic payment transfer options / Payment gateways / bank accounts.
- Document Hardware recommendation of existing and TO-BE CFMIS hosting system – It would cover the complete analysis (including costs required) for 02 options:
 - For establishing cloud separately for all governments
 - Using already established cloud for the whole system and On Premises solution
- Penetration Testing and Security Audit for CFMS Recommendation for extra layers like firewalls for enhanced security along with cost.
- Database analysis of CFMIS so to propose a reporting BI Tool to create various reports / dashboards for higher management
- Recommendation for Data Extraction and data migration from various sources (SAP based IFMIS and CFMS) to make the database richer for reporting purposes.
- Analysis of exiting integration approach / tools to integrate existing CFMS with FABS and various external systems. INTEROPERABILITY BUS and mechanism with costs would be identified and recommended.
- To Review, analyse and recommendations for CFMS modules work flows / Business flows of budgets /grants from finance department to Local government.

Stakeholders

Robust and effective Local Government Financial Management System plays a vital role in enabling the local governments to ensure effective provision of municipal service through an improved revenue collection system and updated financial information. It assists the decision maker in making timely and effective decision based on the updated report through the system.

One vital part of the above system is a proper integration of Local Government Financial Management System with Federal Government Financial Management System (FABS/SAP). The entire process involves the participation of various stakeholders which include the followings:

1. Local Government and Community Development Department (LG & CDD), Government of Punjab: This department mainly focus on policy formulation, coordination and administration regarding Local Governments of Punjab. The specific sections which need to be consulted in this department includes:

- Local Government Fund Section including Section Officer (Budget)
- Excise and Taxation Section including Section Officer (Tax)
- Provisional Finance Commission Section including related Section Officer
- Regulations Section including Section Officer (Regulations)
- Special Audit Section including related Section Officer
- Manager MIS

2. Finance Department – Government of Punjab: This department is responsible for supervision and control of provincial finances, preparation of provincial budget, and formulation of Financial Rules. The specific sections which need to be consulted in this department includes:
 - Local Fund Audit Section including related Section Officer
 - Officials of Punjab Resource Improvement and Digital Effectiveness (PRIDE) Program
 - MIS Section
3. Financial Accounting & Budgeting System (FABS), Government of Pakistan: The office of the Director General MIS/FABS, working under the Controller General of Accounts (CGA), is responsible for smooth functioning of the SAP-based Financial Accounting & Budgeting System (FABS), which is an Integrated Financial Management Information System (IFMIS) being run at government offices at federal, provincial and district level. The integration of FABS at the Local Government Level is important for the smooth execution of the assignment.
4. Local Governments: The Local Governments, created under Article 140A of the Constitution of Pakistan, are responsible to promote good governance, effective service delivery and transparent decision-making at local level. The Local Government consists of:
 - Metropolitan Corporation
 - Neighbourhood Council
 - District Council
 - Village Council
5. Punjab Information Technology Board: Hardware specialist who has the credentials of hosting details of CFMIS.
6. PMDFC: Senior Program officer is the main focal person. IT Manager would help the consultant in understanding of the existing CFMIS system.

CFMIS Modules & Processes

The Computerized Financial Management Information System is introduced by PMDFC. CFMIS was developed keeping in view the current process of budgets, treasury, and accounts in Local Governments and it can generate reports identical to the reports produced manually. Now CFMIS is part of the comprehensive “Management Information System of Local Government” which is integrated with modules developed by other entities including the Punjab Information Technology Board and the Urban Sector Planning and Management Service Unit.

It is working on the principles of “Enterprise Resource Planning (ERP)” where every module will be linked with other modules. The list of the module of “Management Information System of Local Government” are as under:

Managed by Other Entities

- HR Management Information System
- E-Tendering
- Sanitation and Solid Waste Management
- E-Auction
- Litigation Management Information System
- Building Control Management System

- Water Supply and Disposal System
- Annual Development Program
- Daak Management System
- Complaint Redressal System
- Performance Management by KPI Monitoring

Managed by PMDFC

- Financial Management System
- E-Billing System for Taxation & Fee Collection
- Assets Management Information System
- Immovable Assets Management System

Project Deliverables & Milestones

1. Inception Report
2. As-IS Report
3. GAP Analysis Report
4. Recommendations to Induce Innovations Report
5. To-Be Analysis Report

Contract Price

PKR 21,488,712/- (inclusive of local indirect taxes)

Expected Date of Closing

30-September-2022

6. GEOGRAPHIC INFORMATION SYSTEM (GIS) PROGRESS

Completed Activities

- Digitization and preparation of municipal infrastructure mapping through an extensive exercise
- Achievement of Disbursement Link Indicators regarding updated municipal infrastructure mapping
- Municipal Infrastructure mapping updated till June, 2022
- Comparison mapping of PLGA 2013 & 2019 administrative boundaries of partner MCs of PCP
- Developed web based dashboard, android application and image map viewer for online monitoring of Maintenance and Rehabilitation (M&R) subprojects of Year – I 203.128.6.241:106/login & <http://203.128.6.241:84/pcp/user/>
- GIS based mapping of Solid Waste Management PC-Is of partner MCs of PCP. Six types of SWM mapping prepared e.g., Existing map, Road Swept, Compactor and mini dipper route, Catchment area, Collection waste zoning & SWM Coverage map)
- Prioritization GIS mapping of Year – II subprojects of partner MCs (Chowks, Roads, Bus Stand & Parks)
- Finalized methodology under supervision of SPO-ID regarding sectoral boundary of 2032, 2040 & 2050 for consultants
- Developed standard operating procedures for making GIS based municipal infrastructure mapping for consultants
- Drafted assets inventory proforma both for movable and immovable
- Developed android based leave management application with web based viewer

Ongoing Activities

- Working on updation of municipal infrastructure mapping regarding existing situation – Continuous
- Review and comment Sectoral boundary reports prepared by consultants.
 - Jhelum, Kamalia & Okara reports were reviewed and comments are submitted to MD/PD
- Coordinating with consultants regarding GIS mapping – Continuous
- Coordinating with GIS officers on day to day tasks – Continuous
- Close liaison with PCP wings for preparation of progress review reports and presentation – Continuous

GIS Municipal Infrastructure Mapping



Working with Partner MCs Officials



7. ENVIRONMENT & SOCIAL SAFEGAURD (E&Ss)

Major activities related to E&SS are mentioned below;

- Reviewed the PC 1 in accordance with World Bank Environmental and Social requirements regarding:
 - Roads and chowks (Vehari, Burewala)
 - Street lights (Jelum)
 - Parking sheds (Hafizabad Gojra Vehari Daska, Wazirabad)
 - General bus stand (Kamalia)
 - Water Supply System (Vehari, Bahawalnagar,)
- Field visit for the Environmental and Social Screening Survey of;
 - Gojra (roads)
 - Khanewal (roads)
 - Okara (sewerage system).
 - Hafizabad (Sewerage)
- Reviewed the Environmental & Social Screening checklist of Burewala, Jehlum, Wazirabad, Kamoki and Muridke shared by the consultants.
- Coordination with consultant to carryout EIA and IEE
- Attended the training session on up gradation of Performance Management System, Complain Tracking System into Grievance Redress Mechanism and MC website (Gujranwala, Faisalabad & Multan)
- Follow up Meeting on the up gradation of CTS into GRM with Cyber vision.

8. COMMUNICATION ACTIVITIES

Punjab Cities Program is the flagship program of Punjab Municipal Fund Development Company. To project the milestones achieved by PCP team, communication section is playing a major role. During the month of July 2022 following activities were completed successfully.

Table: 07 Communication Activities

Activity	Description
<p>Newsletter Apr-June 2022</p>	<p>Disseminated to all concerned departments</p>
<p>Use Of social media for projection of PCP activities (July-2022)</p>	<p>Social Media Accounts are also being operated in addition for projection of program achievements</p> <p>PMDFC Website: (www.pmdfc.Punjab.gov.pk)</p> <p>Facebook: (www.facebook.com/pmdfc)</p> <p>Twitter: (www.twitter.com/PMDFC_Official)</p> <p>Instagram: (www.instagram.com/pmdfc1)</p>    

<p>Provided Communication Support for Trainings of 16 partner cities and other activities</p>	<p>Conference on Infrastructure Development Initiatives Phase-II Punjab Cities Program</p> <p><i>30th Aug, 2022 at Ramada Hotel, Lahore.</i></p> <ul style="list-style-type: none"> • Pictures, • Social media • Banners • Standee’s design • Video Shooting • Souvenir Shields
<p>Documentary Of PCP</p>	<ul style="list-style-type: none"> • Hiring of Cameraman and Video Editor in Process • Recording of SWM and interviews of community and MC officials from Okara, Daska, Waziarbad and Muridke completed

3. ISSUES AND CHALLENGES

Following are the major issues and challenges being faced in achieving the desired outcomes;

Table: 08 Issues & Challenges under PCP

Sr. #	Issues and Challenges	Description	Actions made/ required
1.	Frequent Posting Transfer of 16 MCs Core Staff	<ul style="list-style-type: none"> • Frequent transfer of staff of MCs is giving big setback to the projects. • Additional charge has been entrusted to Municipal Officers of the Program MCs and they cannot discharge their duties properly in one MC. • PMDFC is providing necessary support to LG&CDD in providing requisite information for decision making (44 of 80 positions with full-time staff) 	<p>Department has taken all necessary steps to stop transfer of main staff in 16 PCP partner MCs/Units and due to change of system.</p> <p>Detail is placed at Annex C</p>
2.	Rapidly changing set up of Local Governments	Due to changes in Local Government system, progress remained slow on the procurement of works and goods under PCP Projects.	Matter should be resolved by earliest possible.
3.	20 % share by MCs loan covenant	<ul style="list-style-type: none"> • Secretary LG has discussed the matter with Secretary FD who assured the release of funds by end of May. • 4 Program MCs have confirmed to contribute towards this year's 20% counterpart share. Whereas 11 MCs have requested the GoPb for 20 % contribution due to poor financial health to meet MAC of disbursement of PBGs for the year 2021-22. KotAddu has not to deposit 20% this year due to ineligibility last year. List attached at Annex D 	<p>Last year Government had released short fall. After release of this amount, MAC will be met for these 11 Cities for this year as well.</p> <p>(Detail along with letter is attached at Annex D)</p>
4.	Hiring of Managing Director (PMDFC)	<ul style="list-style-type: none"> • Position re-advertised (closing date September 05, 2022). • Post shall be filled by October 15, 2022. 	-
5.	Co signatory – PCP Account	The frequent changes in co-signatory of PCP assignment account is creating hurdles and delay in achieving the targets.	-
6.	Progress on PC – Is for Infrastructure subprojects - PCP	PC-Is are being submitted on regular basis to concerned authorities for approval. Pending at DDWP (07 s-projects), DDSC (02 s-projects) and PDWP (02 s-projects). Early meetings are required to be held up to go for the next phase of activities (bidding and execution).	-

