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Bi-Annual Progress Report (From Jan 01, 2024 to June 30, 2024) Punjab Cities Program

Punjab Municipal Development Fund Company

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ACRONYMS

APA	Annual Performance Assessment
ADP	Annual Development Program
CFMS	Computerized Financial Management System
CTS	Complaint Tracking System
DLI	Disbursement Linked Indicator
DLR	Disbursement Linked Results
EHS	Environment Health & Safety
ESFPs	Environment & Social Focal Persons
ESMF	Environment and Social Management Framework
ESSA	Environment & Social Systems Assessment
FABS	Financial Accounting & Budgeting System
FD	Finance Department
FY	Financial Year
GDP	Gross Domestic Product
GIS	Geographical Information System
GoPb	Government of Punjab
IDAMP	Integrated Development and Asset Management Plan
IPC	Interim Payment Certificate
IPF	Investment Project Financing
IS	Institutional Strengthening
LG & CDD	Local Government and Community Development Department
M&R	Maintenance & Rehabilitation
MACs	Minimum Access Conditions
MC	Municipal Corporation/Committee
MO (F)	Municipal Officer (Finance)
MO (I)	Municipal Officer (Infrastructure)
MO (P)	Municipal Officer (Planning)
MO (R)	Municipal Officer (Regulation)
NOC	No Objection Certificate
OSR	Own Source Revenue
O&M	Operations & Maintenance
P for R	Program for Results
PAD	Program Appraisal Document
PBG	Performance-Based Grants
PCP	Punjab Cities Program
PCRs	Polymerase Chain Reactions
PLGB	Punjab Local Government Board
PLGA	Punjab Local Government Act
PM	Performance Measure
PMDFC	Punjab Municipal Development Fund Company
PMS	Performance Management System
PPRA	Public Procurement Regulatory Authority
PURR	Punjab Urban Reform Roadmap
SLG	Secretary Local Government
SOPs	Standard Operating Procedures
TOR	Terms of Reference
ULGs	Urban Local Governments
VO	Variation Order
WB	World Bank

1. Introduction

Government of Punjab prepared “Punjab Cities Program” with the assistance of the World Bank (WB) by analyzing the economic activities in the main cities of Punjab. For exploiting the economic growth potential of the cities some policy reforms have been proposed in the Punjab Cities Program, which are in line with Vision 2025 & Punjab Growth Strategy.

To fulfill DLIs, a comprehensive framework is developed encompassing the process activities, roles & responsibilities of the stakeholders and documentation required as per the agreed Means of Verification.

PMDFC is continuously monitoring construction activities through its field teams and supervision consultants. PMDFC teams are also providing requisite backstopping support to MCs staff in building the capacity of MCs to handle such kind of donor-funded projects. This provides a glimpse of efforts accomplished by PMDFC Team from time to time. Moreover, the team is also putting its best efforts to accomplish the specific requirements to fulfill DLIs for subsequent releases. The report encompasses activities majorly carried out during the time period from January 01, 2024 to June 30, 2024.

1.1 Program Development Objective

The development objective of the Program is to strengthen the performance of urban local governments participating in urban management and service delivery.

1.2 Program Cost

Share	Program Cost	
	USD (Million)	PKR. (Million)
Foreign:	200.00	30,580.00
Local: GoPb /MCs co-financing	36.00	5,504.40
Total:	236.00	36,084.40

1.3 Key Features / PCP Components

The Program is using a hybrid of Investment Project Financing (IPF) and Program for Results (P for R) instrument.

- a) Infrastructure Development (Window-I; Program for Result)** provides Performance-Based Grants (PBGs) to MCs (**total USD 108 M**) based on results achieved by the MCs against the Disbursement-Linked Indicators DLI 1; MACs - USD 45 M (25%) and DLI 2; PMs – USD 135 M (75%). MCs will contribute 20% of the funds released to them

b) Institutional Strengthening (Window-2; Investment Project Financing) supports provincial government agencies (Finance Department, LG&CD Department, Local Government Board, and PMDFC and selected MCs with technical assistance and institutional strengthening. **(Total Cost; USD 20 Million)**

1.4 Program Cities

16 cities (Municipal Corporations/ Committees) included in the Program

North Punjab	Projected Population 2023	Centre Punjab	Projected Population 2023	South Punjab	Projected Population 2023
Daska	231,369	Gojra	202,604	Bahawalnagar	223,890
Hafizabad	326,420	Jarranwala	256,417	Burewala	330,352
Jhelum	287,352	Jhang	549,790	Khanewal	263,133
Kamoke	308,389	Kamalia	161,793	Kotaddu	208,798
Muridke	292,951	Okara	553,504	Vehari	200,748
Wazirabad	154,619				

2. Summary Of Activities /Achievements by Program Component

2.1 Highlights of Key Accomplishments

PCP team is striving to implement the program operations. Program team is continuously monitoring and overseeing the implementation of M&R projects and Provision of machinery & equipment for solid waste management and infrastructure development schemes being executed by 16 partner MCs.

Moreover, the team is also putting its best efforts to accomplish the specific requirements to fulfill DLIs. DLI – 1: MCs have achieved Minimum Access Conditions (*MACs*), DLI – 2: MCs have achieved Performance Measures (*PMs*) for subsequent releases.

Update - DLIs Accomplishment

Activities	Status (Year Wise Release of Funds)
2023-24	USD 13.12 Million released in result of DLIs complied with Disbursement Linked Results in 2023-24 assessed by independent Third-Party Performance Audit Firm M/s UHY Hassan & Naeem Co.
2022-23	USD 50.57 Million released in result of DLIs complied with Disbursement Linked Results in 2022-23 assessed by independent Third-Party Performance Audit Firm M/s Hassan & Naeem Co.
2020-21	USD 53.933 Million released in result of DLIs complied with Disbursement Linked Results in 2020 – 21 assessed by independent Third-Party Performance Audit Firm EY Ford Rhodes
2019-20	USD 42.64 million released against DLIs complied with Disbursement Linked Results duly assessed by World Bank
2018-19	USD 9.52 million released against reduced set of Minimum Access Conditions fulfilled duly assessed by World Bank

Components' Allocation

Window	Financing Modality	Amount (US \$ M)	Amount (%)
1	IDA Allocation for Performance Grants (PforR)	180.00	90
2	IDA Allocation for Institutional Strengthening (IPF)	20.00	10

Actual Releases and Utilization

FY	Window	Releases		Utilization	
		PKR	USD	PKR	USD
2019-20	IPF-PMDFC	185.11	1.20	17.47	0.11
	PBGs-MCs	1,442.41	9.52	0.18	0.001
	Sub-Total	1,627.53	10.72	17.65	0.11
2020-21	IPF-PMDFC	160.00	0.99	289.36	1.84
	PBGs-MCs	7,065.05	42.64	960.79	6.34
	Sub-Total	7,225.05	43.64	1,250.16	8.18
2021-22	IPF-PMDFC	651.49	3.65	341.85	2.03
	PBGs-MCs	8,504.96	53.93	1,116.56	6.96
	Sub-Total	9,156.45	57.59	1,458.41	8.99
2022-23	IPF-PMDFC	907.94	3.48	590.52	3.09
	PBGs-MCs	14,473.44	50.57	2,445.33	14.81
	Sub-Total	15,381.39	54.05	3,035.85	17.90
2023-24	IPF-PMDFC	427.75	1.53	893.05	3.42
	IPF-FD Unit	62.26	0.20	32.86	0.11
	PBGs-MCs	3,654.69	13.12	6,574.19	41.69
	Sub-Total	4,144.70	14.85	7,500.09	45.22
Total	IPF-PMDFC	2,332.29	10.86	2,132.25	10.49
	IPF-FD Unit	62.26	0.20	32.86	0.11
	Total IPF	2,394.55	11.06	2,165.11	10.60
	PBGs-MCs	35,140.56	169.79	11,097.06	69.81
	Grand Total	37,535.11	180.85	13,262.17	80.41

*As per the actual transfer from FD in MC's Accounts - Bank Statement for the period ending June 30, 2024.

2.2 Annual Performance Assessment (APA) 2023-24

LG&CD Department hired an Independent Consulting Firm M/s UHY Hassan Naeem & Co. Chartered Accountants to conduct Annual Performance Assessment (APA) of Performance Measures (PMs) under PCP for the year 2023-24. The consulting firm made performance assessment of the Disbursement Linked Results (DLRs) achieved for the subsequent release of Performance Based Grants (PBGs) for the next year 2024-25. The firm mobilized in the field in the month of May 2023. The firm visited all 16 partner MCs as per schedule and collected documented evidences by using Means of Verification specified in Program Appraisal Document (PAD).

The APA has been accomplished and final report was shared with the World Bank and various fora. APA final report duly been concurred by Program Steering Committee Meeting held on 12-06-2024 under chairmanship of Secretary P&D Board. Subsequently the APA final report has also been verified by the World Bank and confirmation of results achievement received on June 15, 2024. APA report stands approved at highest fora. Subsequently, USD 13.12 Million released in result of DLIs complied with Disbursement Linked Indicators in 2023-24.

Targeted Scores for FY 2023-24

The disbursement has been calculated on the basis of performance scores achieved by MCs. Minimum Targeted scores set for FY 2023-24, for all 16 MCs, to be achieved are given below;

DLI	Year-1	Year-2	Year-3	Year-4	Year-5
DLI - 1	100%	100%	100%	100%	100%
DLI - 2	-	40 points out of 100	50 points out of 100	60 points out of 100	70 points out of 100

Assessment of outcome -DLI 1 & Achieved Scores under DLI 2 by 16 PCP MCs

All the 16 PCP local governments met DLI-1 (Minimum Access Conditions) under the Annual Performance Assessment. The detail of scores achieved by the 16 PCP MCs (DLI-2; Performance Measures) is given below;

Achieved Scores (2023-24) – DLI- 2

	Investment Planning & Budgeting	Own Source Revenues	Procurement	Financial Management & Audit	Environment and Social Management	Transparency and Accountability	Urban Infrastructure	Total Score of MC
	(24 points)	(18 points)	(08 points)	(12 points)	(10 points)	(08 points)	(20 points)	(100 points)
Bahawalnagar	21	18	8	12	10	8	17	94
Burewala	21	18	6	12	10	8	13	88
Daska	20	13	8	12	10	8	15	86
Gojra	20	18	8	12	10	8	15	91
Hafizabad	21	18	8	12	10	8	15	92
Jaranwala	20	17	7	12	10	8	14	88
Lang	20	18	8	12	10	8	15	91
Mhelum	21	18	8	12	10	8	11	88
Kamalia	20	18	8	12	10	8	15	91
Kamoke	20	18	8	12	10	8	17	93
Khanewal	21	18	8	12	10	8	17	94
Kot Addu	20	18	8	12	10	8	13	89
Muridke	21	18	7	12	10	8	17	93
Okara	21	18	8	12	10	8	15	92
Vehari	20	18	6	12	10	8	15	90
Wazirabad	20	17	8	12	10	8	12	87
Average Score	20	18	7	12	10	8	15	90

3. Meetings and Visits under PCP

3.1 The World Bank Technical Mission (12-18 Oct 2023)

Nigerian Delegation visiting PMDFC

A high-level Nigerian delegation visiting Pakistan visited PMDFC and the ongoing projects under the Punjab Municipal Development Fund Company. The Nigerian delegation included governors, federal coordinators, commissioners and senior officers from three states in Nigeria, including Prof Babagana Umara Zulum, Executive Governor of Borno state, Ahmadu Umaru, Executive Governor of Adamawa state, and Hon. Mai Mala Buni, Chiroman Gujba, Executive Governor of Yobe states, as well as Dr M Alhaji, the Federal Coordinator Nigeria.

The project director of the ongoing multi-sectoral crisis recovery project in Nigeria under the World Bank and other senior officers were also part of the delegation. Parvez Iqbal, Architect Planner, Chairman PMDFC and Shafi Arshad member board and other senior officers from PMDFC were also present.

