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# Bi-annual Progress Report

(January 2025 to June 2025)

Punjab Municipal Development Fund Company

[www.pcp.pmdfc.punjab.gov.pk](http://www.pcp.pmdfc.punjab.gov.pk)

# Punjab Municipal Development Fund Company

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# 1 Punjab Cities Program (PCP)

## 1.1 Introduction

To fulfill DLIs, a comprehensive framework is developed encompassing the process activities, roles & responsibilities of the stakeholders and documentation required as per the agreed Means of Verification. PMDFC is continuously monitoring construction activities through its field teams and supervision consultants. PMDFC teams are also providing requisite backstopping support to MCs staff in building the capacity of MCs to handle such kind of donor-funded projects. This provides a glimpse of efforts accomplished by PMDFC Team from time to time. Moreover, the team is also putting its best efforts to accomplish the specific requirements to fulfill DLIs for subsequent releases. The report encompasses activities majorly carried out during the time period from July 01, 2024 to December 31, 2024.

## 1.2 PCP Salient Features

### Program Développement Objective

The development objective of the Program is to strengthen the performance of urban local governments participating in urban management and service delivery.

### Program Cost

Table 1: Program Cost **(1 USD = PKR 152.90)**

Share	USD (Million)	PKR (Million)
<b>Foreign:</b>	200.00	30,580.00
<b>Local:</b> GoPb /MCs co-financing	36.00	5,504.40
<b>Total:</b>	<b>236.00</b>	<b>36,084.40</b>

### Components' Allocation

Window #	Financing Modality	Amount (US \$ M)	Amount (%)
<b>1</b>	IDA Allocation for Performance Grants (PforR)	180.00	90
<b>2</b>	IDA Allocation for Institutional Strengthening (IPF)	20.00	10

### Key Features/ PCP Components

The Program is using a hybrid of Investment Project Financing (IPF) and Program for Results (P for R) instrument.

- a) Infrastructure Development (Window-I; Program for Result)** provides Performance-Based Grants (PBGs) to MCs **(total USD 180 Million)** based on results achieved by the MCs against the Disbursement-Linked Indicators DLI 1; MACs - USD 45

M (25%) and DLI 2; PMs – USD 135 M (75%). MCs will contribute 20% of the funds released to them

**b) Institutional Strengthening (Window-2; Investment Project Financing)**

supports provincial government agencies (Finance Department, LG&CD Department, Local Government Board, and PMDFC and selected MCs with technical assistance and institutional strengthening. **(Total Cost; USD 20 Million)**

**Program Cities**

Table 2: 16 Cities (Municipal Committees) included in the Program

North Punjab	Population 2023	Centre Punjab	Population 2023	South Punjab	Population 2023
Daska	228,626	Gojra	214,349	Bahawalnagar	241,873
Hafizabad	318,621	Jarranwala	170,872	Burewala	361,664
Jhelum	291,022	Jhang	606,533	Khanewal	281,890
Kamoke	292,023	Kamalia	166,617	Kotaddu	142,161
Muridke	254,291	Okara	533,693	Vehari	210,288
Wazirabad	152,624				

Source: Population Census 2023 PBS

**Actual Releases and Utilization (\*upto May 31, 2025)**

[Figures in Million]