Table 10: Progress of Schemes (till 31 August, 2022)

Annex A

Sr. No	Zone	Name of MC	Approved PC-1 Cost (Million PKR)	Group	Contractor Name	Contract Cost (Million PKR)	Date of Commencement	Original Completion Date	Physical progress (%)	Expenditure (Million PKR)	Total Exp (Million PKR)	Financial progress (%)	Status	Remarks/ Action
1	South Punjab	Khanewal	114.36	A	Mohammad Asif	87.53	09-May-20	08-Jan-21	100.0%	80.19	104.09	91.6%	Completed	
				B	Abdul Hameed Ghori and Co.	7.41	05-Jun-20	04-Feb-21	100.0%	6.31		85.2%	Completed	
				C	M.s Traders	13.21	09-May-20	08-Jan-21	100.0%	12.11		91.7%	Completed	
				D	B.K. Sons Construction Company	6.05	24-Dec-20	24-May-21	100.0%	5.47		90.5%	Completed	
2		Vehari	108.25	A	Naveed Construction Co.	91.62	29-Apr-20	05-Jan-21	100.0%	87.39	97.12	95.4%	Completed	
				B	Faiz e Aam Construction	5.83	22-Apr-20	24-Dec-20	100.0%	5.83		100.0%	Completed	
				C	Sadaqat Builders	4.22	22-Apr-20	24-Dec-20	100.0%	3.90		92.4%	Completed	
3		Bahwalnagar	113.37	A	Saddaqat Builders	82.95	13-May-20	18-Jan-21	100.0%	85.05	112.05	100%	Completed	Contract Cost is 90.875 written on Final Bill.
				B	Tahir Mehmood	17.68	01-Dec-20	31-Mar-21	100.0%	15.77		89%	Completed	
				C	Superior Builders	5.87	14-May-20	13-Oct-20	100.0%	5.77		98%	Completed	
				D	Syed Brothers	5.27	20-May-21	20-Aug-21	100.0%	5.46		104%	Completed	
4		Burewala	104.61	A	Ch. Majeed Tahir	85.49	27-Apr-20	26-Dec-20	100.0%	82.30	91.17	96.3%	Completed	
	C			M.S.Traders	8.87	27-Aug-20	26-Dec-20	100.0%	8.87	100.0%		Completed		

Sr. No	Zone	Name of MC	Approved PC-1 Cost (Million PKR)	Group	Contractor Name	Contract Cost (Million PKR)	Date of Commencement	Original Completion Date	Physical progress (%)	Expenditure (Million PKR)	Total Exp (Million PKR)	Financial progress (%)	Status	Remarks/ Action
5		Kot Addu	265.90	A	Abdul Majeed Khan	35.75	08-Sep-20	07-Mar-21	100.0%	35.75	61.50	100.0%	Completed	
				B	Muhammad Athar	15.62	04-Sep-20	03-Mar-21	100.0%	15.62		100.0%	Completed	
				C	Javaid & Co.	10.13	15-May-20	14-Nov-21	100.0%	10.13		100.0%	Completed	
6		Jhang	196.78	A	Roheela Traders	43.90	06-Jul-20	06-Jan-21	100.0%	43.90	64.59	100.0%	Completed	
				B	Rush Construction	38.33	12-Oct-21	27-Oct-22	75.0%	11.96		31.2%	Original contract was terminated. Now, work is being done on risk & cost contract.	
				C	Javaid and Company	8.73	28-Apr-20	27-Oct-20	100.0%	8.73		100.0%	Completed	
				D	IFB	88.93	-	-	0.0%			0.0%	No Bid received due to low rates in cost estimate. PC-1 under revision	
7		Gojra	79.30	A	Hanif Anjam	60.55	02-Jun-20	01.02.2021	100.0%	60.55	72.94	100.0%	Completed	
				B	Liaqat Construction	4.24	21-May-20	21.11.2020	100.0%	4.24		100.0%	Completed	
				C	Hanif Anjam	8.15	02-Jun-20	01.12.2020	100.0%	8.15		100.0%	Completed	
8	Central Punjab	Okara	139.283	A	Itthad JV Mehboob Builders	45.64	15-May-20	06.11.2020	95.0%	43.82	90.38	96.0%	Completed	
				B	Itthad JV Mehboob Builders	20.91	15-May-20	06.11.2020	100.0%	20.91		100.0%	Completed	

Sr. No	Zone	Name of MC	Approved PC-1 Cost (Million PKR)	Group	Contractor Name	Contract Cost (Million PKR)	Date of Commencement	Original Completion Date	Physical progress (%)	Expenditure (Million PKR)	Total Exp (Million PKR)	Financial progress (%)	Status	Remarks/ Action
9		Jaranwala	108.27	C	Ittehad Brothers	21.34	03-Nov-20	26.03.2021	100.0%	19.20	93.20	89.9%	Completed	
				D	M/s Sajjad & Co.	31.15	03-Jun-21	31.12.2021	75.0%	6.45		20.7%	Work obstructions due to change in LG regime. Now work has been resumed.	
				A	Roheela Traders	83.37	11-May-20	12.01.2021	100.0%	79.69		95.6%	Rectification works are not completed yet	
				B	M.M Tariq Builder	2.94	03-Nov-20	04.01.2021	100.0%	2.94		100.0%	Completed	
				C	Suleman Engineering	10.58	21-May-20	21.09.2020	100.0%	10.58		100.0%	Completed	
10		Kamalia	136.06	A	Muhammad Iqbal Javaid & Co.	68.01	17-Jun-20	16.02.2021	100.0%	68.01	126.27	100.0%	Completed	
				B	M/s Bilal Engineering Company	2.98	25-Jan-21	24.03.2021	100.0%	2.98		100.0%	Completed	
				C	Javed & Company	7.46	29-Apr-20	11.10.2020	100.0%	7.46		100.0%	Completed	
				D	M/s Adnan Con	62.15	08-Dec-21	21.12-2022	0.0%	15.54		77.0%	In-progress	
11		Jhelum	49.77	A	Hashim Ali Safdar	46.34	04-Jun-20	03.01.2021	100.0%	42.36	45.71	91%	Completed	
				C	Hashim Ali Safdar	3.35	09-Jul-20	31.10.2020	100.0%	3.35		100.0%	Completed	
12	North Punjab	Wazirabad	104.28	A	United Construction Company	91.66	11-May-20	31.12.2020	100.0%	88.86	88.86	97%	Completed	
				C	M/s Qamar U Din & Sons	5.21	19-Nov-20	25.03.2021	100.0%	-		0.0%	FPC is in progress from MC's end.	

Sr. No	Zone	Name of MC	Approved PC-1 Cost (Million PKR)	Group	Contractor Name	Contract Cost (Million PKR)	Date of Commencement	Original Completion Date	Physical progress (%)	Expenditure (Million PKR)	Total Exp (Million PKR)	Financial progress (%)	Status	Remarks/ Action
13		Kamoke	108.54	A	Imran Sharif	100.09	15-May-20	15.01.2020	100.0%	97.86	106.27	97.8%	Completed	
				C	Imran Sharif	8.62	28-Aug-20	28.11.2020	100.0%	8.41		97.6%	Completed	
14		Muridke	94.36	A	Choudhary Enterprises	85.23	13-Aug-20	12.04.2021	100.0%	82.15	91.04	96.4%	Completed	
				B	Roheela Traders	5.65	10-Aug-20	09.02.2021	100.0%	5.55		98.3%	Completed	
				C	Best Corporation	3.35	10-Aug-20	18.02.2021	100.0%	3.35		100.0%	Completed	
15		Hafizabad	75.36	A	Ch. Amjad Ali	58.41	09-Sep-20	08.05.2021	100.0%	56.22	64.01	96.2%	Completed	
				B	Mian Waqas Engineers	0.39	29-Sep-20	28.20.2021	100.0%	-		0.0%	Contractor is of claimed payment.	
				C	M.S. Traders	7.95	15-Sep-20	15.03.2021	100.0%	7.79		98.0%	Completed	
16		Daska	130.61	A	Nazeer Ahmad & Brother's	70.66	24-Sep-20	23.05.2021	100.0%	69.88	74.08	98.9%	Completed	
				B	Nazeer Ahmad & Brother's	2.06	11-Sep-20	05.12.2020	100.0%	2.02		98.2%	Completed	
				C	Mehboob Builders	2.18	16-Jun-20	15.08.2020	100.0%	2.18		100.0%	Completed	
				D		-				-				
Total			1,929.11			1,586.10			97%	1,383.30	1,383.30	87%		

Table 11: PROGRESS OF SOLID WASTE MANAGEMENT SYSTEM (till 31 August, 2022)

Group-A (Vehicle Chassis)	Group-B (Superstructure on Vehicle Chassis)	Group-C (Procurement of Excavator)	Group-D (HR for Machinery Operators)	Group-E (Vehicle Tracking System)
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Sr. No	Name of MC	Approved PC-1 Cost (Million PKR)	Group	Group wise PC-1 Cost (Million PKR)	AA Approval Date	Manufacture r/ Contractor	Contract Cost (Million PKR)	Expenditure (Million PKR)	Financial Progress (%)	Expected date of completion	Remarks
1	Jehlum	169.09	A	41.65	02-Feb-22	M/S Hino, Suzuki & Millat Tractor	41.65	-	0%		Cheques were issued for Vehicle Chassis of 05 Trucks (Hino), 06 mini tippers (Suzuki) & 01 Tractors (Millat) but bounced due to change in signatory. New cheques are not issued yet.
			B	69.34		-	69.34	-	0%	Last date for receiving of superstructure Bids is 27-Aug-22.	
			C	38.68		Through IFB	38.68	-	0%	02 Bids have been received. Bid evaluation is in progress with MC since 2 months.	
			D	17.64		-	17.64	-	0%	No progress	
			E	1.78		-	1.78	-	0%	No progress	
2	Wazirabad	174.34	A	56.17	12-Aug-21	M/S Hino, Suzuki & Millat Tractor	56.17	60.26	107%		Completed. TS Revision in progress.
			B	57.25		Bilal Engineering	57.25	-	0%	Work order issued and fabrication of superstructure is in-progress	
			D	57.24		-	57.24	-	0%	Re-advertisement will be done till 29-Aug-22 due to less participation by candidates.	
			E	3.69		TPL Trackers	3.69	-	0%	Work award approval is pending with MC.	
3	Kamoke	297.02	A	95.45	27-Dec-21	M/S Hino, Suzuki & Millat Tractor	95.45	93.00	97%		Procurement of vehicle chassis Completed

