

### News In Brief / Visits

#### World Bank technical Mission visited PMDFC on December 10-11

A World Bank technical mission visited PMDFC on December 10 – 11, 2007. During the 2-day visit the WB mission held extensive meetings with officials of PMDFC and ascertained progress of PMSIP. The WB mission comprised Ms. Shahnaz Arshad and Mr. Ayaz Pervaz.

#### Selection of year-3 partner TMAs in Progress

An in-house exercise for the selection of Year-3 partner TMAs is in progress at PMDFC. 15 TMAs will be selected for funding under PMSIP. TMAs are selected for PMSIP on the following performance based criteria:

- Ratio of own source revenue to total recurrent revenue.
- Ratio of development funds expenditure to total development funds.

A TMA will continue to be a partner unless it is dropped for not meeting the performance criteria or it chooses to opt out.

#### Director Programmes AIT-Extension, Thailand Visits PMDFC

Mr. Jonathan Shaw, Director Programmes Asian Institute of Technology (AIT) Extension visited PMDFC. Mr. Shaw held an extensive meeting with Mr. Tariq Mahmood Khan - MD (PMDFC), Mr. Sajid Siddique - GM (ID) and Mr. Hamid Masood-Manager (ID). Mr. Shaw briefed the participants about the scope of activities carried out by AIT Extension and presented details about prospective training areas for staff members of LG&CDD, PMDFC and partner TMAs.

Speaking on the occasion, Mr. Tariq Mahmood Khan emphasized the need to give maximum exposure to the TMA staff for adoption of best practices in the areas of performance management and solid waste management. The participants agreed to explore all possible areas of collaboration between PMDFC and AIT-Extension.

### Launching ceremony of "Developing Strategies & Action Plans for Punjab Towns" on Jan 25, 2008

A launch ceremony was held for the book titled "Developing Strategies & Action Plans for Punjab Towns" on Jan 25, 2008 at the Pearl Continental Hotel, Lahore. The book was jointly published by the World Bank, Cities Alliance and PMDFC.

Speaking on the occasion, Mr. Akhlaq Ahmad Tarar Secretary LG&CDD and Chairman PMDFC expressed his appreciation for PMDFC for making strenuous efforts in bringing about a paradigm change in the provision of municipal services at TMA level.

Ms. Shahnaz Arshad, Senior Urban Specialist - Task Leader PMSIP, thanked all the participating TMAs and publication partners for making the guidelines a reality and specially lauded the efforts of Ex. MD PMDFC, Mr. Khizar Hayat Gondal, Secretary PHE & HUD Department for his vibrant role in steering the project since its inception. She said that the book was a toolkit for planning and would go a long way towards realizing the mandated task of planning at TMA level. She expected that the guidelines would further the culture of planning and ad-hoc decision making would be replaced with need based actions. Envisioning goals for TMAs would become possible and PMSIP would help TMAs actualize these goals.

Mr. Tariq Mahmood Khan, MD PMDFC hoped that all TMAs of Punjab would make use of these guidelines but the PMSIP partner TMAs would be in a better position to follow the guidelines due to improved capacity. He thanked the partner organizations for their cooperation.



Mr. Akhlaq Ahmad Tarar addressing the ceremony



Ms. Shahnaz Arshad addressing the participants



Mr. Tariq Mahmood Khan welcoming the guests



Participants of the book launching ceremony



## News In Brief / Visits

### • Environment & Procurement Activities

Infrastructure sub-projects for TMA Daska and TMA Attock were awarded. EPA has granted the environmental approval of the sub-projects of TMAs Bhalwal, Shorkot and Toba Tek Singh. Environment & Social Impact Assessments for sub-projects of TMA Sambrial and TMA Chiniot are currently in progress.

### • Progress Review of Infrastructure Sub-projects

Progress review meetings of projects under implementation at TMAs Bhalwal, Chakwal, Kasur and PD Khan were held with contracting firms and M/s NESPAK. Mr. Tariq Mahmood Khan, MD-PMDFC chaired the meetings and directed the implementing firms to expedite the progress. Other participants included Mr. Ifikhar Rasool, GM-Engineering PMDFC, representatives of NESPAK and key TMA officials.