FY	Window	Releases		Utilization	
		PKR	USD	PKR	USD
2019-20	IPF-PMDFC	185.11	1.20	17.47	0.11
	PBGs-MCs	1,442.41	9.52	0.18	0.001
	<b>Sub-Total</b>	<b>1,627.53</b>	<b>10.72</b>	<b>17.65</b>	<b>0.11</b>
2020-21	IPF-PMDFC	160.00	0.99	289.36	1.84
	PBGs-MCs	7,065.05	42.64	960.79	6.34
	<b>Sub-Total</b>	<b>7,225.05</b>	<b>43.64</b>	<b>1,250.16</b>	<b>8.18</b>
2021-22	IPF-PMDFC	651.49	3.65	341.85	2.03
	PBGs-MCs	8,504.96	53.93	1,116.56	6.96
	<b>Sub-Total</b>	<b>9,156.45</b>	<b>57.59</b>	<b>1,458.41</b>	<b>8.99</b>
2022-23	IPF-PMDFC	907.94	3.48	590.52	3.09
	PBGs-MCs	14,473.44	50.57	2,445.33	14.81
	<b>Sub-Total</b>	<b>15,381.39</b>	<b>54.05</b>	<b>3,035.85</b>	<b>17.90</b>
2023-24	IPF-PMDFC	427.75	1.53	893.05	3.20
	IPF-FD Unit	62.26	0.20	32.86	0.11
	PBGs-MCs	3,654.69	13.12	6,574.19	41.69
	<b>Sub-Total</b>	<b>4,144.70</b>	<b>14.85</b>	<b>7,500.09</b>	<b>44.99</b>
2024-25 (till 31.05.25)	IPF-PMDFC	800.28	2.86	610.39	2.64
	IPF-FD Unit	-	-	10.21	0.03
	PBGs-MCs	-	-	6,982.34	24.71
	<b>Sub-Total</b>	<b>800.28</b>	<b>2.86</b>	<b>7,602.94</b>	<b>27.39</b>

<b>Total</b>	<b>IPF-PMDFC</b>	<b>3,132.57</b>	<b>13.71</b>	<b>2,742.65</b>	<b>12.91</b>
	<b>IPF-FD Unit</b>	<b>62.26</b>	<b>0.20</b>	<b>43.07</b>	<b>0.14</b>
	<b>Total IPF</b>	<b>3,194.83</b>	<b>13.92</b>	<b>2,785.71</b>	<b>13.05</b>
	<b>PBGs-MCs</b>	<b>35,140.56</b>	<b>169.79</b>	<b>18,079.40</b>	<b>94.52</b>
	<b>Grand Total</b>	<b>38,335.39</b>	<b>183.71</b>	<b>20,865.11</b>	<b>107.57</b>

\*As per the actual transfer from FD in MC's accounts - Bank Statement for the period ending May 31, 2025.

## **Summary of Activities/Achievements by Program Component**

### **Highlights of Key Accomplishments**

PCP team is striving to execute the program operations. Program team is continuously monitoring and overseeing the implementation of M&R projects and Provision of machinery & equipment for solid waste management and infrastructure development schemes being executed by 16 partner MCs.

## **2 Infrastructure Development Activities**

The Infrastructure Development (ID) section of PMDFC is working on various sub-projects to improve municipal services infrastructure in 16 Partner Municipal Committees under Punjab Cities Programme (PCP). So far 70 infrastructure projects worth about PKR 8,466 million has been successfully completed. The completed projects include the rehabilitation of green belts and parks, improvement and beautification of walls and chowks, rehabilitation of disposal stations and sewerage systems, SWM parking sheds, tuff pavers, and roads in 16 PCP Cities. Currently, there are 122 sub-projects underway, totaling PKR 36,750 million. These projects encompass improvements in water supply, roads, parks, street lights, and sewerage systems, including Waste Water Treatment Plants (WWTP) and solarization.

### **2.1.1 Complete Sewerage Solution for PCP Partner Cities**

Our commitment to modernizing aging infrastructure for Comprehensive Sewerage Systems and Waste Water Treatment Plants remains steadfast, ensuring sustainable urban development. While earlier phases of the Punjab Cities Program (PCP) addressed some aspects of outdated sewerage networks, the imperative for a comprehensive overhaul has become increasingly apparent. Central to this effort is the installation of Waste Water Treatment Plants across 11 PCP partner cities, essential for the efficient operation of the entire system.

Recognizing the urgency, the PCP has allocated PKR 18,414 million for implementing comprehensive sewerage solutions, including waste water treatment facilities. This initiative not only addresses environmental concerns such as groundwater contamination but also

provides a crucial resource for agricultural and horticultural purposes. Moreover, it promises to significantly enhance municipal service delivery standards, thereby improving residents' quality of life. Additionally, the modernized system is expected to reduce annual operation and maintenance costs, promoting sustainable urban development in the future.