Sr. No	Name of MC	Approved PC-1 Cost (Million PKR)	Group	Group wise PC-1 Cost (Million PKR)	AA Approval Date	Manufacturer/ Contractor	Contract Cost (Million PKR)	Expenditure (Million PKR)	Financial Progress (%)	Expected date of completion	Remarks
			B	109.82		Bilal Engineering	109.82	-	0%		Work order issued and fabrication of superstructure is in-progress
			C	21.62		Through IFB	21.62	-	0%		Work order issued. Excavator to be received till 25.09.22.
			D	64.38		-	64.38	-	0%		Application has been received from candidates, but process was stopped due to the recent ban by GOP.
			E	5.75		TPL Trackers	5.75	-	0%		Vehicle tracking system has been installed on 29 vehicles and verification of system is in progress.
4	Muridke	251.84	A	79.91	12-Aug-21	M/S Hino, Suzuki & Millat Tractor	79.91	75.98	95%		Chassis have been ordered. Only Motorbikes yet to be ordered
			B	94.15		Bilal Engineering	94.15	-	0%		Work order issued and fabrication of superstructure is in-progress
			C	38.63		Doosan	38.63	38.62	100%		Completed
			D	36.36		-	36.36	-	0%		Application received till 03.08.22. Further process in progress.
			E	2.79		-	2.79	-	0%		No progress
5	Hafizabad	277.06	A	90.77	18-Apr-22	M/S Hino, Suzuki & Millat Tractor	90.77	85.56	94%		Tractors yet to be procured
			B	81.68		-	81.68	-	0%		02 nos bids received. Financial bid to be opened till 16-09-2022.
			C	38.68		-	38.68	-	0%		Financial bid to be opened till 16-09-2022.
			D	36.86		-	36.86	-	0%		Application received & scrutiny is pending with MC.
			E	2.01		Through IFB	2.01	-	0%		Financial bid to be opened till 16-09-2022.
			F	27.05		M/s Hino	27.05	11.80	44%		Chassis purchased and superstructure yet to be installed.

Sr. No	Name of MC	Approved PC-1 Cost (Million PKR)	Group	Group wise PC-1 Cost (Million PKR)	AA Approval Date	Manufacturer / Contractor	Contract Cost (Million PKR)	Expenditure (Million PKR)	Financial Progress (%)	Expected date of completion	Remarks
6	Daska	166.63	A	56.70	10-Nov-21	M/S Hino, Suzuki & Millat Tractor	56.70	56.70	100%		Truck chassis, Pickup & tractors have been procured. Only bikes to be ordered. 02 Nos. bids received for hand carts.
			B	88.47		Through IFB	88.47	-	0%	Financial evaluation of superstructure bids are in progress	
			D	19.62		-	19.62	-	0%	No progress	
			E	1.84		-	1.84	-	0%	No progress	
7	Gojra	201.07	A	51.32	03-Jun-21	M/S Hino, Suzuki & Millat Tractor	51.32	-	0%		Procurement of Chassis is pending with MC. Revision of PC-1 is also pending with DDWP Faisalabad.
			B	85.97		IFB	85.97	-	0%	Two firms participated in the bidding, opened on 25-Aug-22. 1. Colibrative heavy industries(pvt.) ltd. 2. MERAJ pvt. Ltd	
			D	23.40		-	23.40	-	0%	No Progress	
			E	1.84		-	1.84	-	0%	No Progress	
			F	38.53		-	38.53	-	0%	Combined bid (Chassis & Superstructure) opened on 25-Aug-22 for Liquid waste management	
8	Kamalia	185.40	A	43.23	03-Jun-21	Issuzu, Suzuki & Millat Tractor	43.23	43.10	100%		Vehicle Chassis procured; Tractors & motor bikes are pending
			B	36.73		-	36.73	-	0%	Work order not awarded yet to Collibrative heavy industries from the administrator	
			C	33.23		-	33.23	-	0%	No Progress, no advertisement placed in the newspaper	
			D	21.42		-	21.42	-	0%	No Progress, no advertisement placed in the newspaper	
			E	1.84		-	1.84	-	0%	Technical evaluation is in progress.	
			F	48.95		Through IFB	48.95	-	0%	Work order not awarded yet to Collibrative heavy industries from the administrator	

Sr. No	Name of MC	Approved PC-1 Cost (Million PKR)	Group	Group wise PC-1 Cost (Million PKR)	AA Approval Date	Manufacture r/ Contractor	Contract Cost (Million PKR)	Expenditure (Million PKR)	Financial Progress (%)	Expected date of completion	Remarks
9	Jaranwala	228.45	A	82.84	18-Apr-21	M/S Hino, Suzuki & Millat Tractor	82.84	60.00	72%		Truck chassis procured, millat tractor and pickup are pending on part of MC
			B	70.64		-	70.64	-	0%	Advertisement of superstructure is pending on part of MC.	
			C	38.68		-	38.68	-	0%	Bid received with high rates & re-tendering in progress with MC.	
			D	33.66		-	33.66	-	0%	No Progress	
			E	2.63		-	2.63	-	0%	No Progress	
10	Jhang	374.02	A	168.20	18-Apr-21	M/S Hino, Suzuki & Millat Tractor	168.20	126.63	75%		Advance Payment has been made to Hinopak for truck chassis. But payment to Suzuki and Millat is pending
			B	98.25		-	98.25	-	0%	Tender was cancelled by Chief Officer on 26.06.22 & now re-advertisement is pending on part of MC	
			C	38.68		-	38.68	-	0%	Tender was cancelled by Chief Officer on 26.06.22 & now re-advertisement is pending on part of MC	
			D	63.83		-	63.83	-	0%	No Progress	
			E	5.07		-	5.07	-	0%	No Progress	
11	Okara	280.36	A	111.17	15-Jul-21	M/S Hino, Suzuki & Millat Tractor	111.17	106.96	96%		Completed.
			B	94.80		Kissan Engineering	94.80	52.97	56%	Fabrication of Superstructure completed. Only hand carts yet to be delivered.	

Sr. No	Name of MC	Approved PC-1 Cost (Million PKR)	Group	Group wise PC-1 Cost (Million PKR)	AA Approval Date	Manufacturer / Contractor	Contract Cost (Million PKR)	Expenditure (Million PKR)	Financial Progress (%)	Expected date of completion	Remarks
			C	38.68		Through IFB	38.68	35.50	92%		Completed.
			D	32.16		-	32.16	-	0%		Advertisement cancelled by CO due to ban on recruitment of employees. Re-advertisement in process with MC
			E	3.55		-	3.55	-	0%		Installation of Vehicle tracking system is in progress.
12	Khanewal	145.54	A	36.86	24-Mar-22	M/S Hino, Suzuki & Millat Tractor	36.86	35.08	95%		Payments of All Tractors, Rickshaws and Hino completed. Revised PO issued to Suzuki Motors for Mini Tipper.
			B	86.91		Through IFB	86.91	-	0%		Date for financial bid opening announced by MC (31-Aug-22)
			D	20.34		-	20.34	-	0%		No progress
			E	1.43		Through IFB	1.43	-	0%		Technical evaluation has been completed now financial bid will be open. Date for financial opening has not been announced.
13	Vehari	148.79	A	59.28	25-Jan-22	M/S Hino, Suzuki & Millat Tractor	59.28	31.14	53%		Payment of truck chassis has been made by MC Vehari. Suzuki pickup and tractors are pending on part of MC.
			B	59.92		Suleman Engineering Co	59.92	-	0%		Only one firm Suleman Engineering Co participated for superstructure. Work Order is under process with MC.
			D	27.79		-	27.79	-	0%		Applications are under process with MC.
			E	1.80		Through IFB	1.80	-	0%		Only one firm TPL Trackers participated for vehicle tracking system. Work Order is under process with MC.
14	Burewala	137.64	A	29.21	14-Jan-21	M/S Hino & Suzuki Tippers	29.21	24.40	84%		Payment to Hino issued by MC. PO issued to Suzuki. Contract has been signed with Suzuki for Pick ups.
			B	83.17		Sumico Technology	83.17	-	0%		Work Order issued to Sumico Technology Lahore.

Sr. No	Name of MC	Approved PC-1 Cost (Million PKR)	Group	Group wise PC-1 Cost (Million PKR)	AA Approval Date	Manufacturer / Contractor	Contract Cost (Million PKR)	Expenditure (Million PKR)	Financial Progress (%)	Expected date of completion	Remarks
			D	24.19		-	24.19	-	0%		No Progress, no advertisement placed in the newspaper
			E	1.06		-	1.06	-	0%		No Progress, no advertisement placed in the newspaper
15	Bahawalnagar	137.33	A	39.67	29-Jun-21	M/S Hino, Suzuki & Millat Tractor	39.67	37.32	94%		Only Motorbikes and hand carts yet to be ordered
			B	65.80		Collibrative heavy industries	65.80	-	0%		Work Order has been issued to Collibrative heavy industries
			D	27.36		-	27.36	-	0%		Advertisement is yet to be placed in the paper
			E	4.50		Collibrative heavy industries	4.50	-	0%		Letter of intent issued to Collibrative heavy industries
16	Kotaddu	143.37	A	61.50	31-Jan-21	M/S Hino, Suzuki & Millat Tractor	61.50	50.40	82%		Truck chassis procured, millat tractor and pickup are pending on part of MC
			B	59.68		Bilal Engineering	59.68	-	0%		Superstructure work order has been issued to Bilal Engineering and fabrication of superstructure is in progress
			D	20.52		-	20.52	-	0%		Advertisement pending on part of MC
			E	1.67		-	1.67	-	0%		No Progress, no advertisement placed in the newspaper
Total		3,317.94		3,317.94			3,317.94	1,025.42	31%		