The delegates were briefed about the working of PMDFC and on ongoing projects under the Punjab Cities Program, both sides shared their professional experiences for mutual learning. While during the visit to various projects under PCP, Administrator MC Muridke said that under the Punjab Cities Program, many works have been done for public welfare in collaboration with the Municipal Committee Muridke, including infrastructure projects as well as for timely and better awareness and transparency to the public, Important steps like Grievance Redress System and Dynamic Website for redressal of public grievances are also taken. While briefing the delegation, the municipal officer said that the projects of parking shed, solid waste management machinery, park and roads have been completed under the Punjab Cities Program. While other projects are in the final stages of completion. The successful completion of these projects has improved the delivery of municipal services to the citizens and thanks to the solid waste management machinery provided under the Punjab Cities Program, about 80 percent of the garbage is now being collected from the city the municipal officer further said. With the construction of Urban Roads, where the citizens will get better travel facilities, the economy will also improve due to better transportation of goods and crops/vegetables. The participants of the delegation said that this has proved to be an excellent informative visit and we received important information about municipal service delivery and related institutions. They can adopt the best practices in their country and mutual cooperation regarding municipal service delivery will continue. At the end of the ceremony, the participants of the delegation were also presented souvenirs.





3.2 The World Bank Implementation Support Mission Visit (May 2024)

The World Bank's implementation support mission, including Thierry Michael, Senior Urban Specialist, Shahnaz Arshad, Task Team Leader, and Suhaib Rasheed, Senior Urban Specialist visited PMDFC and various PCP sub-project sites, including LWMC and RWMC, and met with key officials such as Secretary LG&CDD Shakeel Ahmed Mian. Syed Zahid Aziz, MD PMDFC, welcomed them and shared insights on ongoing projects worth 18 billion PKR in 16 PCP cities of Punjab, funded by the World Bank, focusing on water supply and sanitation. Additionally, plans for innovative public-private partnerships in local governance and the installation of water meters across these cities were discussed.

Moin-Ud-Din Sheikh and Ahsan Bela highlighted the company's commitment to sustainable development through PPP and solid waste management initiatives. As a token of appreciation, a PR package was presented to Mr. Thierry Michael. Mr. Hassan Ahsan, DS Finance; Mr. Mahmood Masood Tamana, GM ID; Mr. Adnan Nisar, GM Engineering/DPD; Mr. Zohaib Butt, SPO Procurement; Mr. Nauman Akhter, SPO FM; Mr. Moeen-Ud-Din Shiekh, PPP Expert; and Mr. Ahsan Bella, SWM Expert, attended the meeting.

The mission also toured initiatives at MC Muridke and met with Deputy Commissioner Gujranwala, Muhammad Tariq Qureshi. They received a briefing from CEO Gujranwala Waste Management Company (GWMC) Shahid Abbas on the operations of the GWMC and reviewed solid waste management operations at MC Muridke, specifically the Forensic Waste Logging Laboratory developed under the Punjab Cities Program.

Delegates also met with Shakeel Ahmed Mian, Sec LG&CDD, to discuss efficient solid waste management and assess the objectives of ongoing municipal development initiatives across 16 cities as part of the Punjab Cities Program. Secretary LG&CDD expressed eagerness to enhance technical assistance within these partner cities, hoping that local governments could attain self-

sufficiency through the Punjab Cities Program. Syed Zahid Aziz and Mr. Mahmood Masood Tamana also attended the meeting.

The delegation also visited the Lahore Waste Management Company (LWMC), and Rawalpindi Waste Management Company (RWMC), to gain insights into their operations. They received a comprehensive briefing on solid waste collection operations from senior management. They discussed challenges, opportunities, and potential areas for collaboration and support in waste management, providing valuable perspectives for both parties.





3.3 World Bank Delegation (Dr. Ishrat Hussain) Visit

A delegation from the World Bank, led by Dr. Ishrat Hussain and accompanied by Shahnaz Arshad and Suhaib Rasheed, visited PMDFC. During the visit, Syed Zahid Aziz, MD of PMDFC, provided a comprehensive briefing on the progress of the Participatory Cities Program (PCP) initiatives across 16 cities and the ongoing projects managed by PMDFC.

In addition, Mr. Mahmood Masood Tamana, GM ID, offered detailed insights into various e-governance initiatives, including the Performance Management System (PMS), Grievance Redress Mechanism (GRM), and Local Government Financial Management Information System (LGFMS).

Following the briefing, the delegation toured project sites in Daska, where the Administrator of the Municipal Committee (MC) Daska provided updates on sewerage, stormwater drainage, and road projects, with a collective value of PKR 3265 million.

Moreover, the delegation conducted site visits to MC Okara and Jhang to assess various projects under the PCP. These projects included Sewerage, Parking sheds, and parks. They also engaged in discussions with district administrators to gain further insights into the progress and impact of these projects.





3.4 World Bank Team Meeting with Secretary LG&CDD (February 2024)

A delegation from the World Bank, comprising Ms. Shahnaz Arshad and Mr. Suhaib Rasheed, convened with Dr. Ahmad Javed Qazi, Secretary Local Government and Community Development (LG&CD) Department. The focus of the meeting was to provide a comprehensive update on the progress of various municipal infrastructure sub-projects and initiatives, notably the projects of water & sewerage and e-governance systems such as the Local Government Financial Management System (LGFMS). World Bank-funded PCP is being executed by the Punjab Municipal Development Fund Company, under LG&CDD and significant improvements in municipal service delivery are being made in 16 cities across the province.

Accompanying Dr. Ahmad Javed Qazi were key officials including Ms. Maria Tariq, Additional Secretary (Development) LG&CDD, Syed Zahid Aziz, MD-PMDFC/PD-PCP, and Mr. Mahmood Masood Tamana, GM ID.



3.5 Virtual Consultation on the Policy Note (March 2024)

Virtual consultation on the Policy Note; Managing Urbanization: Transforming LGs & Investing in Urban Infrastructure to Build Productive and Livable Cities was held at PMDFC.

Najy Benhassine, World Bank Country Director, Pakistan, welcomed participants, followed by Abedalrazq F. Khalil, Practice Manager, Urban and Land, South Asia Region, who outlined the event's objectives. Roland White, Global Lead, City Management and Finance, and Zishan Karim, Senior Urban Specialist, presented strategies for urban development.

The Plenary session, moderated by PIDE, facilitated dynamic discussions among participants, with Davison Muchadenyika, Senior Urban Specialist, summarizing key insights. The event concluded with closing remarks from PIDE.



3.6 World Bank Delegation (Operation Manager – South Asia Region) Visit (March 2024)

A delegation consisting of Mr. Gailius Draugelis, Operations Manager, Mr. Abedalrazq Kahalil, Urban Manager South Asia Region, and Ms. Shahnaz Arshad, Senior Urban Specialist from The World Bank visited the PMDFC head office. The delegation was welcomed by Syed Zahid Aziz, MD PMDFC, who provided a comprehensive briefing on various initiatives undertaken by PMDFC, including the implementation of floating wetlands, the Strengthening of Local Governments Project, and the Punjab Cities Program.

During the presentation, it was highlighted that infrastructure projects such as sewerage systems, Wastewater Treatment Plants (WWTP), water supply networks, parks, and roads are currently being executed across 16 partner Municipal Committees (MCs) under the Punjab Cities Program. Additionally, innovative approaches like solarization of disposal stations, utilization of composite material manhole covers, implementation of SCADA systems, and construction of rainwater storage reservoirs are being adopted to enhance efficiency and sustainability.

The visiting delegates expressed their satisfaction with the progress achieved thus far. They also emphasized the importance of scaling up the adoption of best practices in infrastructure development and leveraging e-governance tools to enhance the standard of municipal service delivery throughout the province.



3.7 Secretary LG & CDD - Visits to various sub-project sites

Secretary LG&CD Department, Mr. Shakeel Ahmad Mian visited MC Okara on March 16, 2024 to review the progress of infrastructure projects being executed under the Punjab Cities Program. He visited the construction sites of the Waste Water Treatment Plant which is part of a comprehensive sewerage solution for the city and the development of Park at Chak 5/4L Park. The Secretary LG&CDD also planted a tree. He informed that a Waste Water Treatment Plant with an estimated cost of 1886.96 million PKR and construction of Park with a cost of PKR 138.37 million are set to enhance Okara's urban landscape significantly. Dr. Zeeshan Hanif, Deputy Commissioner Okara and other MC Okara Officers were also accompanied the Secretary during the visit.



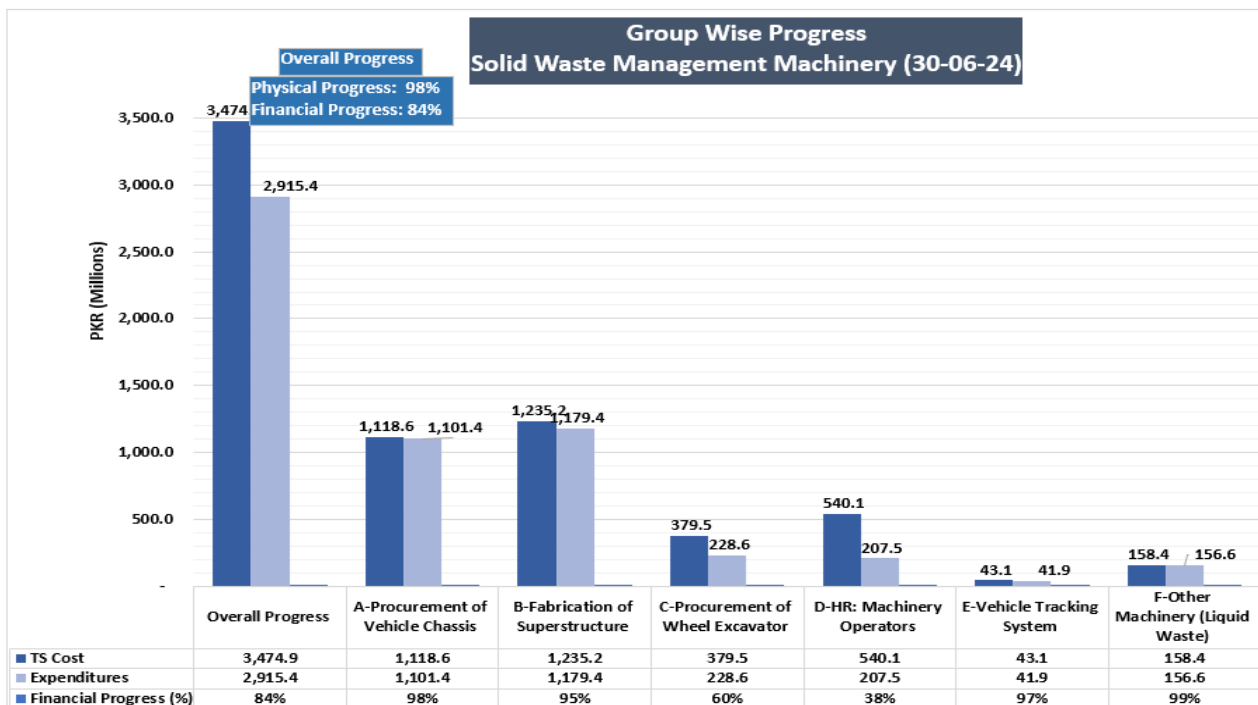
4. INFRASTRUCTURE DEVELOPMENT

4.1 Provision of Machinery & Equipment for SWM

Progress Summary

Update (till June 30, 2024)

Group	Description	Total Project Cost (Million PKR)	Contract Cost (Million PKR)	Expenditure Incurred (Million PKR)	Physical Progress %age	Financial Progress %age
<i>Million PKR</i>						
A	Procurement of Vehicle Chassis	1,118.6	1,128.1	1,101.4	99.8%	98.5%
B	Fabrication of Superstructure	1,235.2	1,235.8	1,179.4	99.4%	95.5%
C	Procurement of Wheel Excavator	379.5	377.9	228.6	88.0%	60.2%
D	Others (HR-Drivers, Operators Cost etc)	540.1	540.1	207.5	96.8%	38.4%
E	Vehicle Tracking System	43.1	42.5	41.9	100.0%	97.2%
F	Other Machinery (liquid waste etc.)	158.4	158.4	156.6	98.8%	98.9%
Grand Total		3,474.9	3,482.8	2,915.4	97.5%	83.9%