Turning to Storm Drainage Systems, our focus is on enhancing infrastructure resilience and mitigating rainfall impacts through innovative projects. These include the development of Underground Rainwater Storage Tanks in 4 PCP partner cities, poised to bring about positive urban transformations.

Significant investments have been allocated for these critical projects across various partner cities:

- Muridke: PKR 96.93 million
- Kamoke: PKR 107.94 million
- Khanewal: PKR 169.50 million
- Jhelum: PKR 400.00 million
- Wazirabad: PKR 236.51 million
- Burewala: PKR 301.60 million
- Vehari: PKR 195.84 million
- Daska: PKR 1,003.20 million

### **2.1.2 Water Supply System**

Shifting our focus to Water Supply Systems, the Punjab Cities Program is making significant strides towards enhancing living standards and urban infrastructure. Investments in water supply schemes across partner cities are poised to address the critical need for clean and reliable water sources, ultimately improving living conditions and enhancing resilience in the face of water-related challenges. In this regard Kamoke Water Supply Scheme is near completion while water supply schemes in other PCP Cities are also to start soon as per the below allocation

#### **Water Supply Schemes**

- Kamoke: PKR 367.76 million
- Burewala: PKR 200.00 million
- Bahawalnagar: PKR 658.51 million
- Jhelum: PKR 164.04 million
- Vehari: PKR 1,167.93 million
- Wazirabad: PKR 353.17 million
- Khanewal: PKR 47.18 million

These investments underscore the importance of securing dependable water supplies for urban development and human well-being, promising more efficient water distribution and an improved quality of life for residents.

### 2.1.3 Development of Parks & Green Spaces

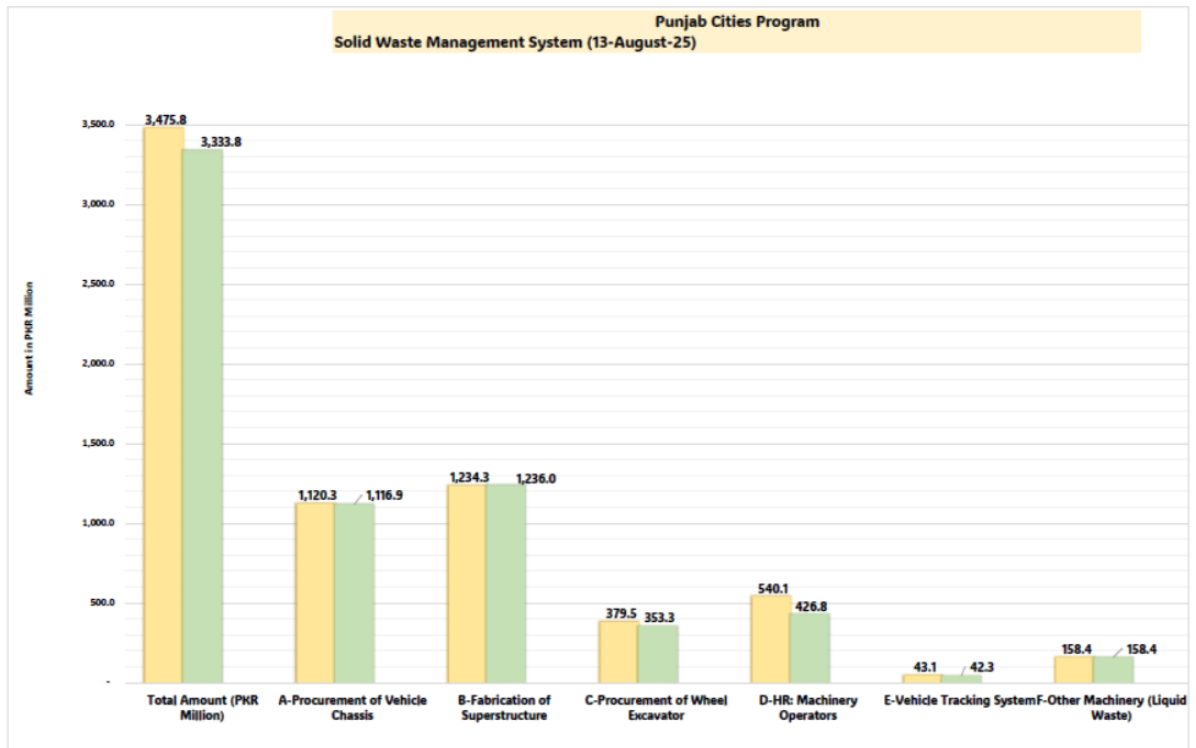
Finally, under the Parks initiative, the Punjab Cities Program is prioritizing the creation of cleaner and greener urban spaces across partner cities. This endeavor is set to usher in a new era of sustainability and environmental well-being, enhancing the overall quality of life for residents while addressing the challenges of rapid urbanization. The Govt Colony Park in Okara, Ume Rubab Ladies Park, Jhang are completed while Altaf Park in Jehlum and Ladies Park Kamoke are going to be complete soon.