*IPCs in process are also considered while evaluating Financial Progress

Annex B1

Status of SWM Vehicle Chassis and Fabrication

Sr. #	Units	PC-1s		Sanctioned	Quotation Received	Chassis						Competitive Bidding For Super Structure						Super Structure Delivery Status		Remarks	
		Original Approval Date	Revised Approval Date			Order Placed	Order placed/Procured					Advertised in Newspaper	Bid Opening Date	No of Bid Received	Grievance Committee Proceeding	Bids Evaluated	Work Awarded	Inspected by Consultants Date	Delivery Date		
							Truck (Nos)	Mini Tipper (Nos)	Tractor (Nos)	Motor Bike (Nos)	Excavator										Payment to manufacturer
1	Jhelum	18.6.2021	02.02.2022	28.02.22						18.05.22	Pending	Re-advertised	22.08.22	No bid received on 27.08.22. Readvertisement sent to DGPR.					Fresh cheque of truck chassis is pending on part of MC Jhelum		
2	Wazirabad	12.08.2021		30.09.21						N/A	Paid	advertised	08.02.22	3	NA	05.04.2022	16.04.22			are ready. Fabrication of Arm roll yet to be started	
3	Kamoke	27.12.2021		28.02.22						01.06.22	Paid	advertise	09.02.22	2	NA	05.04.2022	16.04.22			are ready. Fabrication of Arm roll yet to be started	
4	Hafizabad	15.07.2021	28.3.2022	29.04.22						28.05.22	Paid	advertise	31.08.22							Process on track. Payment to manufacturer has been made. Tender for superstructure under process with MC.	
5	Daska	10.11.2021		31.12.21						N/A	Paid	advertised	30.05.22	2	NA	09.06.22				On Track	
6	Muridke	12.8.2021		30.09.21						07.06.22	Paid	advertised	14.05.22	2	NA	02.06.22	07.06.22			ready. Fabrication of compactor truck yet to be started	
7	Jaranwala	15.07.2021	28.3.2022	29.04.22							Partially Paid	Re-advertised	20.08.22							Payment of vehicle chassis has been made on 05.09.22. Retender for excavator is being sent to DGPR. Retender for superstructure has sent to DGPR	
8	Gojra	03.06.2021		16.08.21	Bid (Chassis & superstructure) will be opened on 21.09.22.						Pending									Bids (Chassis & superstructure) will be opened on 21.09.22.	
9	Jhang	15.7.2021	28.3.2022	30.04.22							Paid	Re-advertised	22.08.22							Payment of vehicle chassis (Tractor & Suzuki) has not yet been made by MC Jhang. Tender for superstructure floated and bid opening date is 25.06.22.	
10	Kamalia	03.06.2021		16.08.21							Paid	Re-advertised	23.08.22	2	NA					Excavator, Tractors & motor bikes are pending on part of MC	
11	Okara	15.7.2021		16.08.21						20.03.22	Paid	advertised	06.01.22	2	NA	15.01.22	28.01.22	18.04.22	25.05.22	On Track	
12	Burewala	25.01.2022		25.02.22						N/A	Paid	Advertised	22.06.22	3	NA	29.06.22	22.07.22			by MC. Superstructure gaurantee verification.	
13	Vehari	25.01.2022		25.02.22						NA	Paid	Advertised	22.06.22	1	NA	19.08.22	31.08.22			Payment of vehicle chassis (Tractor & Suzuki) has not been made by MC Vehari. Work has been awarded for superstructure to Suleman Engineering.	
14	Khanewal	26.06.2021	28.03.2022	29.04.22						N/A	Paid	Advertised	20.07.22	2	NA	25.08.22	05.09.22			work has been awarded for superstructure.	
15	Bahawalnagar	29.06.2021		30.07.21						N/A	Paid	Re-advertised	21.05.22	2	NA	10.06.22	15.06.22			Only motorbikes and hand carts yet to ordered by MC.	
16	Kot Addu	12.06.2021	31.01.2022	28.02.22						N/A	Paid	advertise	15.04.22	2	NA	30.04.22	01.06.22			Payment of Tractors & pick up pending on part of MC.	
		LEGENDS				Not started yet						Completed									

Progress on Pre-Qualification of Contractors

Sr. No.	Units	Prequalification of Contractors for PCP projects							Reasons of Delay
		Advertisement prepared by MC	Advertisement approved by Administrator	Proposed Date of Advertisement	Advertised in Newspaper	Last Date of Submission of Documents	Documents Scrutinized	Firms Prequalified	
1	Wazirabad			18.05.2022	24.06.22	19.07.22	12.08.22		In evaluation process with Consultant
2	Kamoke			20.05.2022	22.05.22	23.09.22			Readvertised and last date of receiving applications is 23.09.2022
3	Muridke			20.04.2022	23.04.22	18.05.22	30.05.22	15.06.22	M/S Chaudhary Enterprises, M/s Shafaqat & Co, M/s M sadique Contractors and M/s Mian Abdul Razzaq
4	Jaranwala			20.05.2022	19.06.22	19.07.22			verification of documents in progress
5	Gojra			17.05.2022	02.06.22	07.07.22			verification of documents in progress
6	Kamalia			28.05.2022	18.06.22	06.07.22	05.08.22	13.08.22	1-SCC Subhan Construction Co., 2-M/s Ch. Abdul Ghafoor Goheer Nankana, 3-Sany Enterprises Patoki, 4-M/s Imran & Co Pattoki and 5-Adnan Construction Co.
7	Okara			25.07.2022	11.07.22	03.08.22	15.08.22	22.08.22	On track
8	Bahawalnagar			05.04.2022	14.04.22	10.05.22	13.05.2022	10.06.22	Subhan Construction Co. Bahawalpur, Sadaqat Builders Bahawalpur & Zareef Rind Construction Co.
9	Jhelum			19.08.2022					MO(I&S) is reluctant to send advertisement in news paper.
10	Hafizabad			25.08.2022					MO(I&S) is reluctant to send advertisement in news paper.
11	Daska			11.08.2022	15.08.22	03.09.22			Advertisement sent to DGPR but not published till date
12	Jhang			15.08.2022					CO & MO(I&S) transferred and seats are vacant.
13	Burewala			13.08.2022	15.08.22	31.08.22			On track
14	Vehari			11.08.2022	18.08.22	03.09.22			On track
15	Khanewal			13.08.2022					MO(I&S) waiting for Administrator Approval of scheme.
16	Kot Addu			10.08.2022	19.09.22				On track
	LEGENDS			Not started yet			Completed		

Table; 13 Summary - Posting/ Transfer Status of MC Officers in 16 PCP Cities (till 31 Aug, 2022)

Sr. No.	MC Officers	Changes Occurred			Total
		July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Aug 2022	
1	Administrator	41	37	24	102
2	Chief Officer	48	13	11	72
2	Municipal Officer (Finance)	31	12	12	55
3	Municipal Officer (Infrastructure & Services)	42	19	13	74
4	Municipal Officer (Regulation)	59	10	19	88
5	Municipal Officer (Planning)	32	17	22	71
Grand Total		253	108	101	462

Table; 14 Detail - Posting/ Transfer Status of MC Officers in 16 PCP Cities (till 31 Aug, 2022)

Sr. #	Municipal Committee	Administrator			Chief Officer			MO (F)			MO (I&S)			MO (R)			MO (P)			Total
		July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Aug 2022	July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Aug 2022	July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Aug 2022	July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Aug 2022	July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Aug 2022	July 2019 to June 2021	July 2021 to Dec 2021	Jan 2022 to Aug 2022	
1	Bahawalnagar	3	2	1	5	3	0	4	2	0	1	0	2	5	1	2	3	1	1	30
2	Burewala	2	6	1	3	0	0	2	1	2	4	2	1	3	0	0	5	1	2	26
3	Daska	1	3	1	1	1	1	3	0	0	3	1	2	4	2	2	0	0	2	22
4	Gojra	5	4	1	6	1	1	0	1	0	3	1	2	4	1	3	1	1	2	27
5	Hafizabad	1	2	0	3	0	1	1	0	1	1	1	1	5	0	1	0	1	1	17
6	Jaranwala	4	2	0	2	1	0	1	1	1	4	4	0	3	1	1	1	3	0	23
7	Jhang	1	3	3	6	1	3	3	0	0	3	1	2	6	2	1	4	1	2	35
8	Jhelum	1	3	2	1	2	1	4	2	1	3	1	2	4	1	1	3	2	1	29
9	Kamalia	3	0	1	5	0	0	1	1	2	5	1	0	3	0	1	0	1	1	21
10	Kamoke	2	1	2	3	2	0	0	1	1	1	0	0	4	1	2	2	1	2	20
11	Khanewal	2	1	1	2	0	0	0	1	1	2	0	0	2	0	1	1	0	1	11
12	Kot Addu	2	1	3	5	0	1	1	0	0	4	0	0	2	0	1	2	1	0	17
13	Muridke	1	3	1	1	1	1	3	0	1	1	2	0	3	0	1	2	1	2	19
14	Okara	6	2	3	2	1	0	5	1	0	4	1	0	3	0	0	4	1	2	24
15	Vehari	6	2	3	2	0	1	1	1	0	2	3	1	4	0	0	4	2	2	23
16	Wazirabad	1	2	1	1	0	1	2	0	2	1	1	0	4	1	2	0	0	1	16
Total		41	37	24	48	13	11	31	12	12	42	19	13	59	10	19	32	17	22	462

Posting/ Transfer Status of MC Officers in 16 PCP Cities (01 January, 2022 to 31 Aug, 2022)

