









Kot Addu Municipal Committee

Energy Management Plan (EMP)

July 2023

History of the Document

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| Client Name | Punjab Municipal Development Fund Company (PMDFC) | Contract No. | PK-PMDFC-31 | 8212-CS-CQS |
|---------------------|---|--------------|--------------|-------------|
| Assignment | Assignment No-II: Energy Audit & Management | | Version | 01 |
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ABBREVIATIONS

CFMS Computerized Financial Management System

CTS Complaint Tracking System
DCS Distributed Control System
EMP Energy Management Plan

ESMAP Energy Sector Management Assistance Program

EE Energy Efficiency

MEPCO Multan Electric Power Company

GHG Green House Gases

GIS Geographical Information System

GoPb Government of Punjab

ICB International Competitive Bidding
KPI Key Performance Indicators
MC Municipal Committee
PCP Punjab Cities Program

PMDFC Punjab Municipal Development Fund Company

PMS Performance Management System

PMSIP Punjab Municipal Services Improvement Project

SNGPL Sui Northern Gas Pipelines Limited

TMA Tehsil Municipal Authority
TOR Terms of Reference

WBG World Bank group

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1 Summary

1.1 Project Background

The Punjab Cities Program (PCP) is a World Bank-funded hybrid of Program for Results (PforR) and Investment Project Financing (IPF) operation. It is a USD 200 million 5 years (2018 -2023) program supporting 16 cities in Punjab. The main objective of the program is to strengthen the performance of participating Municipal Committees/Corporations (MCs), focusing on urban management and improvement of municipal infrastructure for satisfactory service delivery.

Under the PforR (Window-1) the Performance Based Grants (PBGs) are being provided to the MCs of the 16 selected cities for investments in municipal infrastructure and services.

The IPF (Window-2) is supporting provincial government agencies i.e. Local Government & Community Development Department (LG&CDD), Punjab Local Government Board (PLGB), Punjab Municipal Development Fund Company (PMDFC), and PFC Unit of Finance Department (FD).

1.2 Scope of work

As per the scope of work specified in the Terms of Reference of the project, the Consultant is required to:

- a) develop a detailed work program for carrying out the works immediately after mobilizing
- b) prepare an inventory of relevant assets owned/operated by the MC, including municipal buildings, vehicles, streetlights, and water-supply/wastewater disposal pumps
- c) collect additional information on location (where applicable), performance and energy consumption analysis, estimation of expenditure incurred
- d) provide detailed information for each asset, and an overall inventory and analytical report discussing key performance indicators
- e) identify energy saving opportunities, and provide saving potential (in energy and monetary terms) for each opportunity, estimated investment costs and return on investments, engineering plans, and Bill of Quantities, as needed.

The outputs of the abovementioned activities are presented in the Kot Addu Energy Audit Report and have been used to develop the Energy Management Plan for Kot Addu MC, which includes short-, medium-, and long-term measures to optimize energy consumption in municipal service delivery.

1.3 Introduction

Integration of energy efficient practices into the "business as usual" conduct of the organization, regular assessment of energy performance, and implementation of procedures and measures to reduce energy waste and increase efficiency are key to successful energy management. Regardless of the size of the municipality, the common element of successful energy management is the allocation of staff and resources to continually improve energy performance.

This document builds upon the energy audit report and establishes an energy management plan with precise energy efficiency goals and targets for the municipality. An Excel based monitoring and reporting tool forms an integral part of the EMP for the MC to keep itself abreast of its energy use and implementation status of various EE measures proposed under this EMP.

Adhering to EMP will allow the MC to

a) Monitor its energy performance and to minimize the energy costs of municipal services;

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- b) Calculate the Key Performance Indicators (KPIs) for Pumping & Disposal, Streetlights, Buildings, Vehicles; and
- c) Reduce the carbon footprint associated with its energy use.