### • Launch of Websites of TMAs Daska, Liaquatpur & Sambrial

ID section developed the websites of TMAs Daska, Liaquatpur and Sambrial. Training of the nominated staff of these TMAs was carried out at Leicester College of Technology, Lahore. After successful completion of training, websites of these TMAs were launched.

### • Implementation of Computerized Complaint Tracking System

ID section of PMDFC has planned to implement computerized complaint tracking system (CCTS) in year-1 TMAs. Software of complaint tracking system has been developed in-house and is under review at the moment. 19 computers have already been procured for partner TMAs by PMDFC. These computers will be provided to TMAs along with complete technical support by PMDFC to run the CCTS.

## World Bank Implementation Support Mission Visits PMDFC

A 9 member World Bank implementation support mission visited PMDFC from January 21-31, 2008. The mission was led by Ms. Shahnaz Arshad, Senior Urban Specialist - Task Leader PMSIP, whereas other members included Raja Rehan Arshad, Mr. Kevin Tayler, Ms. Zia Aljalalay, Ms. Uzma Sadaf, Mr. Hassan Saqib, Mr. Anwar Bhatti, Mr. Ayaz Pervez and Mr. Tahir Akbar.



(From left to right) Mr. Shahzad Khan Sherwani, Mr. Ifikhar Rasool, Mr. Sajid Siddique and Mr. Tariq Mahmood Khan

During the 11 days visit, the mission held extensive meetings with the PMDFC staff, senior officials from the PMSIP partner TMAs, consultants of PMDFC namely NESPAK & Sidat Hyder Morshad Associates; while towards the end of the mission the members held wrap-up meetings with the Chairman P&D and Secretary LGCDD.



(From left to right) Mr. Ahsan Mehmood, Raja Rehan Arshad and Ms. Shahnaz Arshad

In the first meeting, Mr. Tariq Mahmood Khan, MD PMDFC apprised the mission members of the accomplishments, constraints and challenges faced in implementation of PMSIP. Institutional development interventions including urban planning, performance management system, complaint tracking system, financial management system, computer trainings and TMA websites were thoroughly reviewed. The mission appreciated progress in implementation of these interventions but stressed that it was high time to develop strong linkages between institutional development interventions and infrastructure development at TMA level so that their joint impact might lead to improvement in service delivery.



(From left to right) Mr. Anwar Bhatti and Mr. Tariq Mahmood Khan



(From left to right) Mr. Talal Ahmad, Ms. Erum Ashfaq, Mr. Kevin Tayler and Mr. Sajid Siddique

Monitoring and Evaluation system was also reviewed and the need was felt to enhance its capabilities for better monitoring of PMSIP. Discussions with NESPAK along with the engineering section and environment & procurement section of PMDFC brought forth issues related to progress of infrastructure sub-projects. The mission shared an aid-memoir, at the end.



## Two Days Knowledge Sharing Workshop held on January 25-26, 2008

A 2-day workshop for the review of PMSIP activities was held on January 25-26, 2008 at the Pearl Continental Hotel, Lahore and the Holiday Inn, Lahore respectively. The workshop was attended by members of the World Bank Mission, TMOs, TOs (Planning), TOs (Finance), TOs (Infrastructure & Services) of year-1 partner TMAs and select staff of PMDFC. The workshop aimed at acquiring first-hand knowledge in form of feedback from senior officials of TMAs that could help them overcome the constraints faced in implementation of the project activities. Role of PMDFC was deemed important to facilitate TMAs in realizing their optimal organizational as well as human potential. The workshop comprised four sessions with two sessions on each day.

Ms. Shahnaz Arshad, Senior Urban Specialist - Task Leader PMSIP gave her opening remarks for the workshop and welcomed all the participants. She expressed her anticipation for greater acquired learning from the workshop and opined that a comprehensive review of the project with TMAs could prove critical in this regard. She emphasized the need to know accomplishments under PMSIP from TMA perspective and further steps required to achieve the project objectives. Speaking on the occasion, Mr. Tariq Mahmood Khan, MD PMDFC appreciated the ownership of PMSIP at TMA level and hoped for ensuring smooth implementation of the project through elimination of problems in implementation by means of dialogue at the workshop.