District	Sr #	City	Status	Administrator	Chief Officer	MO (F)	MO (I&S)	MO (R)	MO (P)	
Bahalnagar	1	Bhawalnagar	Municipal Committee	Abdul Jabbar Gujjar	Muhammad Shafique	Khizar Hayat	Vacant	Muhammad Shafique, CO	Matee-ur-Rehman	
				(1st Change)				(2nd Change)	(1st Change)	
Vehari	2	Vehari	Municipal Committee	Khalid Mahmood	Ali Ahmed Sabir	Amjad Hussain	Iftikhar Ahmed	Vacant	Mian Ejaz Iqbal	
				(3rd Change)	(1st Change)	(1st Change)	(1st Change)	(2nd Change)		
Vehari	3	Burewala	Municipal Committee	Abdul Basit Siddique	Akram Wahla	Amjad Hussain	Ahmed Hussain	Muhammad Waqas	Mian Ejaz Iqbal	
				(1st Change)		(2nd Change)	(2nd Change)	1st Change	(2nd Change)	
Sialkot	4	Daska	Municipal Committee	Muhammad Iqbal	Vacant	Muhammad Usman	Uzair Arshad	Fahad Wariach	Ms. Maryam Siddiq	
				(1st Change)	(1st Change)		(2nd Change)	(1st Change)	(2nd Change)	
Toba Tek Singh	5	Gojra	Municipal Committee	Yasir Rizwan	Zahid Fareed Tarrar	Muhammad Ameen	Muhammad Rafique	Touseef-ur-Rehman	Muhammad Younas	
				(1st Change)	(1st Change)		(2nd Change)	(3rd Change)	(2nd Change)	
Toba Tek Singh	6	Kamalia	Municipal Committee	Ghulam Mustafa	Muhammad Zuhair	Muhammad Rauf	Muhammad Sagheer	Tahir Farooq	Muhammad Younas	
				(1st Change)		(2nd Change)		(1st Change)	(1st Change)	
Hafizabad	7	Hafizabad	Municipal Committee	Umer Farooq	Shahid Farooq	Aqsa Rasheed	Muhammad Safdar	Muhammad Bilal, MOP	Muhammad Bilal	
				No change	(2nd Change)	(2nd Change)	(1st Change)	(1st Change)	(1st Change)	
Faisalabad	8	Jaranwala	Municipal Committee	Ahmad Saeed Manj	Mian Ishfaq Ali	Zia-ul-Hassan	Saddam Hussain	Mian Ishfaq Ali, CO	Asad Ali	
				No change	(1st Change)	(1st Change)				
Jhang	9	Jhang	Municipal Committee	Vacant	Muhammad Ali	Shakeel Ahmad	Muhammad Zafar	Khalid Mahmood	Abdul Rehman	
				(3rd Change)	(3rd Change)	(2nd Change)	(2nd Change)	(1st Change)	(2nd Change)	
Jhelum	10	Jhelum	Municipal Committee	Babar Sahib Uddin	Sardar Aftab Ahmed	Muhammad Abid	Ahmed Ali	Tariq Javed	Muhammad Dawood	
				(2nd Change)	(3rd Change)	(1st Change)	(3rd Change)	(1st Change)	(1st Change)	
Gujranwala	11	Kamoke	Municipal Committee	Fazal Abbas	Ms. Sofia Ashiq	Ms. Asma Azeem	Asif Farzand	Mudasar Hassan Khan	Ayesha Bushra	
				(2nd Change)	(1st Change)	(1st Change)		(1st Change)	(2nd Change)	
Gujranwala	12	Wazirabad	Municipal Committee	Kashif Abbas	Gulraiz Afzal Waraich	Maryam Iqbal	Waqar Ahmad	Vacant	Syed Imran Ali	
				(1st Change)	(2nd Change)	(2nd Change)		(2nd Change)	(1st Change)	
Khanewal	13	Khanewal	Municipal Committee	Umer Iftikhar Shrazi	Iftikhar Bangash	Ibrar Ahmed	Zain Ali	Roman Latif	Muhammad Ejaz Hussain	
				(1st Change)	(1st Change)	(1st Change)	(1st Change)	(1st Change)		
Muzaffargarh	14	KotAddu	Municipal Committee	Aamir Mahmood	Roshan Zameer	Khalid Mehmood	Taha Hussain	Roshan Zameer, CO	Malik Mahboob Alam	
				(3rd Change)	(2nd Change)	(1st Change)	(1st Change)	(1st Change)		
Sheikhupura	15	Muridke	Municipal Committee	Rana Zafarullah	Shehryar Khalid	Muhammad Iqbal	Hasnain Hafeez	Tariq Mehmood	Ms. Masooma Akram	
				(1st Change)	(1st Change)	(1st Change)		(2nd Change)	(2nd Change)	
Okara	16	Okara	Municipal Committee	Hasnain Khalid	Umer Nasim	Muhammad Shafique	Tariq Abdullah	Muhammad Ali	Asim Shad	
				(2nd Change)					(1st Change)	
		Green	Permanently posted & having no additional charge				Red	01 or more changes (Jan 2022 to date) in MCs		
			62 Posts					70 Posts		
		Yellow	Additional charge (within MC or from other MC/TC)				Blue	Vacant		
			29 Posts					05 Posts		

Posting/ Transfer Status of MC Officers in 16 PCP Cities (July 01, 2019 to 31 July, 2022)

District	Sr #	City	Status	Administrator	Chief Officer	MO(F)	MO (I&S)	MO*	MO (P)	
Bahalnagar	1	Bhawalnagar	Municipal Committee	Abdul Jabbar Gujjar	Muhammad Shafique	Khizar Hayat	Vacant	Muhammad Shafique, CO	Matee-ur-Rehman	
				(6th Change)	(8th Change)	(6th Change)	(3rd Change)	(7th Change)	(5th Change)	
Vehari	2	Vehari	Municipal Committee	Khalid Mahmood	Ali Ahmed Sabir	Amjad Hussain	Iftikhar Ahmed	Vacant	Mian Ejaz Iqbal	
				(11th Change)			(6th Change)		(8th Change)	
	3	Burewala	Municipal Committee	Abdul Basit Siddique	Akram Wahla	Amjad Hussain	Ahmed Hussain	Muhammad Waqas	Mian Ejaz Iqbal	
				(9th Change)	(3rd Change)	(3rd Change)	(8th Change)	(3rd Change)	(8th Change)	
Sialkot	4	Daska	Municipal Committee	Muhammad Iqbal	Vacant	Muhammad Usman	Uzair Arshad	Fahad Wariach	Ms. Maryam Siddiq	
				(5th Change)	(3rd Change)	(3rd Change)	(6th Change)	(7th Change)	(2nd Change)	
Toba Tek Singh	5	Gojra	Municipal Committee	Yasir Rizwan	Zahid Fareed Tarrar	Muhammad Ameen	Muhammad Rafique	Touseef-ur-Rehman	Muhammad Younas	
				(10th Change)	(7th Change)	(1st Change)	(6th Change)	(8th Change)	(2nd Change)	
	6	Kamalia	Municipal Committee	Ghulam Mustafa	Muhammad Zuhair	Muhammad Rauf	Muhammad Sagheer	Tahir Farooq	Muhammad Younas	
				(4th Change)	(5th Change)	(4th Change)	(6th Change)		(2nd Change)	
Hafizabad	7	Hafizabad	Municipal Committee	Umer Farooq	Shahid Farooq	Aqsa Rasheed	Muhammad Safdar	Muhammad Bilal, MOP	Muhammad Bilal	
				(3rd Change)	(5th Change)	(4th Change)	(3rd Change)	(6th Change)	(2nd Change)	
Faisalabad	8	Jaranwala	Municipal Committee	Ahmad Saeed Manj	Mian Ishfaq Ali	Zia-ul-Hassan	Saddam Hussain	Mian Ishfaq Ali, CO	Asad Ali	
				(6th Change)	(3rd Change)	(3rd Change)	(8th Change)	(5th Change)	(4th Change)	
Jhang	9	Jhang	Municipal Committee	Vacant	Muhammad Ali	Shakeel Ahmad	Muhammad Zafar	Khalid Mahmood	Abdul Rehman	
				(7th Change)	(10th Change)	(3rd Change)	(6th Change)	(9th Change)	(7th Change)	
Jhelum	10	Jhelum	Municipal Committee	Babar Sahib Uddin	Sardar Aftab Ahmed	Muhammad Abid	Ahmed Ali	Tariq Javed	Muhammad Dawood	
				(6th Change)	(5th Change)	(8th Change)	(7th Change)	(6th Change)	(6th Change)	
Gujranwala	11	Kamoke	Municipal Committee	Fazal Abbas	Ms. Sofia Ashiq	Ms. Asma Azeem	Asif Farzand	Mudasar Hassan Khan	Ayesha Bushra	
				(5th Change)	(5th Change)	(2nd Change)		(6th Change)	(5th Change)	
	12	Wazirabad	Municipal Committee	Kashif Abbas	Gulraiz Afzal Waraich	Maryam Iqbal	Waqar Ahmad	Vacant	Syed Imran Ali	
				(4th Change)	(2nd Change)	(3rd Change)		(6th Change)		
Khanewal	13	Khanewal	Municipal Committee	Umer Iftikhar Shrazi	Iftikhar Bangash	Ibrar Ahmed	Zain Ali	Roman Latif	Muhammad Ejaz Hussain	
				(4th Change)		(2nd Change)		(3rd Change)		
Muzaffargarh	14	KotAddu	Municipal Committee	Aamir Mahmood	Roshan Zameer	Khalid Mehmood	Taha Hussain	Roshan Zameer, CO	Malik Mahboob Alam	
				(6th Change)	(5th Change)		(4th Change)	(3rd Change)	(3rd Change)	
Sheikhupura	15	Muridke	Municipal Committee	Rana Zafarullah	Shehryar Khalid	Muhammad Iqbal	Hasnain Hafeez	Tariq Mehmood	Ms. Masooma Akram	
				(5th Change)	(3rd Change)	(4th Change)	(3rd Change)	(5th Change)	(5th Change)	
Okara	16	Okara	Municipal Committee	Hasnain Khalid	Umer Nasim	Muhammad Shafique	Tariq Abdullah	Muhammad Ali	Asim Shad	
				(11th Change)	(3rd Change)	(6th Change)	(5th Change)	(3rd Change)	(6th Change)	
		Green	Permanently posted & having no additional charge 62 Posts exculding Administrators				Red	03 or more changes (Jan 2022 to date) in MCs 70 Posts		
		Yellow	Additional charge (within MC or from other MCs) 29 Posts				Blue	Vacant 05 Posts		

Annex – D

Update Status of 20% Co-Financing against 3rd Year PBGs by PCP Partner MCs							
Sr. #	MCs	3rd Year PBGs released by FD	20% share to be deposited by MCs	Balance available in BOP as on 06.07.22	Share already deposited by MCs (till 30.06.22)	Rationalized amount may be deposited by MCs (vide PMDFC/MD/5009/0622 dated 01.07.22)	MCs desired that FD may contribute 20% remaining share
	1	2	3	4	5	6	7=(3-5-6)
1	Daska	683,169,777	136,633,955	185,633,310	75,586,155	61,047,800	-
2	Hafizabad	386,139,048	77,227,810	18,796,540	-	-	77,227,810
3	Jhelum	257,426,699	51,485,340	199,570,683	51,485,340	-	-
4	Kamoke	554,456,428	110,891,286	45,503,485	4,522,700	7,500,000	98,868,586
5	Muridke	485,149,624	97,029,925	99,712,846	600	48,514,963	48,514,362
6	Wazirabad	534,653,912	106,930,782	52,963,933	-	10,700,000	96,230,782
7	Gojra	405,941,563	81,188,313	56,002,379	-	81,188,313	-
8	Jaranwala	623,763,231	124,752,646	109,308,659	50,004,000	74,748,646	-
9	Jhang	861,387,413	172,277,483	33,895,937	4,800	-	172,272,683
10	Kamalia	386,139,048	77,227,810	51,906,906	-	-	77,227,810
11	Okara	712,872,550	142,574,510	53,972,494	400	-	142,574,110
12	Bahawalnagar	603,961,716	120,792,343	39,072,274	4,000	-	120,788,343
13	Burewala	851,486,157	170,297,231	22,555,525	6,945,800	85,297,231	78,054,200
14	Khanewal	584,159,201	116,831,840	22,234,338	200	-	116,831,640
15	Kot Addu	-	-	82,387,352	-	-	-
16	Vehari	574,257,943	114,851,589	229,954	-	-	114,851,589
	Total	8,504,964,310	1,700,992,863	1,073,746,615	188,553,995	368,996,953	1,143,441,915