List of Projects Completed

Sr. No	City/MC Name	Subproject Name	AA Cost in Millions
1	Daska	SWM Parking Shed	36.00
2		Tuff Pavers	64.00
3		Road (Awami)	87.48
4	Wazirabad	SWM Parking Shed	120.63
5	Hafizabad	Roads (3 Nos.) Bijli Muhallah Road, Kasoki Road and Jalalpur Road	359.11
6		Parking Shed	81.81
7	Muridke	Roads	258.00
8		Canal Road	254.02
9		SWM Parking Shed	53.28
10	Gojra	Parking Shed	57.86
11		P2 Mission Mongi Road	162.86
12		Road (P3 and P4)	132.40
13		Toba- Gojra Road	291.71
14	Jhang	Tuff Pavers 6/No. Roads	147.13
15		Parking Shed	83.88
16		Rehabilitation of 5 Existing Green Belts	18.65
17		Improvement and Beautification of Walls	29.50
18		Improvement and Beautification of 09 Chowks	47.03
19		Rehab of existing sewerage system in Jhang city Part-IA	73.76
20		Rehab of existing disposal station in Jhang city Part- IB	183.18
21		Rehab Dhaji Park	21.90
22	Jaranwala	Parking Shed	25.90
23		07 Roads + 03 Chowks	295.00
24	Kamalia	Roads (02x Tuff Pavers)	55.57
25		01 Road + 3 Chowks	93.40
26		General Bus Stand	112.97
27		Parking Shed	42.54
28	Okara	Parking Shed	81.37

Sr. No	City/MC Name	Subproject Name	AA Cost in Millions
29		Improvement and Rehab of Park (Govt Colony)	106.85
30		Imp, widening & raising of Road (Tank Chowk to Akbar Chowk)	98.33
31		Construction of Park (5/4L)	138.37
32		Roads (Benazir Avenue)	68.77
33	Khanewal	Jaswant Nagar Chowk to SP Chowk & SP Chowk to Underpass road	231.90
34		Jaswant Nagar Chowk to Tea factory Road	166.98
35	Vehari	Improvement/Rehab of Muhammadi Bakery road	60.43
36		Improvement/Rehab of Roads 02 (Jinah + Zoo)	150.92
37		Improvement/Rehab of Roads 02 (Sharqi Colony + Seed farm)	131.44
38		Improvement/Rehab of Roads 03 (Canal + Railway + Colony)	158.73
39		Parking Shed	35.92
40	Bhawalnagar	Parking Shed	15.00
41	Kot Addu	SWM Parking Shed	49.22
		Total	4,683.80

List of Projects under Implementation Phase

Sr. No	City/MC Name	Sub-Project Name	AA Cost in PKR Million
1	Jhelum	Rehab of 01 Existing Parks (Altaf Park)	101.18
2		Kalan Gujran Park	151.48
3		Street Lights	148.30
4		SWM Parking Shed	61.28
5		Water Supply	164.04
6		Strom Water Facilities	56.80
7		SCADA System for Tubewells	53.47

Sr. No	City/MC Name	Sub-Project Name	AA Cost in PKR Million
8		Provision of Equipment & Machinery for improvement of SWM	184.90
9	Daska	Trunk Sewer 36"	121.50
10		Strom Drainage System	1,003.20
11		Street Lights	157.70
12		Roads 02 (Pasroor and Jamkey road)	397.00
13		Roads 03 (Bank Road, Wazirabad road and college road)	234.90
14		Provision of Equipment & Machinery for improvement of SWM	192.23
15		Kamoke	SWM Parking Shed
16	Water Supply		367.76
17	Stormwater facilities		107.94
18	Construction of additional Manholes and provision of Dewatering sets for improvement of sewerage		254.14
19	Improvement and rehabilitation of roads & Chowks		381.46
20	Rehab of Park (Ladies)		165.72
21	Solarization of MC Office		13.40
22	Solarization of disposal station		56.60
23	SCADA system for tubewells and disposal stations		25.88
24	Provision of Equipment & Machinery for improvement of SWM		285.50
25	Muridke	Rehab of existng Sewerage System	288.00
26		Solarization of tube wells	44.62
27		SCADA system for tubewell	34.93
28		Provision of Equipment & Machinery for improvement of SWM	295.70
29	Wazirabad	Improvement and rehabilitation of roads & Chowks	201.00
30		Solarization of 02 Tube wells & 01 Disposal Station	58.40

Sr. No	City/MC Name	Sub-Project Name	AA Cost in PKR Million
31		SCADA System for Tubewells	37.20
32		Strom Water Facilities	236.51
33		Provision of Equipment & Machinery for improvement of SWM	174.34
34	Gojra	P1-New sewerage lines	421.39
35		P2-Disposal Stations and Force Main	505.46
36		P4-Constructions of wastewater treatment plant (WWTP)	515.47
37		P5-Supply liquid waste machinery	6.29
38		P3-Providing and fixing of RPC manhole covers	11.46
39		Provision of Equipment & Machinery for improvement of SWM	200.62
40	Jhang	Laying of sewerage scheme (Zone 1)	1,080.95
41		Construction of disposal station (Zone-1)	293.90
42		Laying of sewerage scheme and WWTP	897.65
43		Provision of Equipment & Machinery for improvement of SWM	374.02
44	Jaranwala	P3-Rehab of Drain of Disposal works and fixing of manhole covers	33.55
45		P5-Supply of liquid waste machinery	56.45
46		P6-Desilting of sewerage lines	8.02
47		P1-Laying of Sewerage System	708.80
48		P2-Disposal stations and forcemain	765.06
49		P4-Waster Water Treatment Plant	913.70
50		Provision of Equipment & Machinery for improvement of SWM	216.51
51	Kamalia	P1-Laying of Sewerage System	458.37

Sr. No	City/MC Name	Sub-Project Name	AA Cost in PKR Million
52		P2-Construction of Disposal Station	393.52
53		P3-Providing and fixing of RPC manhole covers	11.80
54		P4-Waster Water Treatment Plant	526.98
55		P5-Liquid Waste Machinery	28.37
56		Provision of Equipment & Machinery for improvement of SWM	185.40
57	Okara	Roads (MA Jinnah Rd)	197.60
58		Roads (65 Tuff Pavers)	174.76
59		P1-Laying of Sewerage System	986.51
60		P2-Waster Water Treatment Plant	815.96
61		P4-Providing and fixing of RPC manhole covers	15.25
62		P3-Supply of Liquid Waste Machinery	49.30
63		Solarization of Disposal Stations	178.40
64		Provision of Equipment & Machinery for improvement of SWM	280.36
65	Khanewal	Comprehensive Sewerage Scheme	1,248.48
66		Solarization of water pumps	124.14
67		Provision of Equipment & Machinery for improvement of SWM	145.54
68	Vehari	Solarization of water pumps and disposal station	182.66
69		Underground water storage tank	195.84
70		Improvement and Extension of Sewerage	96.80
71		Rehab and Improvement of Parks South Zone	149.28
72		Rehab and Improvement of Parks North Zone	167.02
73		Provision of Equipment & Machinery for improvement of SWM	148.79
74	Bahawalnagar	TP-3 (Haroonabad road)	232.56
75		Solarization of pumps and disposal stations	141.08

Sr. No	City/MC Name	Sub-Project Name	AA Cost in PKR Million
76		Rehab of 01 Park & 01 Playground	177.70
77		Provision of RCC and PCC manhole covers	9.96
78		Provision of Equipment & Machinery for improvement of SWM	137.33
79	Burewala	Roads (18 roads)	1,250.12
80		Parking Shed	31.22
81		Provision of Equipment & Machinery for improvement of SWM	137.78
82		Solarization of disposal stations	133.85
83		Comprehensive Sewerage Scheme	1,017.00
84		Roads (07)	163.99
85		Kot Addu	Roads (Tuff Pavers)
86	Provision of Equipment & Machinery for improvement of SWM		143.37
87	Hafizabad	Provision of Equipment & Machinery for improvement of SWM	277.06
		Total	23,883.26

List of Projects Awaiting Approval from Competent Forum

Sr. No	City/MC Name	Project Name	Cost in Millions	Forum
1	Wazirabad	Comprehensive Sewerage Scheme	1,946.20	PDWP
2	Daska	Solarization of Disposal Stations	58.15	DDWP
3	Muridke	Underground rainwater storage tank	168.72	DDWP
4	Hafizabad	Comprehensive Sewerage Scheme (PC-1 for WWTP Land: 468.1 PKR M is being done separately and proposed to be funded by ADP 24-25)	1,835.80	PDWP
5	Khanewal	Fazal Park (Revised)	157.56	DDWP
6	Vehari	Water Supply	1,125.50	PDWP
7		Improvement/Rehab of Roads Central Zone	193.1	DDWP
8		Improvement/Rehab of Roads Eastern Zone	183.2	DDWP
9		Improvement/Rehab of Roads Western Zone	179.6	DDWP
10		Specialized & Decentralized water treatment plant for horticulture purpose at Bhatta Ikram Disposal station in Vehari City.	33.8	DDC
11	Bahawalnagar	Water Supply (Amended)	675.48	PDWP
12		TP-4 (Jattu wala Road Road)	197.96	DDWP
13		Comprehensive Sewerage Scheme	1,694.37	PDWP
14	Kot Addu	Comprehensive sewerage system	1,199.32	PDWP
		Total	9,648.74	

4.2. Sectoral Planning, Detailed Design & Construction Supervision

Number of Packages of Consultancy Services: 05 Nos.

Number of MC in each Package	Package-I, II, IV & V = 3 MCs			Package- III = 4 MCs	
	Municipal Committees (MCs) in each Package	MMP	NESPAK JV MMP JV ACE	MMP	Asian JV RHC
	Jhelum Wazirabad Daska	Hafizabad Muridke Kamoke	Jaranwala Gojra Kamalia Jhang	Burewala Vehari Bahawalnagar	Okara Khanewal Kot-Addu
Timelines for Each Package	For Sectoral Planning and detailed Designs = 15 Months For Resident Supervision of all projects = 18 Months				
Salient Features of the Consultancy Services for each MC					
<ol style="list-style-type: none"> 1. Prioritization of the subprojects through stakeholder’s consultative sessions 2. Preparation of the Sectoral Plans for below given services with planning horizon of year 2050. 3. Preparation of Detailed Design of the projects in the determined priority 4. Preparation of the priority lists of the projects for year 2030, 2040 and 2050 5. Resident supervision of execution of the projects 					
Services included in the consultancy	<ul style="list-style-type: none"> • Water Supply • Sewerage, Sanitation, Waste Water Treatment Plant & Storm Drainage • Solid Waste Management • Urban Roads & Street Lights • Parks 				
Deliverables as per TORs	<p><u>Detail Design</u> Inception reports, Prefeasibility report, Feasibility Reports, Detailed Design of sub-project, Cost estimates, Economic and Financial Analysis, Sensitivity Analysis, Specifications, PC-Is, Bidding Documents including but not limited to; (Instruction to bidders, Condition of Contract, Special Conditions of the contract, BOQ, Contract Data, Specifications, Form of Agreement and detailed draft contract), Bid evaluation reports and Construction Supervision Reports, Revised PC-Is and detailed cost estimate whenever required.</p> <p><u>Sectoral Planning</u></p>				

Number of MC in each Package	Package-I, II, IV & V = 3 MCs	Package- III = 4 MCs
	<p>Prepare the holistic Sectoral Plans for the sectors given in the following sections in each Program MC to serve as a true development framework in that sector in next 30 years to keep in pace with the growing trends of the cities, for benefiting the population. with optima possible investments whereby the cost vs benefits are considered instead of adhoc and piece meal development wasting time and financial resources and bringing smaller benefits (as compared to investments) to the growing population of the cities.</p> <p>Sectoral Plans of Water Supply, Sewerage, Sanitation, waste water treatment plants & storm water, Solid waste management, Roads, allied structures & Street Lights included;</p> <ul style="list-style-type: none"> • Inception report and all initial tasks in each MC • Sectoral boundary, proposed access routes and city roads within this boundary <p>Sector Plans</p> <ol style="list-style-type: none"> A. Detailed sectoral planning report of each sector in each MC B. Detailed Sectoral Plans in the form of descriptive maps shown on the city structure plans for each sector in each MC <ol style="list-style-type: none"> A. List of Priority Subprojects for the year 2030 to 2040 and 2040 to 2050 with time line <p>Inception reports, sectoral plan boundary marked on the city map along with access roads and arterial roads, detailed sectoral planning report of each sector in each MC, Detailed Sectoral Plans in the form of descriptive maps, Future Sub-projects for the year 2032-2040 and 2040-2050, Prioritization of the inter sector and intra sector sub-projects with timelines of execution in each MC and Final & Completion report for each MC.</p>	