These investments underscore our commitment to providing well-maintained and aesthetically pleasing public parks, vital for fostering cleaner, greener, and more liveable cities for all residents. The detail of Projects is as under;

### 2.1.4 Provision of Machinery & Equipment for SWM

#### Progress Summary

Group	Description	TS Cost	Revised Contract Cost	Expenditure Incurred
			<i>Million PKR</i>	
<b>A</b>	Procurement of Vehicle Chassis	<b>1,120.3</b>	<b>1,129.0</b>	<b>1,116.9</b>
<b>B</b>	Fabrication of Superstructure	<b>1,234.3</b>	<b>1,234.9</b>	<b>1,236.0</b>
<b>C</b>	Procurement of Wheel Excavator	<b>379.5</b>	<b>353.3</b>	<b>353.3</b>
<b>D</b>	Others (HR-Drivers, Operators Cost etc)	<b>540.1</b>	<b>540.1</b>	<b>426.8</b>
<b>E</b>	Vehicle Tracking System	<b>43.1</b>	<b>42.5</b>	<b>42.3</b>
<b>F</b>	Other Machinery (liquid waste etc.)	<b>158.4</b>	<b>158.4</b>	<b>158.4</b>
<b>Grand Total</b>		<b>3,475.8</b>	<b>3,458.1</b>	<b>3,333.8</b>



## 2.1.5 Infrastructure Sub Projects Detail

### List of Projects Completed

Sr. No	MC Sr. No	MC Name	Project Name	PKR Millions	
				AA Cost	Final Contract Amount (Inc Claims, Var etc.)
1	1	Jhelum	Provision of Street Lights in Jhelum city	148.30	144.32
2	2		Construction of Strom Water Facilities in Jhelum city	56.79	58.75
3	1	Daska	Construction of SWM Parking Shed in Daska City	36.00	33.27
4	2		Laying of Tuff Pavers in Daska City	64.00	66.96
5	3		Provision of Street Lights in Daska City	157.70	139.99
6	4		Rehab and imp of Road (Awami) in Daska City	87.48	74.56
7	1	Wazirabad	Construction of SWM Parking Shed in Wazirabad City	120.63	125.20
8	2		SCADA System for Tubewells in Wazirabad City	37.30	29.32
9	3		Solarization of 02 Tube wells & 01 Disposal Station in Wazirabad City	58.40	53.01