PUNJAB MUNICIPAL DEVELOPMENT FUND COMPANY
LICENSED UNDER SECTION 42 OF THE COMPANIES ORDINANCE 1984

PCP/PD/5021/0722

July 25, 2022

Additional Secretary (Development)
Government of the Punjab
LG&CD Department

Subject: **PUNJAB CITIES PROGRAM DEPOSIT OF 20% CO-FINANCING BY PCP
PARTNER LGS IN THEIR PCP DESIGNATED ACCOUNTS**

In continuation of our letter No. PCP/PD/5015/0722 dated July 20, 2022 on the subject cited above, M/s EY Ford Rhodes (APA firm) has advised that deposit of 20% co-financing share will be based on actual released of 3rd Year PBGs funds by Finance Department to PCP partner MCs, as per detail given below:

							[Figures in PKR]
Sr. #	MCs	3rd Year PBGs released by FD	20% share to be deposited by MCs	Balance available in BOP as on 06.07.22	Share already deposited by MCs (til 30.06.22)	- Rationalized amount may be deposited by MCs (vide PMDFC/MD/5009/06 22 dated 01.07.22)	MCs desired that FD may contribute 20% remaining share
1	2	3	4	5	6	7=(3-5-6)	
1	Daska	683,169,777	136,633,955	185,633,310	75,595,155	61,047,600	-
2	Halizabad	386,139,048	77,227,810	18,796,540	-	-	77,227,810
3	Jhelum	257,426,699	51,485,340	199,570,683	51,485,340	-	-
4	Karnoke	554,458,428	110,891,285	45,503,485	4,522,700	7,500,000	98,868,585
5	Muridke	485,149,624	97,029,925	99,712,845	600	48,514,963	48,514,362
6	Wazirabad	534,653,912	106,930,782	52,963,933	-	10,700,000	96,230,782
7	Gofra	405,941,563	81,188,313	56,002,379	-	81,188,313	-
8	Jaranwala	623,763,231	124,752,646	109,308,659	50,004,000	74,748,646	-
9	Jhang	861,387,413	172,277,483	33,895,937	4,800	-	172,272,683
10	Kamalia	385,139,048	77,227,810	51,906,908	-	-	77,227,810
11	Okara	712,872,550	142,574,510	53,972,494	400	-	142,574,110
12	Bahawalnagar	603,961,716	120,792,343	39,072,274	4,000	-	120,788,343
13	Burewala	651,486,157	170,297,231	22,555,525	6,945,800	85,297,231	78,054,200
14	Khanewal	584,159,201	116,831,840	22,234,338	200	-	116,831,640
15	Kot Addu	-	-	82,387,352	-	-	-
16	Vehari	574,257,943	114,851,589	229,954	-	-	114,851,589
	Total	8,504,964,310	1,700,992,863	1,073,746,615	188,553,995	368,996,953	1,143,441,915

3. In light of the above, 11 PCP partner MCs have shown their inability to deposit their full share 20% co-financing owing to non-availability of development grant since 2017. However, 7 out of 11 MCs will deposit part of their share, therefore LG&CD Department is requested to take-up this matter with Finance Department for deposit of remaining amounts, so that MAC could be fulfilled.

M. IFTIKHAR RASOOL
MD-PMDFC / PD-PCP

CC:

1. PSO to Secretary, LG&CD Department
2. PA to Deputy Secretary (Development), LG&CD Department
3. Section Officer (Projects), LG&CD Department
4. SPO (Financial Management), PCP
5. Executive Secretary to MD-PMDFC / PD-PCP

184 Scotch Corner, Upper Mall Scheme, Lahore. Phone: +92 (42) 99204386-89 Fax: # 042-99204390
E-mail: info@pmdfc.org.pk Website: www.pmdfc.org.pk

(W)
J&I Branch
Govt. of the Punjab
LG&CD Dept.



NO.SO.FPs.(LG)7-2/2022 (PCP 20%)
GOVERNMENT OF THE PUNJAB
LOCAL GOVERNMENT & COMMUNITY DEVELOPMENT
DEPARTMENT

Dated Lahore the 17th May, 2022

To

The Section Officer (PFC),
Government of the Punjab,
Finance Department.

Subject: **PUNJAB CITIES PROGRAM DEPOSIT OF 20% CO-FINANCING
BY PCP PARTNER LGs IN THEIR PCP DESIGNATED ACCOUNTS**

I am directed to refer to your letter U.O No. FD(PFC)1-Misc/2020(PCP)(Summary) dated 06.04.2022 on the subject noted above and to enclose herewith a copy of letter No.PMDFC/MD/4050/0522 dated 11.05.2022 alongwith its enclosure received from Project Director, PCP, PMDFC which is self-explanatory. Further it is stated that PFC Share of MCs for Development is not being released by Finance Department due to which MCs are not able to fulfill the requirement of 20% Co-financing for PCP to ensure fulfillment of DLIs as agreed in Project Appraisal Document of PCP.

2. In view of the above, you are requested to release 20% Co-financing for PCP MC's to ensure fulfillment of DLI's for the ongoing year to receive minimum disbursement of PBG's (Punjab Based Giants).

11
17/05/2022
SECTION OFFICER (PROJECTS)

CC:

1. Project Director, PCP, PMDFC w.r. to his above referred letter.
2. PSO to Secretary, LG&CD Department.
3. PS to Special Secretary, LG&CD Department.
4. PS to Additional Secretary (Dev.), LG&CD Department.
5. PA to Deputy Secretary (Dev.), LG&CD Department.

(Designated account for PFC Unit of FD)

“SAVE TREES & PROTECT ENVIRONMENT”



042-99212997

No.FD(PFC) 1-PCP/2022 (PC-II) **6434/6400**
GOVERNMENT OF THE PUNJAB
FINANCE DEPARTMENT

Dated: Lahore the 23rd February 2022

✓ To,

The Managing Director,
Punjab Municipal Development Fund Company (PMDFC)
184-Scotch Corner, Upper Mall Scheme, Lahore

Subject INSTITUTIONAL STRENGTHENING OF PUNJAB FINANCE COMMISSION (PFC) UNIT OF FINANCE DEPARTMENT UNDER PUNJAB CITIES PROGRAM (PCP)

I am directed to refer to your letter bearing No.PMDFC/PD/4023/0122, dated 24.01.2022, on the subject noted above.

2. I am further directed to state that Punjab Finance Commission (PFC) Unit is already functional in Finance Department. A dedicated Section (PFC Section) is available under the supervision of Deputy Secretary (PFC) to manage budget (PFC Share) of the local governments as well as budgeting of PCP. Punjab Finance Commission has not become operational due to frequent changes in Local Government Acts/ Ordinances since 2019. Moreover, the funds are released for participating Municipal Committees (MCs) on the request of LG&CD Department, as recommended by PMDFC in accordance with Program requirement. The performance and monitoring are required to be evaluated by independent private firm and carry out annual performance assessments to determine each municipal committee’s compliance with Minimum Access Conditions (MACs) and Performance Measures PMs and their eligibility to benefit from the Program as required in Program Appraisal Document (PAD). The releases to MCs are provided on the basis of annual performance assessment by the consultant.

3. Furthermore, Finance Department is considering the need for additional support for prospective use to inform/ assist PFC. If required, appropriate measures shall be taken to employ resources available under the Program.


SECTION OFFICER (PFC)
FINANCE DEPARTMENT

C.C.
The Section Officer (Companies), LG&CD Department

Pl send them comprehensive reply

Diary No.....**3435**.....
25 FEB 2022
PUNJAB MUNICIPAL DEVELOPMENT
FUND COMPANY
Government of the Punjab

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SPO(FM)

26.02.22

(Designated account for PFC Unit of FD)


PUNJAB MUNICIPAL DEVELOPMENT FUND COMPANY

LICENSED UNDER SECTION 42 OF THE COMPANIES ORDINANCE 1984

No. PMDFC/MD/4050/0322

March 18, 2022

 The Section Officer (PFC),
 Finance Department,
 Govt. of the Punjab
 Lahore

 Subject: INSTITUTIONAL STRENGTHENING OF PUNJAB FINANCE COMMISSION (PFC) UNIT OF FINANCE DEPARTMENT UNDER PUNJAB CITIES PROGRAM (PCP)

 This refers to your letter No. FD(PFC) 1-PCP/2022 (PC-II) 6434/6400 23rd February, 2022.

2. LG&CD Department has been implementing World Bank funded "Punjab Cities Program (PCP)" with the assistance of PMDFC cost 236 Million USD. The PCP is being financed under two Windows. Window -I provides Performance Based Grants (PBGs) based on results achieved by the selected MCs against the Disbursement Linked Indicators (DLIs) and Window-2 supports provincial government agencies (Finance Department, LG&CD Department, Local Government Board, PMDFC and selected MCs with technical assistance and institutional strengthening.

3. The capacity enhancement of the Punjab Finance Commission (PFC) unit was proposed to handle not only 16 PCP partner MCs, but also to cater the future needs of all Local Governments of the Punjab. As per PC-I of PCP, following activities/ interventions have been proposed for institutional strengthening of (PFC) unit to manage budgeting and release of Performance Based Grants (PBGs) and operationalize MC Financial Monitoring & Reporting System (linked to MC CFMS);

Sr. No.	Activities and Interventions	Cost in Million PKR
1	Consultancies, Vendors and Training Partners	66,000
2	Administrative Expenses, Equipment and tools	34,000
	Total Cost	100,000

4. As you have mentioned in the above referred letter that PFC unit is already functional and managing the local governments and budgeting of PCP. You are therefore requested to clarify if Finance Department would like to utilize above referred window for further strengthening of PFC unit keeping in view its future demand. In case Finance Department considers that the PFC unit is already supported financially and technically through PRIDE and SNG and above mentioned PCP funds will create duplication, in that case please inform P&D and World Bank so that the issue may be discussed and resolved accordingly. However, if the Department considers to utilize above mentioned funds for future strengthening of PFC unit, then you are requested to finalize the PC-II for approval and further processing.

5. In the light of the above, it is requested to resolve the matter either by submitting the PC-II depicting the activities/ interventions needed for the capacity enhancement for approval or informing the relevant stakeholders such as the World Bank and the P&D about your final decision.