1.4 Kot Addu MC Background

Kot Addu is the capital city of Kot Addu District situated in the south east region in the Punjab province of Pakistan. It is located at 29.9927 N 73.2536 E and has a population of approximately 161,033. Municipal Committee Kot Addu came into existence on the 1st of January, 2017 consequent upon the promulgation of Punjab Local Government Act, 2013. It is presently subdivided into 32 Electoral Wards. The city is headquarter of Kot Addu Tehsil of Muzaffargarh District in the Punjab province of Pakistan.

1.5 Objectives

Water supply tube wells, disposal pumps, municipal vehicles, and street lights has trivial energy consumption. The MC's assets are working inefficiently giving less benefits with maximum usage of utilities. The overall objective of this audit activity is to make sure the exact count of assets, identify efficient resources & replacement of inefficient ones with new competent resources.

Energy management plan gives the better idea for the optimum usage of energy resources which will ultimately result in scaling down energy consumption. EMP gives the fruitful result by monitoring the operations in more organized way. Prime goal of this activity will be managing efficient utilization of resources maintaining the environmental standards reducing carbon emissions.

1.6 Energy Supply Management

Energy is supplied to the Kot Addu MC via a number of providers as outlined below:

- Electricity for pumps and buildings is supplied by MEPCO.
- Electricity for streetlights is supplied by MEPCO as per Public Lighting tariff.
- Natural gas is supplied to the municipality by SNGPL.
- Kot Addu MC has a purchasing agreement with fuel/pump stations wherein all municipal vehicles get their fuel refills from specified pumping stations.

1.7 Summary of Observations and Recommendations

A summary of observations and recommendations is given below:

1.7.1 Water Pumping System

No energy audit of pumpset was conducted as pumps were non-functional

1.7.2 Dewatering Sets

Operational logs were not available with the MC. It is recommended to maintain operational log
of dewatering sets, containing details of fuel consumption, location of activity and operational
hours.

1.7.3 Wastewater Disposal System

- Filter Wanes of Disposal system require periodic cleaning.
- No record of periodic maintenance and cleaning at the disposal system.

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• Installation and replacement of capacitors have been recommended where Power Factor was found to be below 0.8 since a penalty is being charged by DISCO for PF lower than 0.9. A total of 03 disposal Pumpsets had a power factor below 0.8.

1.7.4 Streetlight

- Out of the total 1412 streetlights in the MC, only 606 streetlights are operational.
- All the lights are MC operated
- The MC has no record and database of streetlights. It is recommended to develop GIS based database for all streetlights within the MC to record all operation and maintenance related activities of the streetlights.
- Asset tagging should be carried out for every streetlight pole and other fixtures related to Streetlight.
- It is recommended to install photo-electric switches for energy conservation.
- Periodic maintenance regime should be implemented for efficient resource utilization and operational cost savings.
- The consultant has not proposed solar powered streetlights as an alternative to conventional
 grid powered streetlights because the pilot projects carried out by NHA related to the former
 have not been successful due to their extensive O&M requirements. Secondly, roads/pathways
 inside the city do not receive sufficient amount of solar irradiation, hence not optimal for
 installation of solar powered lights.

1.7.5 Vehicles

- All non-registered vehicles must get registered immediately to avoid any misuse.
- O&M cost of all the vehicles should be properly logged to calculate the efficiency of the vehicles
- Tracking devices should be installed on the MC's existing fleet.
- All old and non-functional vehicles (10 years or more) should be sold in the open market through transparent auction scheme.

1.7.6 Buildings

Old conventional tube-lights, Incandescent light bulbs, and CFLs are being used in the building;
 these need to be replaced with energy efficient LED lights

1.8 Current Energy Use

The baseline energy consumption at Kot Addu as well as the KPIs for pumping, lighting, buildings, and vehicles are given below.

Table 1: Baseline Energy Data

| Particulars | Unit | Value | Source |
|--|------------|---------|------------------|
| Electrical energy used by Wastewater Disposal ¹ | kWh/year | 206,614 | Utility bills |
| Electrical energy used in Buildings ² | kWh/year | 8,817 | Utility bills |
| Electrical energy used by Streetlights ³ | kWh/year | 100,290 | Utility bills |
| Diesel used by Vehicles | liter/year | 83,070 | Vehicle logbooks |
| Petrol used by Vehicles | liter/year | 14,916 | Vehicle logbooks |

 $^{^{\}mathrm{1}}$ Based on 12-month historical billing data.