4.3. MC Wise Status OF SUB-PROJECTS (till June 30, 2024)

(Amount in PKR Million)

Sr. No	MC Name	Total Allocated Funds	Total Sub-Projects	Completed		Under Implementation		TS/Bidding Stage		PC-1s Under Approval		Under Review of TSC/MC		PC-1s Under Finalization	
				No.	Amount	No.	Amount	No.	Amount	No.	Amount	No.	Amount	No.	Amount
1	Jhelum	1,989.45	7	-	-	2	252.66	5	483.89	-	-	-	-	-	-
2	Wazirabad	3,272.84	7	1	120.63	1	201.00	3	332.11	1	1,946.20	1	348.30	-	-
3	Daska	3,622.38	11	3	187.48	3	1,282.40	2	570.28	1	58.15	2	861.57	-	-
4	Hafizabad	2,425.50	3	2	440.92	-	-	-	-	1	1,835.80	-	-	-	-
5	Kamoke	3,359.36	9	-	-	7	1,359.61	2	82.48	-	-	-	-	-	-
6	Muridke	3,010.17	8	2	311.28	2	542.02	2	79.55	1	168.72	1	209.40	-	-
7	Jaranwala	3,580.59	8	2	320.90	3	98.02	3	2,387.56	-	-	-	-	-	-
8	Gojra	2,711.43	10	5	656.28	4	1,448.61	-	-	-	-	1	124.38	-	-
9	Jhang	4,339.22	11	8	605.02	3	2,272.50	-	-	-	-	-	-	-	-
10	Kamalia	2,620.03	9	4	304.48	-	-	5	1,419.04	-	-	-	-	-	-
11	Okara	3,978.74	13	5	493.69	6	2,239.38	1	178.40	-	-	1	225.82	-	-
12	Burewala	4,607.70	6	-	-	2	1,281.34	3	1,314.84	-	-	1	375.00	-	-
13	Bahawalnagr	3,703.50	8	1	15.00	3	586.13	1	9.96	3	2,567.81	-	-	-	-
14	Khanewal	3,474.68	8	2	398.88	1	1,248.48	1	124.14	2	199.06	1	169.50	1	47.50
15	Vehari	3,290.25	15	5	537.44	1	182.66	4	608.93	5	1,715.18	-	-	-	-
16	Kot Addu	1,750.58	3	1	49.22	1	133.55	-	-	1	1,199.32	-	-	-	-
GRAND TOTAL		51,736.4	136	41	4,441.2	39	13,128.3	32	7,591.2	15	9,690.2	8	2,314.0	1	47.5

Note: Total Funds (including 20% counterpart till 4th year + DLIs amount received & profit till 30 June 2024)



Sewerage Pipes Factory Visit at Kamoke



Construction of Roads at MC Hafizabad



Site Visit at MC Muridke

5. Environment and Social Safeguards

Ms. Rizwana Anjum Senior Program Officer ESM, has been appointed as a Technical Specialist to represent the Local Government and Community Development Department, Punjab, in an inter-departmental working group tasked with implementing the Punjab Clean Air Policy 2023.

5.1. Session on Climate Resilient Infrastructure & Building Codes (January 2024)

In a significant step towards enhancing municipal infrastructure and ensuring climate resilience, the Punjab Municipal Development Fund Company (PMDFC) hosted a dynamic brainstorming session. This session marked a major achievement in the ongoing efforts to refine existing specifications and standards for municipal infrastructure and services, as well as to develop robust building codes and construction standards tailored for climate resilience.

The event brought together representatives from government departments, civil society, and private organizations, fostering a collaborative environment where diverse perspectives and expertise were shared. Key participants provided valuable recommendations on building codes, contributing to the development of climate-resilient standards.

Following the session, PMDFC is working on drafting new climate-resilient building codes. This successful brainstorming session underscores PMDFC's dedication to proactive and inclusive approaches in addressing climate challenges, setting a benchmark for future initiatives in municipal infrastructure and resilience planning.





5.2. Virtual World Bank Mission Comprehensive Status Update on ESM- PCP Implementation (January 2024)

Punjab Municipal Development Fund Company (PMDFC) hosted a virtual status update session on the implementation of the Punjab Cities Program (PCP) with the World Bank team participating via video link. The World Bank delegation was led by Ms. Shahnaz Arshad (Task Team Leader) and included key members such as Mr. Imran UI Haq (Senior Social Development Specialist), Mr. Azhar Ud Din (ESM Consultant), Ms. Nida Asif (Environment Specialist), and Mr. Abdul Hafeez Buzdar (Social Development Specialist).

The session covered various critical aspects of the PCP implementation. The first segment was dedicated to Environment & Social Management, where Ms. Rizwana Anjum, Senior Program Officer, Environment & Social Management (SPO ESM), provided an elaborate update on the progress of ESM initiatives. Her presentation highlighted significant advancements and ongoing efforts in ensuring that environmental and social safeguards are effectively integrated into the project.

5.3. Voluntary Carbon Markets Accelerators in Pakistan

Ms. Rizwana Anjum, SPO ESM participated in the USAID's Voluntary Carbon Markets Accelerators in Pakistan on behalf of PMDFC. Ms. Rizwana Anjum, presented the potential projects of Punjab Cities Program for which PMDFC is seeking to register for carbon credits and gold standards certification in resilient carbon markets.



5.4. Session on Wastewater Pond Revival through Bioremediation (April 2024)

In a landmark initiative aimed at advancing environmental sustainability, leading academic institutions and environmental organizations have joined forces to tackle the critical issue of wastewater pond revival through bioremediation techniques. This collaborative effort seeks to deepen the understanding and practical application of bioremediation methods to mitigate environmental pollution effectively.

This significant initiative has attracted participation from several prestigious institutions, including Government College University, Lahore; University of The Punjab, Lahore; Forman Christian College (A Chartered University), Lahore College for Women University; University of Engineering and Technology (UET), Lahore; University of Lahore; and the Environment Protection & Climate Change Department.

The primary goal of this initiative is to facilitate the exchange of knowledge, experiences, and research findings among academia and youth participants. By fostering collaboration and encouraging innovation, the project aims to advance the science and practical application of bioremediation strategies for the revival of wastewater ponds.

This collective effort underscores a shared commitment to environmental protection and sustainable development, highlighting the crucial role of academia in driving research and innovation for ecological restoration. Through this partnership, the participating institutions and organizations are poised to make significant strides in improving wastewater management and environmental health.



5.5. Groundbreaking Workshop on Decarbonizing Pakistan's Waste Sector (April 29-30, 2024)

In a landmark event for Pakistan's sustainable waste management efforts, SPAR6C UNEP, the Global Green Growth Institute (GGGI), and GFA Consulting Group spearheaded a groundbreaking two-day capacity-building workshop on decarbonizing the waste sector. This workshop marked a pivotal moment in Pakistan's journey towards more sustainable and efficient waste management practices.

The primary focus of the workshop was to foster stakeholder engagement and enhance capabilities in carbon finance and sustainable waste management within Pakistan's waste sector. The comprehensive agenda spanned two days, covering critical aspects of decarbonization and waste management.

Day 1: Unlocking Carbon Finance Potential Through Article 6 The first day was dedicated to exploring innovative strategies to leverage carbon finance for environmental sustainability. Participants gained insights into the mechanisms of Article 6 of the Paris Agreement and its potential to unlock new avenues for financing climate initiatives in the waste sector.

Day 2: Data-Driven Solid Waste Management The second day delved into practical approaches for efficient waste management, emphasizing the importance of data-driven decision-making. This session featured valuable insights from the Punjab Municipal Development Fund Company (PMDFC), highlighting successful case studies and best practices.

Representing the PMDFC on behalf of the Local Government & Community Development Department (LG&CDD), Adnan Khan (Deputy Program Director), Ms. Rizwana Anjum (Senior Program Officer, Environment & Social Management), and Ms. Tehmina Kiran (Program Officer, Environment & Social Management) actively participated in the workshop. Their expertise and contributions enriched the discussions, providing practical perspectives on implementing sustainable waste management practices.



5.6. World Bank Implementation Support Mission

World Bank Mission on Environment and Social Management comprising Mr. Imran-Ul-Haq, Senior Social Development Specialist, Mr. Azhar Ud Din, Social Development Specialist, Mr. Abdul Hafeez Buzdar, Urban Specialist and Ms. Nida Asif, Environment Specialist visited Municipal Committee Gojra (08th May 2024). The visit was focused on the implementation progress of PCP projects being carried out in MC Gojra and to monitor environmental and social safeguard aspects and management practices adopted during work. Mr. Ishtiaq Ahmad Gondal, Chief Officer MC Gojra shared insights on ongoing projects, including construction sites of the disposal Station and sewerage & wastewater treatment plants. The team also visited the Chokera Wastewater Treatment Plant in Faisalabad. During the visit, Mission also reviewed the working of E-Governance systems (GRM, PMS, LGFMIS) developed under PCP for institutional strengthening. From PMDFC, Ms. Rizwana Anjum, SPO ESM, and other officers accompanied in the meeting and site visits.



Environment and Social teams from the World Bank at PMDFC office as part of the PCP WB Mission (06-09 May 2024). Their visit aimed to review our environmental and social safeguards, aspects and management practices, aligning with our commitment to sustainable development. The World Bank Technical Mission on E&S Management, led by experts like Mr. Imran Ul Haq, Mr. Azhar Ud Din, Ms. Nida Asif, and Mr. Abdul Hafeez Buzdar, engaged in insightful discussions with our team. From PMDFC, our Managing Director Mr. Zahid Aziz, SPO ESM Ms. Rizwana Anjum, SPO Procurement, and ESM team were present, demonstrating our collective dedication to environmental and social responsibility. The second session of the meeting was particularly fruitful, where we collaborated with E&S consultants to explore strategies for enhancing our environmental and social compliance.





5.7 Punjab Cities Program Showcases Environmental and Social Achievements in World Bank High-Level ESF Forum (May 23-24, 2024)

The World Bank's High-Level Environmental and Social Framework (ESF) Forum commenced in Islamabad on May 23, 2024, drawing together experts and stakeholders to address critical environmental and social issues. **The forum, which highlights the importance of sustainable development, selected the Punjab Cities Program (PCP) as one of the few World Bank-financed projects to showcase its success in environmental and social achievements and best practices.**

The Punjab Municipal Development Fund Company (PMDFC) team, comprising Syed Zahid Aziz (MD PMDFC/PD PCP), Ms. Rizwana Anjum (SPO Environment & Social Management), and Ms. Tehmina Kiran (PO Environment & Social Management), actively participated in these discussions. Their enthusiasm and commitment to showcasing PCP's accomplishments were evident. The forum continued with engaging panel discussions and poster presentations. These sessions delved deeper into the techniques and good practices of environmental and social programs. Syed Zahid Aziz took part in a panel discussion, sharing valuable insights into the PCP's successful environmental and social compliance. His contributions highlighted the program's best practices and the positive impact on sustainable urban development in Punjab. Meanwhile, Ms. Rizwana Anjum and Ms. Tehmina Kiran presented a comprehensive poster detailing the various themes of the PCP. Their presentation sparked lively discussions and knowledge sharing among participants, emphasizing the importance of environmental and social sustainability in development projects.



5.8. PMDFC and NDRMF Sign MOU (May 24, 2024)

PMDFC and National Disaster Risk Management Fund (NDRMF) have signed a Memorandum of Understanding (MOU), paving the way for groundbreaking collaborations and opportunities. This strategic partnership will harness the expertise and resources of both departments, destined to strengthen Punjab's resilience and disaster management, climate change and adaptation, Carbon Financing a making the collaboration towards making cities climate resilient. CEO

NDRMF, Dr. Bilal Anwar and MD PMDFC, Syed Zahid Aziz signed the MoU. SPO E&SM, Ms. Rizwana Anjum and PO E&SM, Ms. Tehmina Kiran were also present.