 (M. Iftikhar Raşool)
 MD PMDFC/ PD PCP

CC:

- The PSO to Secretary, LG&CD Department
- Deputy Secretary Development, LG&CD Department
- The Executive Secretary to MD - PMDFC/ PD - PCP, Lahore

184 Scotch Corner, Upper Mall Scheme, Lahore. Phone: +92 (42) 99204386-89 Fax: # 042-99204390

E-mail: info@pmdfc.org.pk Website: www.pmdfc.org.pk



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Annex - F



**Conference on Infrastructure
Development Initiatives
Phase-II
Punjab Cities Program**

Tuesday, August 30, 2022

Organized by
PUNJAB MUNICIPAL DEVELOPMENT FUND COMPANY
&
**LOCAL GOVERNMENT & COMMUNITY DEVELOPMENT
DEPARTMENT**



**INFRASTRUCTURE DEVELOPMENT
INITIATIVES PHASE-II UNDER PUNJAB CITIES
PROGRAM (PCP)**

CONFERENCE ON INFRASTRUCTURE DEVELOPMENT INITIATIVES
PHASE-II UNDER PUNJAB CITIES PROGRAM (PCP)

Synopsis	
Title	Conference on Infrastructure Development Initiatives - Phase-II Under Punjab Cities Program (PCP)
Venue	Ramada Hotel, Gulberg-II, Lahore
Date & Duration	August 30, 2022 From 11:00 AM to 03:00 PM
Participants	145 Participants comprising the following; Honorable Minister for LG&CDD, Mian Mahmood-ur-Rasheed as chief guest, concerned Members of National Assembly (MNAs), Members of Provincial Assembly (MPAs) Punjab, Secretary/ Special Secretary/ Additional Secretary (Development) – LG&CD Department, Managing Director/ Program Director (PCP) - PMDFC/, Administrators, Chief Officers, Municipal Officers (I&S) from 16 PCP MCs, PMDFC – PCP Staff.
Organized By	PMDFC and LG&CD Department

1. Introduction – Punjab Cities Program (PCP)

Local Government & Community Development Department (LG&CDD) is implementing Punjab Cities Program (PCP) for 16 Municipal Committees/Corporations in Punjab with the financial support of the World Bank and technical assistance of Punjab Municipal Development Fund Company (PMDFC). The main objective of the PCP is to strengthen MCs through capacity building support, providing financial assistance for improved management and to bring up adequate and cost-effective infrastructure development for efficient municipal service delivery. The salient features of Punjab Cities Program are described in Annexure A.

Under the said program, various development initiatives regarding infrastructure sub projects and capacity building have been initiated in 16 PCP MCs. It is pertinent to mention here that the role of participating MCs is very crucial to get funding for their respective cities and successful implementation of the program in effective and efficient manner.

2. Conference on Infrastructure Development Initiatives – Phase II

A conference for the leadership and top management of all participating MCs has been organized by PMDFC and LG&CD Department on Tuesday, August 30, 2022 at 11:00 am in Ramada Hotel, Gulberg-II, Lahore. Agenda of the conference is attached at Annex B.

Conference Objective

The main objective of this conference was to sensitize and accelerate the operations of Punjab Cities Program, key responsibilities and major program interventions.

Participants

The **Honorable Minister for LG&CDD, Mian Mahmood-ur-Rasheed** graced the occasion by participating as chief guest. Concerned Members of National Assembly (MNAs), Members of Provincial Assembly (MPAs) Punjab, Additional Secretary (Development) – LG&CD Department, Managing Director - PMDFC/ Program Director – PCP, Administrators, Chief Officers, Municipal Officers (I&S) from 16 PCP MCs, Consulting Firms and other relevant Government Officials also participated in the conference.

3. Address from the Chief Guest - Honorable Minister for LG&CDD

The Honorable Minister for LG&CDD, Mian Mahmood-ur-Rasheed talked about the progress of Punjab Cities Program and also discussed the mitigation measures to cope up the challenges under PCP. He appreciated the efforts of Mr. Muhammad Ashraf Khan Sohna – Coordinator to Minister LG&CDD, Secretary/Special Secretary/ Additional Secretary – LG&CDD, Muhammad Iftikhar Rasool – Managing Director/ Program Director (PCP) PMCDFC and the World Bank to organize this conference which was a very essential need at this time to discuss the program attributes with the top leadership and management of 16 PCP MCs in order to accelerate the said program for achieving the major objectives of Infrastructure initiatives .

Moreover, Respected Mian Mahmood ur Rasheed discussed following challenges and suggestions for the successful completion of Infrastructure initiatives – Phase II under PCP;

Sr, #	Challenges under PCP regarding Infrastructure Projects	Way Forward
1.	It is very important for all Program MCs to share 20% co-financing (which is a Minimum Access Condition under the DLI of PCP) in order to implement the PCP Infrastructure Projects. Due to unavailability of 20% share from some Program MCs, the implementation of infrastructure projects is suffering	It was decided to have a meeting with Chief Minister Punjab and the relevant authorities to tackle this issue
2.	The non-availability of land for construction of Waste Water Treatment Plants for sewerage system in some of the Program cities and the process of getting NOC for use of provincial lands for this purpose is creating hurdles in construction/improvement of sewerage systems which is the outstanding problem in these cities .	It was decided to have a meeting with Chief Minister Punjab and the relevant authorities to tackle this issue

<p>3.</p>	<p>a) MCs are short of the filed staff for operation of municipal services as the SNE has not been revised even if the population of the cities has doubled and due to constant ban on the recruitment the sanctioned vacant posts could not be filled up. As such the satisfactory service delivery level is not being achieved.</p> <p>b) Frequent Transfer/ Posting of key MC officers, vacant key slots and more than one charges with one officer is also one of the major bottlenecks in implementation of Program initiatives.</p>	<p>a) It was decided that the hiring of field staff for SNE approved posts of MCs would be expedited in mutual consultation with Chief Minister Punjab and Secretary LG & CDD</p> <p>b) It was decided that the matter will be taken up with Secretary LG & CDD to post the most competent staff in Program MCs and that these officers shall not be transferred for at least one year for successful implementation of program.</p>
<p>4.</p>	<p>Facilitation and Monitoring Mechanism</p>	<p>A Focal person should be appointed in LG & CDD Department for expediting the administrative approvals of projects and their technical sanctions by the competent authority.</p>
<p>5.</p>	<p>Awareness campaigns in educational institutes for cleanliness in cities</p>	<p>Some awareness campaigns should be launched in colleges and schools for educating the young generation regarding cleanliness of cities.</p>
<p>6.</p>	<p>Slow progress of Consulting Firms</p>	<p>The Consultants for the PCP should be instructed to submit the PC-Is/ cost estimates till 30th Sept, 2022.</p>

4. Progress on Infrastructure Schemes – Phase II

A detailed session was conducted to share the progress for implementation of Infrastructure Initiative – Phase II by PCP staff and the relevant consultants as given in below;

Sr. #	Session	Activity	Resource Person
1.	Infrastructure Schemes	Portfolio Review on Infrastructure Development	Ch. Ashiq SPO – ID PMDFC
2.	Priority Investment Areas	Presentation on Priority Roads, Chowks, Parks & Vehicle Parking Areas	Chief Executive JERS Pvt. Ltd.
3.	Infrastructure Development Projects	Progress on Sectoral Plans & Detailed Design in 10 PCP Cities	Team Leaders, MMP Pvt. Ltd.
		Progress on Sectoral Plans & Detailed Design in 03 PCP Cities	Team Leader, NESPAK
		Progress on Sectoral Plans & Detailed Design in 03 PCP Cities	Team Leader, Asian Consulting

5. Conclusive session

Muhammad Iftikhar Rasool – Managing Director/ Program Director PCP PMDFC concluded the progress of infrastructure initiatives Phase-II. He also thanked the participants for participating in the event which was a very essential requirement for the timely and efficient completion of development schemes.

Moreover, he added that the suggested measures from Minister LG&CDD are very important to tackle the challenges under PCP. Furthermore, he was thankful for the crucial role, efforts and interest of Secretary LG&CDD, Special Secretary Secretary LG&CDD, DS and AS development LG&CDD in implementing initiatives under Punjab Cities Program.

Annexure A

Salient Features of Punjab Cities Program (PCP)

Objectives: To strengthen the performance of participating urban local governments in urban management and service delivery.

16 Cities were selected on criteria based on:

- Absolute increase in population
- Economic potential of the districts
- Due share for North, South & Central Punjab

Scope:

The cities include (Selected Municipal Corporation / Committees of Punjab except falling under the World Bank funded PCGIP and ADB funded PICIIP);

North Punjab	Centre Punjab	South Punjab
1. Daska	7. Gojra	12. Bahawalnagar
2. Hafizabad	8. Jarranwala	13. Burewala
3. Jhelum	9. Jhang	14. Khanewal
4. Kamoke	10. Kamalia	15. Kotaddu
5. Muridke	11. Okara	16. Vehari
6. Wazirabad		

Funding agency:

World Bank/ Government of Punjab

05 Years

Duration:

As per loan agreement (2018 – 2023)

As per PC – I (2019 – 2024)

LG&CD Department, Finance Department, Punjab Local

Stakeholders:

Government Board, 16 Municipal Corporations / Committees and Punjab Municipal Development Fund Company

Program Cost:

Share	USD (Million)	PKR. (Million)
Foreign:	200.00	30,580.00
Local: GoPb /MCs co-financing		5,504.40
Total:	200.00	36,084.40

Key Features of PCP:

The Program is a hybrid of investment Project Financing (IPF) and Program for Results (P for R) instrument.

Window - 1	Infrastructure Development	Performance Based Grants (PBGs) based on results achieved by the MCs against the Disbursement-Linked Indicators (DLIs).
Window - 2	Institutional Strengthening	Stakeholders: <ul style="list-style-type: none"> • LG&CD Department • Punjab Local Government Board (PLGB) • Finance Department (PFC Unit) • Program MCs • PMDFC

Eligible Investment Areas for Infrastructure Development:

Water Supply, Sewerage, Solid Waste Management, Waste Water Treatment Plants, Urban Roads & Drainage, Parks, Streetlights

Non Eligible Investments Areas:

- Waste water treatment plants above 50,000 cubic meters/day capacity
- Projects of category-A as per Environmental Assessment
- Construction of Sanitary Landfills

Annexure B

Agenda - Conference on Infrastructure Development Initiatives Phase-II
Tuesday, August 30, 2022

Sessions	Activity	Time	Resource Person
Introduction	Registration	11:00 - 11:30 m	PCP Team
	Recitation from Holy Quran	11:30 - 11:35 m	Hafiz Muhammad Usman Gull
	Welcome to participants. Policy Address	11:35 - 11:45 m	Muhammad Ashraf Khan Sohna sb. Coordinator of Minister LG&CDD
	Overall Introduction on PCP	11:45 - 12:05 m	M. Iftikhar Rasool MD PMDFC / PD PCP
	Key Note Address	12:05 - 12:15 m	Secretary LG&CDD/ Special Secretary, LG&CDD/ Additional Secretary (Dev.), LG&CDD
	Address from Chief Guest	12:15 - 12:25 m	Minister LG&CDD Mian Mahmood ur Rasheed sb.
	Q&A and open Discussion by participants	12:25 -12:45 m	-
Infrastructure Schemes	Portfolio Review on Infrastructure Development	12:45 - 12:55 pm	Ch. Ashiq SPO - ID PMDFC
Priority Investment Areas	Presentation on Priority Roads, Chowks, Parks & Vehicle Parking Areas	12:55 - 01:05 pm	Chief Executive JERS Pvt. Ltd.