Sr. No	MC Sr. No	MC Name	Project Name	AA Cost	Final Contract Amount (Inc Claims, Var etc.)
10	4		Improvement and rehabilitation of 04 roads & 02 Chowks in Wazirabad City	201.00	220.59
11	1	Hafizabad	Construction of Roads (3 Nos.) in Hafizabad City	359.11	383.04
12	2		Construction of SWM Parking Shed in Hafizabad City	81.81	74.52
13	1	Kamoke	Construction of SWM Parking Shed in Kamoke City	69.20	79.34
14	2		Construction of Stromwater facilites in Kamoke City	107.94	114.55
15	3		Solarization of MC Office in Kamoke City	13.40	12.33
16	4		Construction of additional Manholes and provision of Dewatering sets for improvement of sewerage in Kamoke	254.14	249.30
17	5		Solarization of disposal station in Kamoke City	56.60	47.54
18	6		Imp and Rehab of Roads in Kamoke City	381.46	391.06
19	1	Muridke	Improvement and Construction of Roads in Muredke city	258.00	262.95
20	2		Construction of Canal Road in Muredke city	254.02	232.89
21	3		Construction of SWM Parking Shed in Muredke city	53.28	57.47
22	1	Gojra	Construction of SWM Parking Shed in Gojra city	57.86	56.25
23	2		Construction of P2 Mission Mongi Road in Gojra city	162.86	148.06
24	3		Construction of Road (P3 and P4: Hasni Colony, Insar Colony and Chimna Peer) in Gojra city	132.40	132.26
25	4		Construction of P1 Toba- Gojra Road in Gojra city	291.71	272.11
26	5		P3-Providing and fixing of RPC manhole covers in Gojra city	11.46	10.98
27	6		P1-Laying of New sewerage lines in Gojra city	421.39	442.27
28	7		P2-Disposal Stations and Force Main in Gojra city	505.46	442.16
29	8		P5-Supply of liquid waste machinery in Gojra city	6.29	5.65
30	1	Jhang	Laying of Tuff Pavers 6/No. Roads in Jhang city	150.83	150.00
31	2		Construction of SWM Parking Shed in Jhang city	83.88	91.56

Sr. No	MC Sr. No	MC Name	Project Name	AA Cost	Final Contract Amount (Inc Claims, Var etc.)	
32	3		Rehabilitation of 5 Existing Green Belts in Jhang city	20.81	20.80	
33	4		Improvement and Beautification of Walls in Jhang city	29.50	28.95	
34	5		Improvement and Beautification of Chowks in Jhang city	49.12	43.00	
35	6		Rehab of existing sewerage system in Jhang city Part-IA in Jhang city	79.52	53.83	
36	7		Rehab of existing disposal station in Jhang city Part- IB in Jhang city	201.13	198.27	
37	8		Rehabilitation of Dhajji Road Park (Ladies Park) in Jhang city	25.16	25.15	
38	9		Construction of disposal station (Zone-1)	293.90	283.53	
39	1		Jaranwala	Construction of SWM Parking Shed in Jaranwala city	25.90	27.25
40	2			P3-Rehab of Drain of Disposal works and fixing of manhole covers in Jaranwala city	33.55	33.25
41	3	Construction of 07 Roads + 03 Chowks in Jaranwala city		295.00	292.25	
42	4	P5-Supply of liquid waste machinery in Jaranwala city		56.45	52.45	
43	5	P6-Desilting of sewerage lines in Jaranwala city		8.02	9.62	
44	1	Kamalia		Construction of Roads (02x Tuff Pavers) in Kamalia city	55.57	54.84
45	2		Construction of 01 Road + 3 Chowks in Kamalia city	93.40	95.67	
46	3		Construction of General Bus Stand in Kamalia city	112.97	128.83	
47	4		Construction of SWM Parking Shed in Kamalia city	42.54	49.00	
48	5		P3-Providing and fixing of RPC manhole covers in Kamalia city	11.80	10.98	
49	1	Okara	Construction of SWM Parking Shed in Okara city	81.37	81.49	
50	2		Improvement and Rehab of Park (Govt Colony)	106.85	62.08	
51	3		Imp, widening & raising of Road (Tank Chowk to Akbar Chowk) in Okara city	98.33	111.26	
52	4		Construction of Park (5/4L) in Okara city (Revised AA)	158.55	149.18	
53	5		P3-Supply of Liquid Waste Machinery in Okara city	49.30	47.62	
54	6		Construction of Roads (65 Tuff Pavers) in Okara city	174.76	188.35	