First session of the workshop was held with the TMOs and all the project interventions were discussed. The TMOs shared their experiences over the relevance and efficacy of capacity building interventions. Progress and problems in execution of infrastructure sub-projects were also highlighted. Second session comprised discussions with the TOs (P) over the planning exercise conducted by PMDFC and general working of the planning section at TMAs. Third session of the workshop took into account a comprehensive overview of Financial Management System (FMS) introduced in TMAs by PMDFC. TOs (F) apprised the participants of their perspective about the installation procedure of FMS, its potential of substituting the manual accounting system and issues faced in its smooth running. Fourth session housed the TOs (I&S) who provided valuable feedback on the status of infrastructure sub-projects. At the end of the session, engineering equipment namely TDS Meter, Conductivity Meters and Thermo Meters were handed over to the TOs. Ch. Ashiq Technical Consultant PMDFC and Mr. Iftikhar Rasool, GM Engineering PMDFC gave a demonstration on the use of equipment.



(From left to right) Ms. Shahnaz Arshad, Mr. Tariq Mahmood Khan and Ms. Uzma Sadaf



Participants of the workshop



(From left to right) Ms. Shahnaz Arshad, Raja Rehan Arshad and Mr. Iftikhar Rasool



Participants of the workshop



## Prioritization Workshops in TMA Kasur and CO Units

ID section of PMDFC organized prioritization workshops at TMA Kasur and its CO Units namely Khudian, Mustafa Abad, Kot Radha Kishan and Raja Jang in the month of November. These workshops were part of a comprehensive planning exercise being carried out by the ID section in all partner TMAs. The objectives of the workshops were:

- Identification/dissemination of the most pressing problems of the town.
- Prioritization of the proposed projects in descending order by the workshop participants.
- Orient the participants on main features of the project with particular stress on need and importance of stakeholders in the planning process.
- Impart knowledge of importance of planning culture in TMAs.

Data collection and analysis in planning exercise was done along with development of municipal infrastructure maps through GIS. Thus the planning exercise is the amalgamation of technical inputs and aspirations of the people. The planning exercise culminates in holding of a consultative workshop with stakeholders for prioritization of infrastructure sub-projects. Elected representatives, members of NGOs and other civil society persons are invited to give their valuable input regarding future development plan of a TMA. Outcome of such workshop is reflected in a list of prioritized sub-projects.

## PMDFC Explores Use of Bio-technology for Waste Water Treatment

A meeting on use of bio-technology for waste water management was held with Bacta-Pur on November 26, 2007 at PMDFC office. Primary agenda of the meeting was to find a cost-effective solution for treatment of waste water at TMA level. Mr. Tasadduq Mukhtar-CEO (Bacta-Pur) briefed the participants about the bio-technology solution for waste water treatment which could effectively address the problems of blockages caused by excessive sludge. He further proposed that a small pilot project would be helpful to demonstrate the viability of this system. It was decided that the pilot project would be done at TMA Bhalwal. He emphasized that this technology can address two major concerns of PMDFC which are cost of the project and training of manpower. In answer to a major concern about operating the system, he said that the system was quite user-friendly and did not involve any advance skills and only meticulous handling would be required. The meeting was chaired by Mr. Tariq Mahmood Khan, MD-PMDFC while other participants included Mr. Sajid Siddique - GM (ID), Mr. Aamer Nazir - GM (Environment & Procurement), Mr. Ifthikhar Rasool - GM (Engineering) and Mr. Shahzad Khan Sherwani - GM (F&A).



CO Unit Khudian, TMA Kasur



CO Unit Mustafabad, TMA Kasur



Mr. Tasadduq Mukhtar,  
CEO Bacta-Pur giving presentation to  
PMDFC staff

## Punjab Municipal Development Fund Company

1-B Danepur Road, GOR-I, Lahore, Pakistan.

Ph: 042-9204386-90 Fax: 042-6366128

Website: [www.pmdfc.org.pk](http://www.pmdfc.org.pk)

E-mail: [info@pmdfc.org.pk](mailto:info@pmdfc.org.pk)