Infrastructure Development Projects	Progress on Sectoral Plans & Detailed Design in 10 PCP Cities	01:05 - 01:15 pm	Team Leaders, MMP
	Progress on Sectoral Plans & Detailed Design in 03 PCP Cities	01:15 - 01:25 pm	Team Leader, NESPAK
	Progress on Sectoral Plans & Detailed Design in 03 PCP Cities	01:25 - 01:35 pm	Team Leader, Asian Consulting
Prayer & Lunch		01:40 - 03:00 pm	

Venue: Ramada Hotel, Gulberg-II, Lahore

Participants of the Day: MNAs & MPAs, Administrators, Chief Officers, Municipal Officers (I&S), Consulting Firms, Government Officials, PMDFC / PCP Team

Annexure C

List of Participants

Sr #	Name/ Designation	Address
Government of the Punjab		
1	Minister LG&CDD	Government of the Punjab
2	Muhammad Ashraf Sohna, Coordinator to Minister LG&CDD	Government of the Punjab
3	Secretary, LG&CDD	Civil Secretariat
4	Special Secretary, LG&CDD	Civil Secretariat
5	Additional Secretary (Dev.), LG&CDD	Civil Secretariat
6	Deputy Secretary (Dev.), LG&CDD	Civil Secretariat
7	Deputy Secretary (LGF), LG&CDD	Civil Secretariat
8	Section Officer (Companies)	Civil Secretariat
9	Section Officer (Project)	Civil Secretariat
10	Member SI, P&D Board	P&D Board
11	Chief LG, P&D Board	P&D Board
12	Project Director	Project Management Unit, LG&CDD
13	Secretary, PLGB	Punjab Local Government Board
14	Mr. Zahid Kareem, Director General, LG&CDD	Civil Secretariat
15	Additional Director General, LG&CDD	Civil Secretariat
16	Chief Engineer, LG&CDD	Civil Secretariat
17	Director Inspection, LG&CDD	Civil Secretariat
18	Mr. Asadullah, Project Director/ Chief Executive Officer	Punjab Rural Municipal Services Company
19	Mr. Ali Raza, Chief Operating Officer	Punjab Rural Municipal Services Company
20	Ms. Asifa Khan, Director Monitoring & Evaluation,	PICIIP, Lahore
21	Mr. Shuja Dar, Director Procurements & Contracts	PICIIP, Lahore
22	Mr. Hamza Salik, Program Director	PICIIP, Lahore
Member of National & Provincial Assemblies (MNAs/ MPAs)		
23	Mr. Zafar Iqbal, MPA Jhelum	Jhelum
24	Mr. Riaz Fatyana, MNA Kamalia	Kamalia
25	Ms. Ashifa Riaz Fatyana, MPA Kamalia	Kamalia
26	Mr. Rehmat Amanullah, MNA Muridke	Muridke

Sr #	Name/ Designation	Address
27	Mr. Khurram Ijaz, MPA Muridke	Muridke
28	Muhammad Shabbir Qureshi, MNA Kot Addu	Kot Addu
29	Muhammad Ashraf Khan Rind, MPA Kot Addu	Kot Addu
30	Shaukat Ali Bhatti, MNA Hafizabad	Hafizabad
31	Malik Fayyaz Ahmed, Runnerup, Hafizabad	Hafizabad
32	Mr. Tahir Iqbal Chudhary, MNA Vehari	Vehari
33	Mr. Zahid Iqbal Chudhary, Runnerup, Vehari	Vehari
34	Muhammad Yousaf, Runnerup, Wazirabad	Wazirabad
35	Mr. Ghulam Haider Baari, Runnerup, Jaranwala	Jaranwala
36	Mr. Khalid Zubair Nisar, Runnerup, Burewala	Burewala
37	Mr. Mumtaaz Ali, Ex-MPA, Daska	Daska
38	Mr. Bilal Ejaz, Gojra	Kamoke
39	Mr. Usama Mumtaz, Gojra	Gojra
40	Muhammad Ashraf Khan Sohna, Ex-Minister, Okara	Okara
41	Mr. Hamid Yar Haraj, Khanewal	Khanewal
42	Mr. Asjad Malhi, Ex-MNA, Daska	Daska
Member Board of Directors (BOD), PMDFC		
43	Mr. Eric Massey, (Chairman)	Lahore
44	The Chairman Planning & Development Board Lahore	Lahore
45	The Secretary LG&CD, Lahore	Lahore
46	The Secretary Finance, Lahore	Lahore
47	Ch.M.Shafi Arshad, Former President HBL, UBL & BOP	Lahore
48	Mr. Perviaz Iqbal, CEO M/S Parvez Iqbal & Associates	Lahore
49	Mr. Qamar-uz-Zaman, Chief Executive, Zaman Associates	Lahore
50	Mr.Immad Iftikhar Malik, CEO, Lease Pak Ltd	Lahore
Administrator from 16 PCP Municipal Committees		
51	Administrator	MC Bhawalnagar
52	Administrator	MC Burewala
53	Administrator	MC Daska
54	Administrator	MC Gojra
55	Administrator	MC Hafizabad
56	Administrator	MC Jhelum
57	Administrator	MC Jhang

Sr #	Name/ Designation	Address
58	Administrator	MC Kamalia
59	Administrator	MC Khanewal
60	Administrator	MC Kot Addu
61	Administrator	MC Muridke
62	Administrator	MC Okara
63	Administrator	MC Vehari
64	Administrator	MC Jarranwala
65	Administrator	MC Kamoki
66	Administrator	MC Wazirabad
Chief Officers from 16 PCP Municipal Committees		
67	Chief Officer	MC Bhawalnagar
68	Chief Officer	MC Burewala
69	Chief Officer	MC Daska
70	Chief Officer	MC Gojra
71	Chief Officer	MC Hafizabad
72	Chief Officer	MC Jhelum
73	Chief Officer	MC Jhang
74	Chief Officer	MC Kamalia
75	Chief Officer	MC Khanewal
76	Chief Officer	MC Kot Addu
77	Chief Officer	MC Muridke
78	Chief Officer	MC Okara
79	Chief Officer	MC Vehari
80	Chief Officer	MC Jarranwala
81	Chief Officer	MC Kamoki
82	Chief Officer	MC Wazirabad
Municipal Officers (I&S) from 16 PCP Municipal Committees		
83	MO (I&S)	MC Bhawalnagar
84	MO (I&S)	MC Burewala

Sr #	Name/ Designation	Address
85	MO (I&S)	MC Daska
86	MO (I&S)	MC Gojra
87	MO (I&S)	MC Hafizabad
88	MO (I&S)	MC Jhelum
89	MO (I&S)	MC Jhang
90	MO (I&S)	MC Kamalia
91	MO (I&S)	MC Khanewal
92	MO (I&S)	MC Kot Addu
93	MO (I&S)	MC Muridke
94	MO (I&S)	MC Okara
95	MO (I&S)	MC Vehari
96	MO (I&S)	MC Jarranwala
97	MO (I&S)	MC Kamoki
98	MO (I&S)	MC Wazirabad
Participants from Consulting Firms		
99	Project Director, MMP	MMP
100	Team Leader-1, MMP	MMP
101	Team Leader-2, MMP	MMP
102	Team Leader-3, MMP	MMP
103	Vice President, NESPAK	NESPAK
104	Managing Director NESPAK	NESPAK
105	Team Leader, Asian	Asian
106	Chief Executive, JERS	JERS
PMDFC/ PCP Team		
107	Mr. Iftikhar Rasool, MD PMDFC/ PD PCP	PMDFC - PCP Team
108	Mr. Ashiq Ch. SPO-ID	PMDFC - PCP Team
109	Mr. Shehzad Khan Shirwani, SPO (A&A)	PMDFC - PCP Team
110	Mr. Gulzar Hussain, SPO (IS)	PMDFC - PCP Team
111	Mr. Zubair Khan, PO-ID	PMDFC - PCP Team

Sr #	Name/ Designation	Address
112	Mr. Ghulam Murtaza, PO-ID	PMDFC - PCP Team
113	Mr. Azeem Qadeer Hussain, RPC Gujranwala	PCP Regional Office, Gujranwala
114	Mr. Awais Yousaf, RPC Faisalabad	PCP Regional Office, Faisalabad
115	Mr. Hammad Amin, RPC Khanewal	PCP Regional Office, Faisalabad
116	Ms. Humaira Khan, PO Document Controller	PMDFC - PCP Team
117	Ms. Tehmina Kiran, PO-Environment	PMDFC - PCP Team
118	Mr. Aamir Mahmood, PO-GIS	PMDFC - PCP Team
119	Mr. Abid Ali, PO-IT	PMDFC - PCP Team
120	Mr. Idrees Haider, PO-Communication	PMDFC - PCP Team
121	Mr. Abdul Hannan, PO-IS	PMDFC - PCP Team
122	Mr. Sohaib Rafique, DM-ID	PMDFC - PCP Team
123	Ms. Kiran Saba	PMDFC - PCP Team
124	Mr. Tariq Mahmood Khan	Procurement Consultant
125	Mr. Abdur Rehman, PO-Proc.	PMDFC - PCP Team
126	Mr. Noman Ejaz, PO A&A	PMDFC - PCP Team
127	Mr. Aqba Aamir, DPO A&A	PMDFC - PCP Team
128	Mr. Irshad, Surveyor ID Section	PMDFC - PCP Team
129	Mr. Zia, CAD Operator	PMDFC - PCP Team
130	Mr. Amjad Nazeer, PO Contract Management	PMDFC - PCP Team
131	Mr. Noman Azhar, DPO-ID	PMDFC - PCP Team
132	Mr. Waqas, DPO-ID	PMDFC - PCP Team
133	Mr. Mubasher Ahmed, IT Assistant for Photography	PMDFC - PCP Team

Annexure D

Picture Gallery