5.9. Training Workshop on Environmental & Social Monitoring (June 25-26, 2024)

The Punjab Municipal Development Fund Company (PMDFC) successfully conducted a two-day training workshop on Environmental and Social Monitoring and Supervision of ongoing infrastructure subprojects under the Punjab Cities Program (PCP). The workshop catered to the Gujranwala and Khanewal regions on the first day and the Faisalabad region on the second day. This training aimed to equip consultants, contractors, and Municipal Committees (MC) officials with the necessary skills for effective environmental and social monitoring of ongoing projects. Additionally, it sought to clearly define their roles in complying with the Environmental and Social Management and Monitoring Plans (ESMMPs).

Syed Zahid Aziz, Managing Director of PMDFC and Program Director of PCP, warmly welcomed the participants and set the tone for the workshop with his opening remarks. The training featured comprehensive presentations from key experts: Ms. Rizwana Anjum, Senior Program Officer (SPO) for Environment & Social Management, delivered an insightful presentation on the environmental and social monitoring of subprojects under PCP. Ms. Tehmina Kiran, Program Officer (PO) for ESM, provided an in-depth presentation on the Standard Operating Procedures (SOPs) for Environmental and Social Monitoring and Supervision.

To enhance the learning experience and engagement, the workshop included group activities featuring model demonstrations and mock exercises. These activities allowed participants to apply the concepts discussed and gain hands-on experience.

The workshop concluded with remarks from our esteemed Chairman PMDFC, Mr. Parvez Iqbal, who highlighted the importance of effective monitoring and supervision in ensuring project success. Additionally, Imran-ul-Haq from the World Bank shared his feedback on the training,

emphasizing its significance and the value it brings to the ongoing projects. Punjab Cities Program (PCP) is strictly following the compliance of local legal Framework and World bank Environment & Social safeguards Policies.





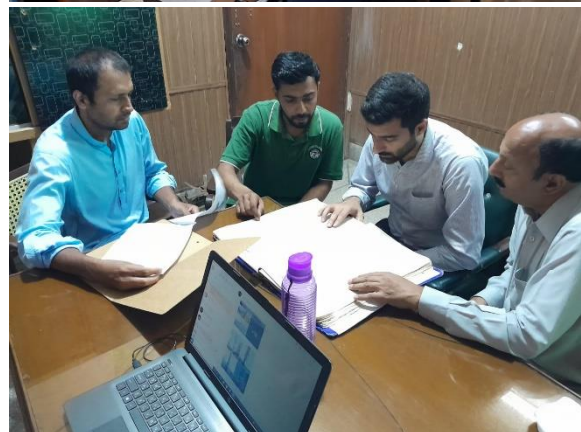
5.10 PMDFC Subprojects Achieve Key Environmental Approvals

- Nineteen (19) ESMPs cleared from World Bank for Parking Shed, Roads, Parks, and Sewerage
- Six (06) Environmental Impact Assessments (EIAs)/Initial Environmental Examination (IEE) for Roads, GBS, Sewerage, and Water Supply Get World Bank Nod
- 19 NOCs obtained from Environment Protection Agency (EPA) for Sewerage, Water Supply, Roads, and GBS Projects

6. Institutional Strengthening

6.1 APA of PCP Disbursement Linked Indicators

PMDFC IS section established close liaison with the Consulting Firm M/s UHY Hassan Naeem & Co. for performing Annual Performance Assessment 2023-24 of Disbursement Linked Indicators (DLIs) under PCP for all 16 PCP partner cities and managed to conduct field visits of 16 PCP Cities.

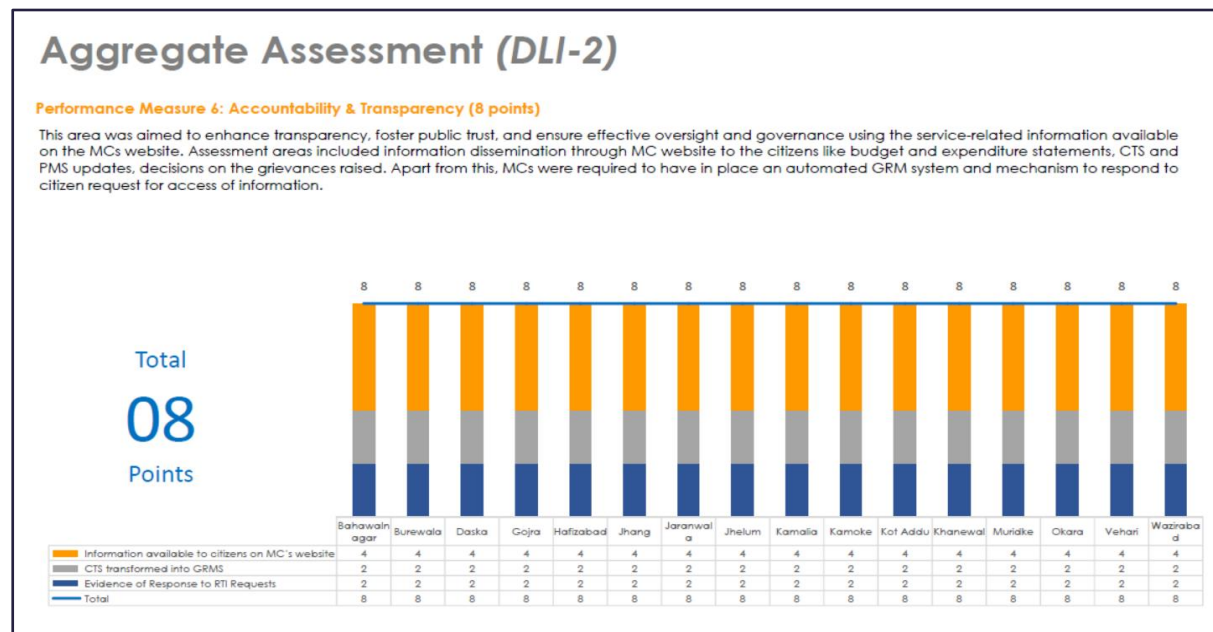


With the coordinated efforts of IS section, all the 16 PCP cities met all Minimum Access Conditions (MACs) i.e. DLI-1 and were able to get required scores under Performance Measures-PMs i.e. DLI-2. The average score of all PCP cities remained 90 which was much higher than the minimum requirement of 70.

Result Area “Accountability & Transparency”

The consulting firm M/s UHY Hassan & Naeem Co. thoroughly examined the e-governance systems i.e. Grievance Redress Mechanism (GRM), Performance Management System (PMS) and Dynamic MC’s Websites initiated by PMDFC under result area accountability and transparency at local governments. The firm declared these systems updated and functional as per requirement under DLI-1. The firm further assessed these systems under DLI-2 as per given

criteria by the World Bank and accorded the score assigned for each system. Full marks were granted to the result area accountability and transparency.



6.2 Consultative Session on Sustainability & Scaling up of Initiatives (February 2024)

PMDFC conducted consultative session to formalize the action plan on sustainability and scaling up of initiatives supported by Punjab Cities Program. The participants of the Consultative Session were higher-ups of Local Government Community Development Department, Planning and Development Board, Finance Department, PLGB, Sub National Governance Program SNG and Chief Officers of MCs. Ms. Shahnaz Arshad Team Lead of World Bank (PCP) joined the session via zoom.

Representatives from the all departments actively deliberated upon the subject of sustainability and scaling up of the interventions/initiatives developed under the program of PCP. Each department appreciated the systems developed and contributed their suggestions to improve, sustain and scaling up these systems. The recommendations of the session are as follows;

- One year extension for deepening & strengthening the PCP supported initiatives at MCs may be requested to the WB
- The PCP interventions may be scaled up phase wise in entire Punjab
- MO (Water and Sanitation) should be included in SNE of MCs. The said officer should also be aware of accounts & revenue generation and coordinate with MO(R) and other teams.

- IT/GIS officers/ Officials after observing legal formalities may be included in Schedule of New Establishment (SNE) of local government concerned and subsequently hired for functionality and smooth running of already developed IT/GIS systems
- Integration of all the dashboards being operated in the local governments
- LG&CD Department should take responsibility to look after these interventions after completion of PCP
- The interventions conceived and implemented by local government concerned may adopt PPP mode while executing the projects which could help govt to execute more projects where public sector will contribute less and Private sector will contribute more.

6.3 IS Section Major Activities

- Implementation of Minimum Access Conditions (MACs) and Performance Measures (PMs) under DLIs result area “Transparency & Accountability” related to IS section i.e., Performance Management System, Grievance Redress Mechanism (GRM-Baldia Shikayaat), update of MCs’ Website and Implementation of Right to information Act (2013) in 16 PCP Cities
- Coordination with MC staff for data collection against MACs & PMs
- Provision of training to MC staff for functionality of already implemented e-governance initiatives.
- Back stopping support/ Handholding of MCs staff to ensure functionality of systems
- Coordination with all sections of PMDFC regarding overall DLIs (MACs & PMs) accomplishment at MCs and fulfillment of documented evidences for Annual Performance Assessment.
- Developed DLI process and planned activity sheet with timelines and coordination with all sections of PMDFC to complete their activities as per targeted dates
- Prepared Google Active Sheet for monitoring of MACs and PMs under PCP DLI result areas and coordination with all sections of PMDFC and MCs for completion of documented evidences.
- Preparation of MC’s Staffing update on weekly basis
- Collection of information about current staffing positions at MCs
- HR Analysis of filled and vacant positions at MCs (Detail Given at Annex B).

- Close liaison with MC staff, IT Officers to ensure functionality of PMS, GRM and updation of MCs dynamic website
- PMS Data analysis, cross tabulation and correlation analysis regarding monitoring of service delivery and improved decision making for better utilization of resources
- GRM data analysis to determine the problem areas where it needs immediate attention for improved service delivery
- Review MC's dynamic websites to keep them updated
- Organizing training workshops/ refresher sessions at central and regional levels for MCs management and staff on various result areas under PCP
- Coordination with all section of PMDC regarding training activities as per approved training calendar
- Coordination with MCs staff for their maximum participation in trainings

6.4 Other Activities

- Development of PCP brief/ updates as and when required for onward sharing to World Bank, P&D Board & LG&CD Department
- Preparation & dissemination of PCP Biannual Progress Reports
- Establish liaison with the Consulting Firm M/s EY Ford Rhodes for developing Integrated Development Asset Management Plan (IDAMP) in 16 PCP Cities
- Preparation of Proposal for PLGB & LG&CDD Activities under PCP
- Establishment of Technical Support Unit (Three Support Units) of LG&CDD under PCP i.e., Strategic Policy and Planning Unit, Municipal Finance Unit and Public Private Property Unit.
- Developing presentation/ agenda items/ discussion points for Program Executive Committee (PEC) Meeting and Program Steering Committee (PSC) Meeting

7. Solid Waste Management Characterization Study

On March 05, 2024, PMDFC organized the training session of PCP partner MCs and ID teams of the North Region for design and implementation of water supply, sewerage, and drainage projects. This session aims to equip partner MCs with the necessary knowledge and skills essential for the successful execution of infrastructure projects. Mr. Muazzam Jamil Malik, SPO-ID, PCP gave the introductory session to participants with an emphasis that MCs need to take all precautionary measures for the successful execution of Infrastructure Projects. Mr. Saleem Raza, Independent Consultant gave a detailed presentation on the subject training with practical examples being faced by the Partner MCs.



A training session was delivered on February 22, 2024 on Solid Waste Generation and Characterization Study to Municipal Officers of MCs Burewala, Bahawalnager, Vehari, Gojra, Kot Addu, Jhang, Kamoki and Khanawal. Mr. Ahsan Bela, Solid Waste Management Expert from SPPU of the LG&CD Department, conducted the session while Mr. Mahmood Masood Tamana, GM ID, PMDFC delivered opening remarks.



8. Progress of Major Consultancies

8.1. Consultancy for Determining Economic Potential of 16 PCP Cities

LG&CD Department has engaged the services of consulting firm M/s FAME Education Consultants (Pvt.) Ltd. to conduct a study on determining of economic potential of 16 cities under PCP (Total Contract Cost; PKR 55,082,600/-). The primary objective of the study is tapping economic potential and identifying potential avenues for economic growth of 16 PCP cities and to assist GoPunjab to take evidence-based policy decisions to ensure that the cities optimally contributing to the economy of the province.