³ Based on 12-month historical billing data.

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 $^{^{\}rm 2}$ Based on 12-month historical billing data.

Table 2: KPIs for Potable Water & Wastewater pumps

| Sr. No. | Description | Unit | КРІ |
|---------|---|--------------------------|----------------------------|
| 1 | Energy Density of Wastewater Disposal | (kWh/m³) | 0.02 |
| 2 | Energy Density of Wastewater Treatment (kWh/m3) – if applicable | | No wastewater treatment is |
| | | | carried out |
| 3 | Energy Cost on Wastewater Disposal | (PKR/m3) | 1.10 |
| 4 | Energy Cost on Wastewater Treatment | (PKR/m3) – if applicable | No wastewater treatment is |
| | | | carried out |

Table 3: KPIs for Streetlights

| Sr. No. | Description | Unit | KPI |
|---------|--|--------------------|---------|
| 1 | Average electricity consumed per kilometer of lit roads | (kWh/km) | 2,934 |
| 2 | Average electricity consumed per light pole/fixture | (kWh/year/fixture) | 77 |
| 3 | Average cost of purchase of (i) pole/fixture and (ii) lighting equipment | PKR/Pole | 46,275 |
| | | PKR/Lighting | 37,193 |
| | | Equipment | |
| 4 | Average cost of installation of (i) pole/fixture and (ii) lighting equipment | PKR/Pole | 1,254 |
| | | PKR/Lighting | 370 |
| | | Equipment | |
| 5 | Average annual maintenance costs | (PKR) | 223,978 |
| 6 | Average daily duration of operation | (Hour) | 11.9 |
| 7 | Average energy costs per kilometer of lit roads | (PKR/km) | 132,037 |
| 8 | Average energy costs per light pole/fixture | (PKR/ fixture) | 3,472 |
| 9 | Number and percentage of failed public lights | | 57% |

Table 4: KPIs for Buildings

| Sr. No | Description | Unit | KPI |
|--------|---|----------|-------|
| 1 | Municipal Buildings Electricity Consumption | (kWh/m²) | 16.27 |
| 2 | 2 Municipal Buildings Heat Consumption | | 0.19 |
| 3 | Average Energy Cost of Heating | (PKR/m²) | 8 |
| 4 | Average Energy Cost of Cooling | (PKR/m²) | 147 |
| 5 | Average Energy Cost of Lighting | (PKR/m²) | 52 |

Table 5: KPIs for Vehicles

| Sr. No. | Description | Unit | KPI |
|---------|--|--------------------|----------------------|
| 1 | Fuel consumption for staff transport vehicles | Liter/hour/vehicle | Cannot be determined |
| 2 | Fuel consumption for solid/liquid waste transport | Liter/hour/vehicle | 6.28 |
| 3 | Expenditure on fuel for staff transport vehicles | PKR/hour/vehicle | Cannot be determined |
| 4 | Expenditure on fuel for solid/liquid waste transport | PKR/hour/vehicle | 47 |

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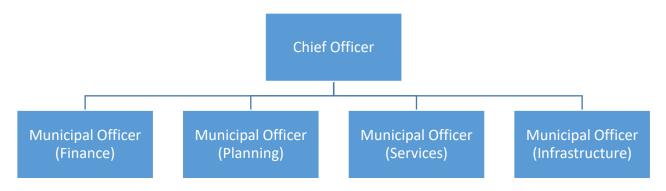
2 Energy Management Plan

2.1 Energy Use Management

The overall management of energy is primarily the responsibility of the Chief Officer. To aid in the efforts to track and reduce energy consumption in the MC, the Chief Officer will ensure effective monitoring and reporting, using the Excel based template, by the respective departments.