Sr. No	MC Sr. No	MC Name	Project Name	AA Cost	Final Contract Amount (Inc Claims, Var etc.)
55	7		Construction of Roads (MA Jinnah Rd) in Okara city	197.60	214.95
56	8		P4-Providing and fixing of RPC manhole covers in Okara city	15.25	13.99
57	9		Construction of Roads (Benazir Avenue) in Okara city	68.77	76.66
58	1	Khanewal	Construction of Jaswant Nagar Chowk to SP Chowk, SP Chowk to Underpass road, and Iqbal Chowk to Stadium Road in Khanewala city	231.90	239.50
59	2		Construction of Jaswant Nagar Chowk to Tea factory Road and Old Karkhana road in Khanewala city	166.98	184.49
60	1	Vehari	Improvement/Rehab of Muhammadi Bakery road	60.43	63.79
61	2		Improvement/Rehab of Roads 02 (Jinah + Zoo)	150.92	149.21
62	3		Improvement/Rehab of Roads 02 (Sharqi Colony + Seed farm)	131.44	134.72
63	4		Improvement/Rehab of Roads 03 (Canal + Railway + Colony)	158.73	157.22
64	5		Construction of SWM Parking Shed in Vehari city	35.92	35.32
65	1	Bhawalnagar	Construction of SWM Parking Shed in Bahawalnagar city	15.00	15.34
66	2		Construction of TP-3 (Haroonabad road) in Bahawalnagar city	387.20	306.12
67	3		Provision of RCC and PCC manhole covers in Bahawalnagar city	9.96	9.62
68	1	Burewala	Construction of SWM Parking Shed in Burewala city	31.22	33.72
69	1	Kot Addu	Roads (Tuff Pavers)	133.55	136.44
70	2		SWM Parking Shed	49.22	44.74
<b>Grand Total</b>				<b>8,628.28</b>	<b>8,465.73</b>

### List of Projects under Implementation Phase

PKR Millions

Sr. No	MC Sr. #	MC Name	Sub-Project Name	AA Cost	Revised/ Contract Cost
1	1	Jehlum	Rehab of 01 Existing Parks (Altaf Park) in Jehlum city	101.18	99.90
2	2		Construction of Kalan Gujran Park in Jehlum city	173.82	173.82

Sr. No	MC Sr. #	MC Name	Sub-Project Name	AA Cost	Revised/ Contract Cost
3	3		Construction of SWM Parking Shed in Jehlum city	<b>61.28</b>	<b>65.65</b>
4	4		Provision of Water Supply scheme in Jehlum city	<b>164.04</b>	<b>154.48</b>
5	5		SCADA System for Tubewells in Jehlum city	<b>53.47</b>	<b>40.66</b>
6	1	Daska	Construction of Trunk Sewer 36" in Daska City	<b>115.28</b>	<b>96.69</b>
7	2		Construction of Storm Drainage System in Daska City	<b>1,003.20</b>	<b>822.70</b>
8	3		Construction of Roads 02 (Pasroor and Jamkey road) in Daska City	<b>274.00</b>	<b>285.44</b>
9	4		Construction of Roads 03 (Bank Road, Wazirabad road and college road) in Daska City	<b>296.28</b>	<b>313.57</b>
10	1	Wazirabad	Provision of Water Supply scheme in Wazirabad City	<b>353.17</b>	<b>280.01</b>
11	2		Part A- Providing and Laying Main and Lateral Lines in Wazirabad city	<b>741.00</b>	<b>712.58</b>
12	3		Part D- Providing and Laying of RPC Manholes in Wazirabad city	<b>12.51</b>	<b>9.17</b>
13	4		Provision of Storm Water Facilities in Wazirabad City	<b>236.51</b>	<b>200.36</b>
14	1	Kamoke	Provision of Water Supply scheme in Kamoke City	<b>367.76</b>	<b>372.98</b>
15	2		Rehab of Park (Ladies) in Kamoke City	<b>165.72</b>	<b>137.99</b>
16	1	Muredke	Rehab of existing Sewerage System in Muredke city	<b>288.00</b>	<b>284.57</b>
17	2		Solarization of tube wells in Muredke city	<b>44.62</b>	<b>45.74</b>
18	1	Gojra	P4-Constructions of wastewater treatment plant (WWTP) in Gojra city	<b>515.47</b>	<b>483.28</b>
19	1	Jhang	Laying of sewerage scheme (Zone 1)	<b>1,080.95</b>	<b>991.31</b>
20	2		Construction of WWTP in Jhang	<b>897.65</b>	<b>824.19</b>
21	1	Kamalia	P1-Laying of Sewerage System in Kamalia city	<b>458.37</b>	<b>420.53</b>
22	2		P4-Waster Water Treatment Plant in Kamalia city	<b>526.98</b>	<b>378.84</b>
23	3		P5-Liquid Waste Machinery in Kamalia city	<b>28.37</b>	<b>28.78</b>
24	4		P2-Construction of Disposal Station in Kamalia city	<b>393.52</b>	<b>343.24</b>
25	1	Jaranwala	P1-Laying of Sewerage System in Jaranwala city	<b>708.80</b>	<b>679.91</b>
26	2		P2-Disposal stations and forcemain in Jaranwala city	<b>765.06</b>	<b>740.97</b>
27	3		P4-Waster Water Treatment Plant in Jaranwala city	<b>913.70</b>	<b>522.23</b>