In this connection, the consultant team has accomplished the phase-I deliverables after carrying out field visits, meeting with various departments, business community, industrial units and other relevant stakeholders for collection of requisite primary and secondary data for deepening the assessment of economic potential of 16 PCP cities.

Objectives of Consultancy:

The objective of the consultancy is to assist GoPunjab take evidence-based policy decisions to ensure that the economic potential of cities in the province is tapped for them to become engines of growth optimally contributing to the economy of the province. Key tasks include are;

- Develop a demographic & economic profile of each city and adjoining area;
- Determine the growth of working age population and employment distribution by gender and sector for each city;
- Determine the economic growth potential of the 16 PCP cities and measure the cities competitiveness;
- Develop a comprehensive economic plan (based on existing and new clusters of industries, services and businesses) for the cities under focus, that is visionary, inclusive, and growth-oriented to cater to the employment needs of the growing population;
- Determine the impact of rapid change economic factors (e.g. CPEC) on the cities under focus and suggest measures to benefit from the increased connectivity;
- Develop a ranking mechanism for the cities of Punjab that analyses the economic structural transformation of each city and its contribution to the local economy.

Progress Update:

Sr. #	Tasks	Status - Tasks
a)	<p>Phase I – 04 Months (120 Days) Analytical Report on Proposed indicators for assessment of economic potential, which includes:</p> <ul style="list-style-type: none"> • Key outputs from the visioning exercise • Long-list of indicators and the rationale for shortlisting of proposed indicators • Secondary data sources that have been used to populate a subset of the proposed indicators • Primary data collection requirements for the proposed indicators 	<ul style="list-style-type: none"> • Developed Long-list of indicators and the rationale for shortlisting of proposed indicators • Developed survey instruments
b)	<p>Primary Data Collection Plan for the 16 cities, which cover</p> <ul style="list-style-type: none"> • Identification of the population of targeted respondents (individuals and/or firms) for indicators requiring survey work • Data collection / survey administration approach for each activity • Sampling strategies and sample size for any sample-based surveys • Detailed workplan and schedules for administration of surveys • Human resource, training and logistical aspects/ requirements • Methodology for analysis of survey results 	<ul style="list-style-type: none"> • Secondary data collection along with analysis is completed and Primary data collection is yet to start for deepening the assessment of economic potential of 16 PCP cities, indicating specific surveys, methodology, data collection / survey administration approach, population of respondents, sampling approach and suggested sample sizes, and estimated resource requirements for data collection and survey activities
c)	<p>Develop the economic profiles for the 16 cities and city level priority action plans, which presents:</p> <ul style="list-style-type: none"> • Economic profiles developed for the 16 cities • Gap analysis for key economic sectors • Summary of feedback collected from public agencies, private sector, and communities • Opportunities from major ongoing or planned investments in transport or freight infrastructure • Priority investment needs in construction of strategic infrastructure, human resource development, and the enabling 	<ul style="list-style-type: none"> • Developed Economic profiles of 16 PCP cities • Report on analysis of secondary data including comparative analysis of 16 cities covering demographic profile, human capital profile, physiography, climate and ecology. The report also includes comparison of major economic sectors like Agriculture & Livestock, Land & Real State Market, Manufacturing Sector, Social sector, Key actors in Local Business and Social Sector Development, Energy Sector, Infrastructure and

	<p>environment for investment, capital, and resources.</p> <ul style="list-style-type: none"> • Estimated costs and timelines for identified investments. 	<p>Utility Services and Avenues for enhancement of Own Source Revenue</p> <ul style="list-style-type: none"> • Comprehensive report (Phase-I) having recommendations for economic growth of cities, proposals for OSR enhancement, innovative measures for sustainability and economic development of MCs
d)	<p>Phase-II – 06 Months (180 Days)</p> <ol style="list-style-type: none"> 1. Report on analysis of survey results and secondary data, which presents: <ul style="list-style-type: none"> • Ranking of the cities in terms of the scores attained • Determine the cities with high potential and low potential characteristics • Identification of elements of building blocks that unique and competitive • Key outputs to inform strategic action plans and recommendation to bolster the economic activity 2. Final report including updated economic profiles, priority action plans and comprehensive economic assessment, which incorporates outputs from field surveys 	<p>Yet to be started</p>

8.2. Consultancy for IDAMP

Consultancy Firm Hired: EY Ford Rhodes JV JERS Consultancy Pvt Ltd.

Total Contract Cost: PKR 82,113,048

Objectives of Consultancy:

IDAMP is intended to achieve the following;

- Encourage a consistent approach and a common methodology for development and management of assets
- Emphasis the importance of developing robust asset management plans linked to rigorous long term financial planning to help achieve the service delivery objectives
- Improve the consistency of development and asset maintenance across the city space for all services and prioritize and rationalize investment decisions
- Provide guidelines to ensure informed decision making by Program municipalities for investment and management of those assets which help achieve the service delivery objectives
- Establish principles for the development of development of Standard Operating Procedures for implementation and sustainability of IDAMP
- Provide mechanism for project analysis, program analysis and research, policy and regulation analysis

Progress Update:

Sr. #	Tasks under Phase - 1	Tasks - Completed
a)	Phase I - Task 1 Review and update IDAMP Manual & SOPs per PLGA 2022	<ul style="list-style-type: none">• IDAMP Framework has been updated• Up-dation of IDAMP Manual & SOPs per PLGA 2022 has been submitted by the consultants
b)	Phase I - Task 2 Development and finalization of IDAMPs	IDAMPs have been developed and submitted by consultants for all 16 PCP MCs
c)	Phase I - Task 3 Training and Capacity Building of MCs	One training workshop has been convened in Lahore for all 16 MCs (Sessions at MCs are to be convened after the development of Decision Support System)

d)	<p>Phase – II</p> <ul style="list-style-type: none"> • Integrated Planning and Development System/ Decision Support System (DSS) • Monitoring and Evaluation of IDAMP 	<p>Development of DSS is in progress</p> <ul style="list-style-type: none"> • Baseline system (Asset Management Information System - AMIS) up-gradation for development of DSS • Multiple consultative sessions with Jers team on development of Business Requirement document (BRD) for Decision Support System (DSS) • Development of BRD in light of TORs of the Consultancy • Finalization of Mock-ups for PC-I Formulation and Quotation Work • Linking of existing ADP system with DSS (methodology discussed) • Discussion underway on Project monitoring, PC-II, PC-III and PC-IV formulation <p>Field Work has been done. Report compilation is in process</p>
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Salient Features:

Three years rolling IDAMPs have been developed for 16 PCP cities on the basis of updated IDAMP framework and consultation of all the stakeholders and citizen engagement;

- IDAMPs are identified and synchronized with the sectoral Plans, Infrastructure Plans and priority maps
- Asset inventory has been updated describing the age, condition and book value of the asset
- Assets are being geo tagged with coordinates and mapped on google maps
- Financial and economic analysis for the new project proposed under IDAMP
 - Qualitative Assessment
 - Quantitative Assessment of the Project
 - Annual Financial Projections
- Development and Integration of IT/GIS Based Asset Management Decision Support System (Phase-II)
- Prioritization of the infrastructure sub-projects involving all stakeholders/ engaging citizens
- Training and Capacity Building of MCs
- Better Planning and management of assets
- Availability of mechanism for assets need replacement
- Well informed decision making, Proper allocation/ utilization of resources

Training and Capacity Building of MCs

A comprehensive training session centered on "Integrated Development and Asset Management Plan (IDAMP)" was organized at Avari Hotel on January 9, 2024. This training was aimed to empower and equip participants with the knowledge and tools essential for three important aspects (a) preparation/ updation of IDAMPs and (b) effective implementation of IDAMPs (c) monitoring and evaluation (M&E) of IDAMPs.

The participants in the training encompassed a diverse group of stakeholders, featuring representatives from the 16 MCs vested with the responsibilities of formulating, implementing, and overseeing the M&E of IDAMPs. Additionally, the participation included representation from the Local Government and the Planning & Development (P&D) department. Notably, PMDFC officials were present, playing a pivotal role in guiding the entire process and ensuring the efficient preparation and implementation of IDAMPs across MCs.

Progress Review sessions (2023-24)





IDAMP Training Session (Lahore)



9. Financial Management

9.1. Major Activities related to PCP

- Withdrawal application for IPF component amounting to USD 1.53 million was submitted along with IFR to the World Bank
- Withdrawal application for IPF component PBG Unit (FD) amounting to USD 0.202 million was submitted along with IFR to the World Bank
- Withdrawal Application for P4R component amounting to USD 13.12 Million was submitted to the World Bank
- Training was imparted on Minimum Access Conditions and Performance Measures related to FM Section
- FM section took active part in Annual Performance Assessment of 16 PCP partner MCs and achieved maximum score against all DLRs related to FM section
- Follow up with Finance Department for the release of PBGs to PCP partner MCs
- Detailed reconciliation was carried out for data entered in CFMS
- Cleaning of data gathered from MCs for financial analysis
- MCs were provided hands on training sessions for data entry in CFMS
- Water and shop Demand & Collection registers were prepared and MCs were given trainings on municipal billing sector wise.
- Monthly and annual reporting on PBGs were prepared and submitted to LG&CD Department and P&D
- Worked on Audit Replies for PAC / DAC
- Data provided for FAP and AG Audit and coordination with MC and PMDFC concerned sections
- Performed all codal formalities for release of funds for Performance Based Grants Unit from World Bank

Submission of IFR (Interim Financial Report)

- IFR for IPF component for period ended June 30, 2024 was submitted to the World Bank and approved.

9.2. Third Party External Audit of 16 MCs

- Helped MCs to prepare their documents in line with auditor's requirement
- PCP FM section conducted regular visits in the MCs during the tenure of the audit
- FM section replied queries related to the auditors to facilitate for timely completion of the audit

- After the audit Financial Statements were discussed with MCs in the presence of PMDFC and auditors to remove any discrepancies
- Based on the audit adjusting entries were discussed with MCs and were incorporated accordingly



Third Party Audit and Record Verification in MC Daska

9.3. Revenue Enhancement Plan prepared

- An own-source revenue (OSR) enhancement plan was prepared and OSR strategies for each MC was updated accordingly after thorough discussion with MCs management for effective implementation and execution.
- Zoom meetings and phone call orientation session were organized with 16 partner MCs for discussing the avenues for enhancing OSR.
- 5-years financial data of 16 partner MCs was analyzed, interpreted and written report is structured to assess the annual increase in OSR from the base year.
- Each individual OSR segment was discussed and shared way forward for better enforcement and improved collection
- Tax proposal / Gazette Notification of MCs were initiated
- Sewerage tax was introduced in MCs
- Revision of water rates were proposed and got implemented in partner MCs
- CFMS as implemented for water and shop billing



Own Source Revenue Enhancement Sessions with DC Hafizabad and MC Hafizabad Staff.

Other Activities/Write-ups

- Report on the implementation and upgradation of Financial Management Systems (FMS) in Punjab LGs
- Report on the final assessment of each deliverable/task performed by Individual Consultant hired for "*Improvement in accounting, auditing & taxation management of 16 MCs under Punjab Cities Program (PCP)*".
- Report on the Financial Analysis of MCs Water Supply and Sanitation Services
- Reply to the audit paras highlighted in 'Management Letters' by RASG Auditors for 16 partner MCs for the year 2023.
- Collection and presentation of UIPT, PFC and TTIP data for FY2023-24 for World Bank
- Visit to MC Jhelum and MC Bahawalnagar to create a video documentary showcasing the success story of the Computerized Financial Management System (CFMS/LGFMIS) and the enhancement of Own Source Revenues (OSR).