2.2 Baseline Energy Consumption Trend

The figure below shows the proposed structure of the MC energy management team:



Based on the above, the following roles have been assigned to the relevant officers:

- Energy Leader: The Chief Officer has been designated as energy leader with overall responsibility for energy management.
- Energy Team: The Energy Leader in consultation with the Municipal Officers shall identify staff members and personnel who will oversee implementation of energy efficiency measures and review their performance.

2.3 Types of Measures

Recommended EE measures are categorized into high, medium and low priority measures. High priority EE measures are those which shall be implemented immediately (within 1 year) to meet the baseline demand, medium term measures may be implemented in the near future (within 2-3 years' time) and low priority measures may be implemented in the remote future (within 3-5 years' time).

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2.4 Action List

MC Kot Addu's annual energy consumption is 1,387,442 kWh which is mainly in the form of electricity (water supply, buildings & streetlights) and fuel for vehicles. The study has helped in successfully identifying resource and energy efficiency improvement measures which will help:

- Yield annual savings of US\$ 662 with an estimated investment of US\$ 152,649
- Reduce electricity consumption by approx. 4,124 kWh
- Reduce GHG Emissions by 2 tCO2/y

| Sr. No. | | High Priority Energy Efficiency Measure | Electricity Saving | Investment Cost | Investment Cost | Monetary Savings | Monetary Savings | Simple Payback | Annual Emission Reduction | Responsible Person | Timeline |
|------------|--------------|--|-----------------------|--------------------|--------------------|---------------------|---------------------|-------------------|---------------------------------|-----------------------|--------------|
| | | | kWh/y | US \$ | PKR | US \$/y | PKR/y | Months | tCO2/y | | |
| 1 | Pumping | Replacement/Installation of Capacitors | Not | 450 | 126,090 | Not | Not | Not | Not | TBA by the | Within 1year |
| | and Disposal | | Quantifiable | | | Quantifiable | Quantifiable | Quantifiable | Quantifiable | Energy Leader | |
| 2 | Streetlights | Installation of LEDs at all non-functional MC operated | Not | 146,892 | 41,159,166 | Not | Not | Not | Not | TBA by the | Within 1year |
| | | streetlights | Quantifiable | | | Quantifiable | Quantifiable | Quantifiable | Quantifiable | Energy Leader | |
| 3 | Buildings | Replacement of inefficient equipment in the buildings | 2,626 | 387 | 108,330 | 422 | 118,161 | 11 | 1 | TBA by the | Within 1year |
| | | | | | | | | | | Energy Leader | |
| | | Total: | 2,626 | 147,729 | 41,393,586 | 422 | 118,161 | | 1 | | |

| 5 | r. Section | Medium Priority Energy Efficiency Measure | Electricity | Investment | Investment | Monetary | Monetary | Simple | Annual | Responsible | Timeline |
|---|--------------|---|-------------|------------|------------|----------|----------|---------|-----------|---------------|------------|
| P | 0 | | Saving | Cost | Cost | Savings | Savings | Payback | Emission | Person | |
| | | | | | | | | | Reduction | | |
| | | | kWh/y | US\$ | PKR | US \$/y | PKR/y | Months | tCO2/y | | |
| | Streetlights | Replacement of existing MC operated non efficient | 1,498 | 4,920 | 1,378,647 | 241 | 67,411 | 245 | 1 | TBA by the | Within 2-3 |
| | | streetlights with LEDs | | | | | | | | Energy Leader | years |
| | | Total: | 1,498 | 4,920 | 1,378,647 | 241 | 67,411 | | 1 | | |

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2.5 Monitoring Progress and Reporting

An Excel based monitoring and reporting tool, provided along with the EMP, shall be used for monitoring on monthly basis the following:

- Status of implementation of energy efficiency measures
- Energy consumption for tubewells & disposal works, vehicles, streetlights and buildings.
- Impacts of energy efficiency projects

The Energy Leader (under section 2.4) will assign focal persons responsible for implementation of each EE measure. They will also be responsible for filling out information in the excel based reporting and monitoring tool on a monthly basis and submitting the report to the Energy leader who, in turn, will be responsible for submitting the same to PMDFC on monthly basis.

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