Meeting with MO.(F) MC Vehari and Individual Consultant on Improvement in Accounting, Auditing and Taxation Management of 16 MCs



Online Meeting with World Bank Team on 20% Co-Financing, Budgeting, Planning, Auditing and Financial Management

Meeting on Addressing Financial Issues within CFMS in MC Okara: The meeting held at MC Okara on April 4, 2024, involved key representatives from the PMDFC (Mr. Gulzar Hussain PO-IS & Mr. Zeeshan Ali DPO F-M) & PBG Unit (Mr. Salman KakaKhel and his team), The focus of this meeting was to engage with the CFMS operators and the Local Fund Audit staff from MC Okara to discuss significant financial matters. The agenda likely revolved around addressing critical financial issues that are crucial for the effective functioning of the local government's financial management. These discussions would involve reviewing current financial practices, resolving any discrepancies or challenges, and ensuring compliance with relevant regulations and standards. The presence of both the CFMS operators and the audit staff indicates a collaborative effort to enhance transparency, accountability, and efficiency in financial operations. Effective collaboration is essential in ensuring that financial matters are managed properly, budgets are adhered to, and funds are utilized effectively to meet the local government's objectives and obligations.



Meeting on Addressing Financial Issues within CFMS with MC Okara Staff and PBGU Head

10. Procurement

Implemented plans and provided employee training to enhance the procurement process. Improved the accuracy of procurement procedures, ensuring better financial planning and resource allocation. Developed strong working relationships with clients, fostering trust and effective collaboration. Established and implemented new quality standards, resulting in better quality performance and reliability. Increased support service levels, contributing to overall operational efficiency.

Top Savers

Potential savings due to competitive bidding instigated by the Procurement Section.

Sr. No	Project Name	Estimated Amount (Rs.)	Bid Amount (Rs.)	Total Savings (Rs.)
1.	Comprehensive Sewerage System in Okara City Package 2 Waste Water Treatment Plant	684,450,419	590,922,959	93,527,460
2.	Upgradation of sewerage system and construction of Waste Water Treatment Plant (WWTP) Gojra city package 4 – construction of Waste Water Treatment plant (WWTP)	357,939,362	298,226,489	59,712,873
3.	Gojra Package-2 Construction of Disposal Station and Forcemain Gojra	443,573,360	399,244,403	44,328,957
Total Savings				197,569,290

10.1. Hiring of Consultants

Following consultants have been hired for institutional strengthening and capacity building:

10.1.1. Hiring Of Consulting (Firm) For Annual Performance Assessment of 16 MCs

The procurement section initiated the procedure for hiring of Consulting firm for Annual Performance Assessment of 16 MCs. Procurement Section followed the guidelines provided by the World Bank for hiring of consultancy firm due to which Six consulting firms have participated in the said project. APA firm was successfully hired.

10.1.2. Hiring Of Consultants (Firm) For Third Party Validation of Environmental and Social Management Framework

The procurement section of PMDFC performed hiring of Third-Party Validation of Environmental and Social Management Framework. The criteria and instructions of World Procurement Policy was duly followed due to which good competition occurred and nine consultants participated in the project. Six consultancy firms were shortlisted for submission of Request For Proposal for Third Party Validation of Environmental and Social Management Framework. Evaluation of consultants is in process.

10.1.3. Hiring of Firm (Non-Consulting Services) For Preparation of PCP Documentary

The procurement section of PMDFC hired firm for preparation of documentary on PCP. The objective of the assignment is to highlight the initiatives under the PCP Program in line with the Pakistan Country Partnership Strategy (CPS) FY15–20 of the World Bank Group, for enhanced urban infrastructure inclusively and to promote economic growth and development through the programs specific infrastructure investment areas and the disbursement linked indicators result in areas. The video documentary will capture the output and short-term outcomes of the PCP components.

10.1.4. Hiring of Energy Management Consultant to Carry Out Analysis of Energy Consumption by Street Lights In 16 MCS of Punjab

The procurement section performed Hiring of Individual Consultant to review existing data on energy consumption of streetlights collected by PMDFC. Analyze data to identify trends, patterns, and anomalies in energy consumption across 16 Municipal Committees (MCs) of Punjab. Assess current energy management practices and systems in place, including availability of energy meters and monitoring mechanisms. Develop a proposal for the implementation of a web-based Energy Management System tailored to the specific needs and requirements of the 16 MCs. Include recommendations for installing energy meters in MCs where they are lacking, and outline the process for metering energy consumption effectively. Identify instances of overbilling by electricity providers through thorough reconciliation of energy consumption data with stakeholders. Recommendations for making system efficient, cost-effective, and aligned with international best practices in energy management. Propose measures for rectifying overbilling issues and recovering overpayments made by MCs.

10.1.5. Hiring of Senior Design Engineer For Underwater Sewer Design in Kot Addu

- The procurement section performed Hiring of Individual Consultant to review existing data on energy consumption of streetlights collected by PMDFC. Develop a comprehensive design for the underwater sewerage scheme in Kot Addu and any other cities co-opted by the client.
- Review and optimize the existing design, ensuring efficiency and functionality. Provide technical consultancy during both design and execution phases. Conduct site visits as required to ensure design alignment and project progress. Collaborate with various stakeholders, including P&D, LGCDD, PMDFC, and MCs, for seamless project delivery.
- Assist in conflict resolution related to design and other technical issues.

10.1.6. Hiring of Individual Consultant for Improving Fiduciary Requirements Under PMDFC

The procurement section performed Hiring of Individual Consultant to review inception report / work plan, audit paras. Develop Financial Statement templates and approval from AGP. Review of budgeting, expenditure, payments etc. of 16 MCs & pinpoint weaknesses with improvements/suggestions. Conduct of training to MCs staff for capacity building and finalize completion report along with presentation.

10.2. Trainings

Training on Fiduciary Compliance of IPF Component

An insightful training session on "Appropriate Procedure (series of steps) for Approval of Funds, Procurement and Billing" was held at PMDFC on (15-01-2024). Chaired and delivered by Zohaib Butt, SPO (Procurement), the session trained the participants about the steps to be followed for procurement and the procedure to be followed i.e. fund approval from competent authority, provision of quotations from market, earmarking of funds in budget heads, invoicing and billing. Participants included GMs, SPOs, POs, DPOs, and RPCs. The meeting was also attended by zoom link from Gujranwala, Faisalabad and Khanewal Region.



Training Session on Bid Opening and Evaluation

A detailed training session on "Bid Opening and Evaluation" was held at PMDFC on (15-01-2024). Chaired by Zohaib Butt SPO (Procurement) and briefed by Arsalan Idrees, PO (Procurement), the session covered Bid Opening Procedure, Technical Evaluation and Financial Evaluation. The participants were briefed about the procedure and protocol to be followed while attending the Bid Opening and Evaluation meetings. Participants included POs, DPOs, and RPCs. The meeting was also attended by zoom link from Gujranwala, Faisalabad and Khanewal Region.



Training Session on Comprehensive Checklist for Bid Opening in P4R Sub-Projects

A training session on Bid Opening and Evaluation for POs, DPOs, and RPCs of the ID & IS sections was conducted at the PMDFC office. Attendees were introduced to a comprehensive checklist, common mistakes and issues were thoroughly discussed to assist with Bid Opening. The session, chaired by Zohaib Butt, SPO Procurement, saw full attendance from all POs, DPOs, and RPCs.



10.3. Miscellaneous Procurements

Procurement for PLGB

Procurement wing of PMDFC is facilitating the Punjab Local Government Board for procurement of various consultancies for capacity building.

Hiring of Rental Vehicles

Procurement wing of PMDFC hired rental vehicle services for employees' field visits as per the requirement of the company.

SUPPORT TO PARTNER MCs IN TENDERING

Formulation of Bidding Documents:

Procurement section of PMDFC has helped PCP Consultants in formulating precise and unambiguous bidding documents ensuring healthy competition and value for money. Bidding Documents are in line with PPRAs' Standard Bidding Documents. The comprehensive bidding documents (BDs) for solarization sub-projects reviewed by Procurement Section adhered to the AEDB Regulations, ensuring they included detailed technical specifications, evaluation criteria and contractual terms.

Participation in Bidding process

Procurement Section aids in supervision of bidding process in partner MCs guiding them at each step to ensure concurrence to PPR-14. Procurement wing is closely working with consultants regarding eligibility and qualification of the bidders and provide insight to current regulatory compliances.

VARIATION IN ENGINEERING CONSULTANTS

Variation in Engineering Consultant Contracts for efficient supervision. Strengthening of Consultant's supervision team was needed due to change in scope, large scale of projects and limited institutional capacity of Municipal Committees. Environmental and Social supervision staff was required as per directions of World Bank to ensure the E&S compliance during construction.

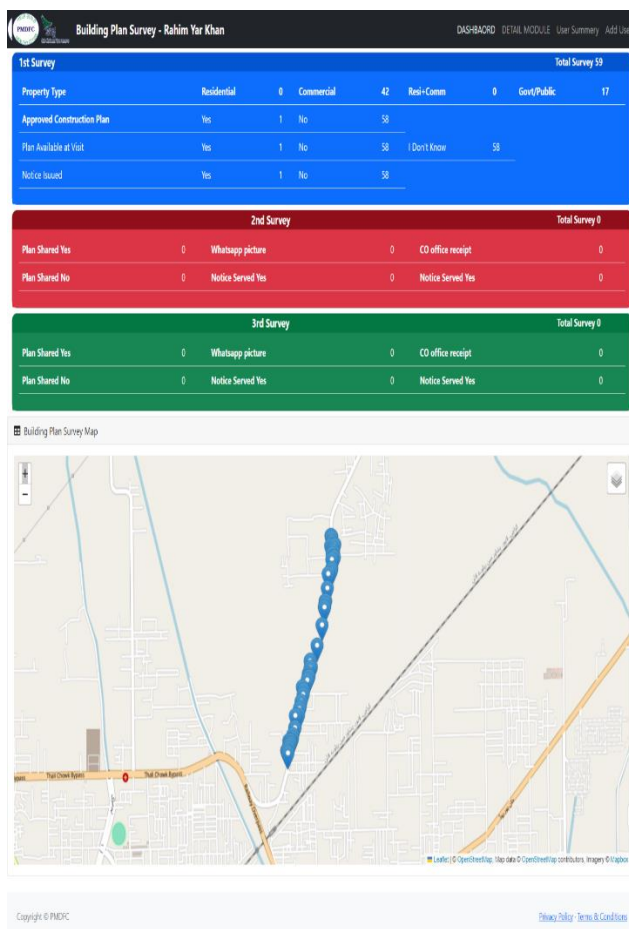
11. Geographic Information System (GIS)

Memorandum of Understanding (MoU) between PMDFC & SNG

Memorandum of Understanding (MoU) signed between Punjab Municipal Development Fund Company (PMDFC) and Sub - National Governance Programme (SNG) to promote research & development in sustainable urban development with the focus on e-governance initiatives in the local government of province Punjab and KPK, Pakistan.

Under this MoU, GIS team developed Android Application for the field survey of **“Building Survey Plans”** of Municipal Committee Rahim Yar Khan and also developed a dashboard to provide centralized platform for viewing and managing survey data. The dashboard offers quick access to real-time reports, analytics, and insights derived from the collected data. It enables supervisors and decision-makers to monitor progress, identify trends, and make informed decisions promptly. Web based link is URL: <http://203.128.6.241:84/sng/user/index.php>

An online training session was organized for the staff of (MC) Rahim Yar Khan focused on imparting practical knowledge and skills required for utilizing the Android application in the field.



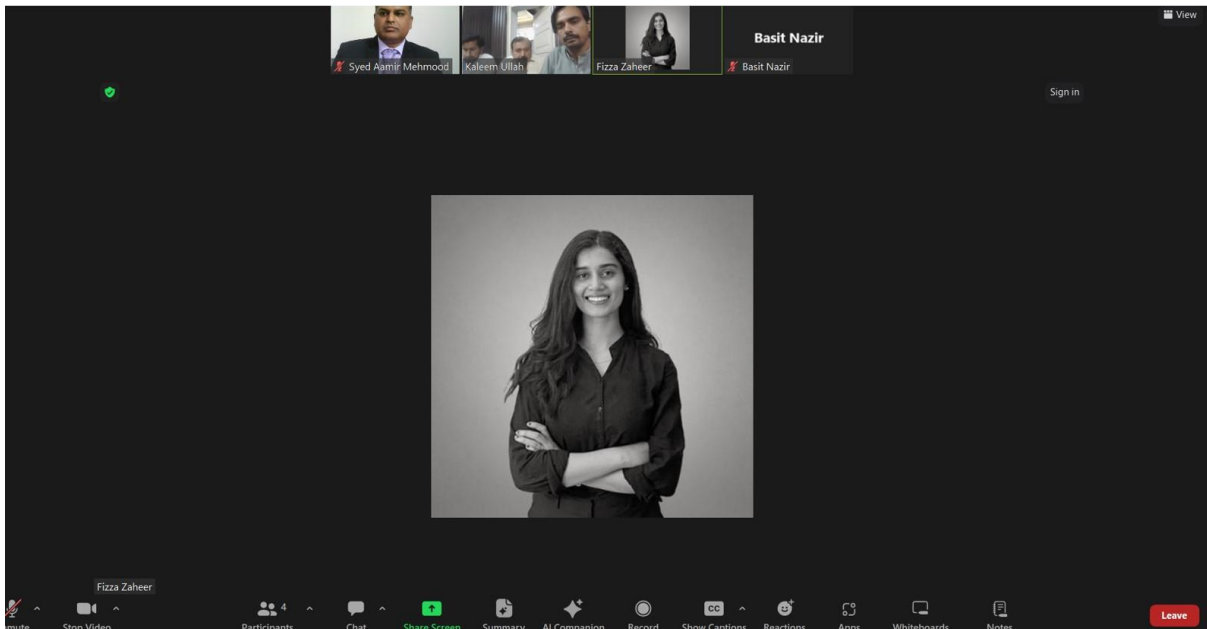


Meeting with SNG



Meeting with SNG

11.1. Training of MC Officials of Rahim Yar Khan



Accomplishment of DLIs

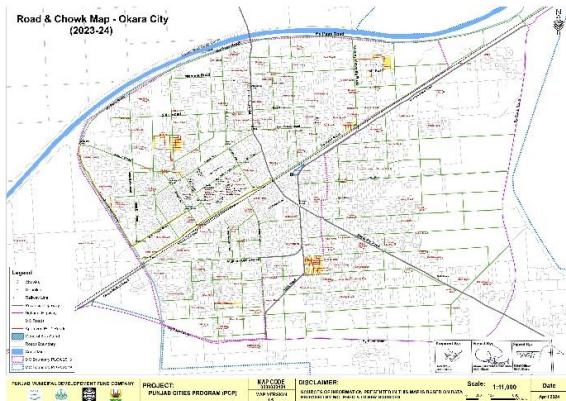
GIS team actively participated the accomplishment of Disbursements Linked Indicators of Punjab Cities Program (PCP)

Minimum Access Conditions (MACs)

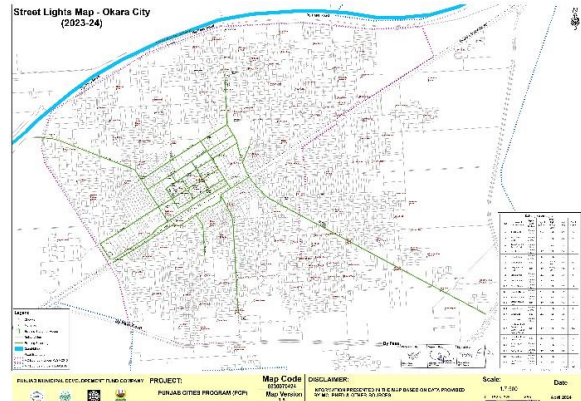
MAC: MCs has updated Infrastructure maps

Municipal Infrastructure mapping including Roads, Street Light, Solid Waste Management, Parks, Water Supply and Sewerage for the year of 2023-24 have been updated and completed one of the minimum access conditions.

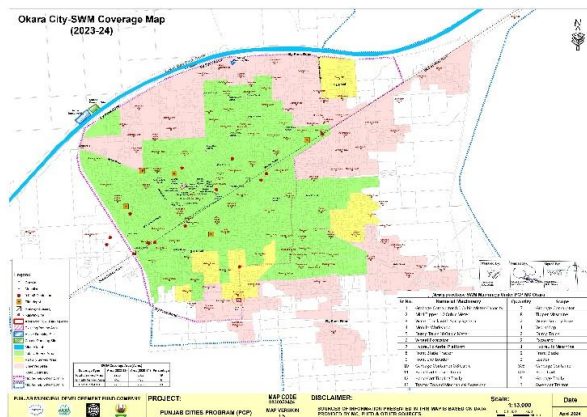
Municipal Infrastructure Services Mapping



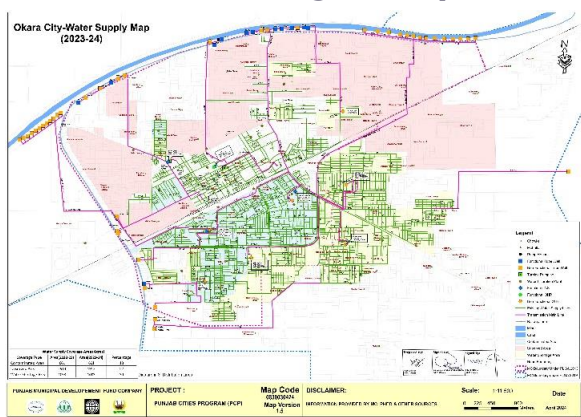
Roads Map



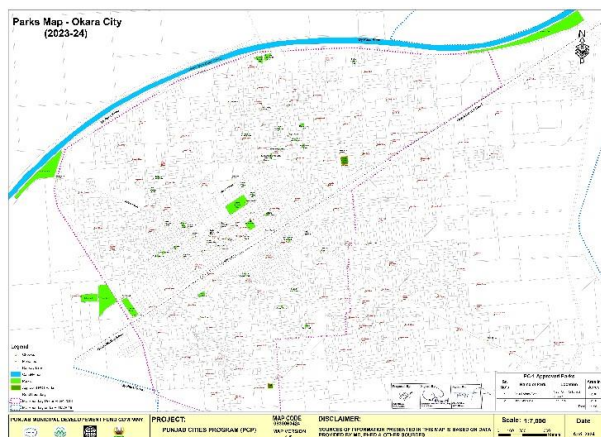
Street Lights Map



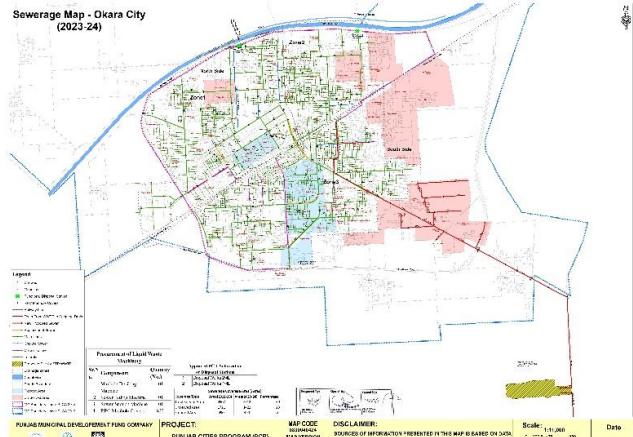
Solid Waste Map



Water Supply Map



Parks Map



Sewerage Map

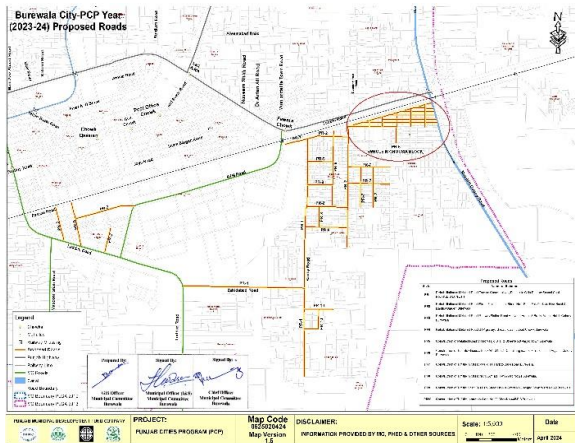
Performance Measures (PMs) 03 Points

PM: 1.2 Infrastructure maps used as planning tools (03)

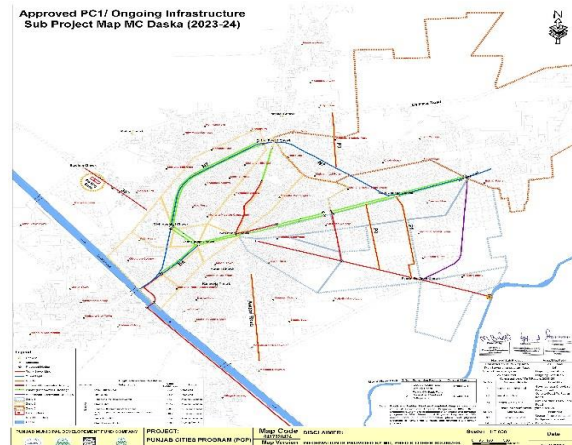
The following steps taken by GIS section to use and monitor the eligible investments;

- Consolidated eligible investment mapping produced
- Developed priority list-based mapping

- Utilization of infrastructure mapping for eligible investment
- Developed android application with dashboard to monitor the ongoing sub project



Proposed/Priority Mapping



Eligible Investment Mapping

PM: 1.4 Asset Inventory Prepared and Updated (03)

- Both Immovable and movable assets have been updated according to Integrated Development and Assets Management Plans (IDAMP) e.g. Condition, age and book value of assets

PM: 1.5 Three-year rolling IDAMP prepared and updated (05)

- Consultations Sessions
- Three years rolling IDAMP
- IDAMPs operationalized and are basis of all capital and O&M expenditures


Training on Geo-Enabling for Monitoring and Supervision (GEMS)

GIS Team attended four days training workshop on Geo-Enabling for Monitoring and Supervision (GEMS). The GEMS Team provides trainings on open-source platforms for remote supervision and real-time monitoring of projects. This is accomplished by building the capacity of world Bank counterparts, partners and local stakeholders to leverage field appropriate technology for digital data collection and analysis. Utilizing these tools and methods allows operations to improve the transparency and accuracy of Monitoring and Evaluation (M&E) and increase the accountability of third-party monitoring.



12. Communication

Punjab Cities Program is the flagship program of Punjab Municipal Fund Development Company. To project the milestones achieved by PCP team communication department is playing a major role. During the last quarter many initiatives were taken few of them has been completed successfully which are Wielding very good feedback while remaining few will also be completed shortly. Below are a few major communication activities which has been completed successfully.

Sr.	Brief Details
1.	<p>Media Coverage of Various Activities</p>
2.	<ul style="list-style-type: none"> ▪ Newsletter July- Dec 2023 Printing & Distribution to all Stakeholders ▪ Wrote and published articles highlighting PCP activities along with media coverage of various initiatives of PCP ▪ Arrangements of All Events: Designing of Banners/Standees and other Training Material & Pictures & Videos Recording of events for social Media Uploads on YouTube & Other PMDFC Social Media Handles. ▪ Preparation Of Video Documentaries and recording, editing and dissemination of Management messages on special days (EID, 14 Aug etc.) ▪ Routine Meeting in office & outside office Pictures & Clip Shoots for uploading on Social Media & PMDFC website ▪ Preparation of PR material (Calendars/souvenirs etc.) ▪ Preparation of Grievance Redressal Management Awareness Campaign for 16 PCP Cities under PCP
3.	<p>Newsletter Apr-June 2023 & July-Dec 2023 (Vol-10 Issue 03)</p>
	
4.	<p>Use Of social media for projection activities (PMDFC Website, Twitter, Instagram, YouTube & Facebook)</p> <p>PMDFC Website: (www.pmdfc.Punjab.gov.pk)</p> <p>Facebook: (www.facebook.com/pmdfc)</p> <p>Twitter: (www.twitter.com/PMDFC_Official)</p>

Instagram: (www.instagram.com/pmdfc1)

YouTube: (www.youtube.com/@pmdfc_official)



Provided Communication Support for Meetings/Trainings/Visits and other activities

Pictures, Banners, Standee's design & Video Shoots



6.

Minister LGCD Zeeshan Rafique Visited PMDFC Office on 29 March, 2024



Mr. Najy Benhassine | Country Director | The World Bank, visited (PMDFC)



Brainstorming Session on Existing Specification & Standards for Municipal...



A one-day training workshop on E&S Monitoring under the (PCP) | Lahore News