Sr. No	MC Sr. #	MC Name	Sub-Project Name	AA Cost	Revised/ Contract Cost
28	1	Okara	Improvement and Rehabilitation of Roads in Okara City	363.19	374.91
29	2		Providing and laying of Tuff Pavers in 100 streets in Okara City	265.74	270.78
30	3		Solarization of Disposal Stations in Okara city	194.25	192.09
31	4		P1-Laying of Sewerage System in Okara city	986.51	964.20
32	5		Rehab and Repair of Roads and Chowks in MC Okara	86.50	44.93
33	6		Rehabilitation/ Construction of Pedestrian Walkway and side drains in various areas of okara city	74.89	52.57
34	7		P2-Waster Water Treatment Plant in Okara city	815.96	682.54
35	1	Khanewal	Comprehensive Sewerage Scheme in Khanewala city	1,248.44	1,496.90
36	2		Solarization of water pumps in Khanewal city	124.14	87.55
37	1	Vehari	Solarization of water pumps and disposal station	182.66	171.03
38	2		Construction of Underground water storage tank in Vehari city	195.84	207.69
39	3		Improvement and Extension of Sewerage system in Vehari city	96.80	75.15
40	4		Rehab and Improvement of Parks South Zone	149.28	128.35
41	5		Improvement/Rehab of Roads Central Zone	311.91	311.91
42	6		Improvement/Rehab of Roads Eastern Zone	247.73	247.73
43	7		Improvement/Rehab of Roads Western Zone	236.82	236.82
44	8		Rehab and Improvement of Parks North Zone	167.02	144.98
45	9		Specialized & Decentralized water treatment plant for horticulture purpose at Bhatta Ikram Disposal station in Vehari City.	33.80	30.27
46	1	Bahawalnagar	Solarization of pumps and disposal stations in Bahawalnagar city	161.00	187.48
47	2		Rehab of 01 Park & 01 Playground in Bahawalnagar city	177.70	223.62
48	1	Burewala	Construction of Roads (18 roads) in Burewala city	1,250.12	1,045.63
49	2		Solarization of disposal stations in Burewala city	133.85	140.03
50	3		Construction of Roads (07 roads) in Burewala city	163.99	135.15
<b>Grand Total</b>				<b>18,408.84</b>	<b>16,961.90</b>

### List of Projects Awaiting Approval from Competent Forum

Rs. In Million

Sr. No	MC Sr.#	MC Name	Project Name	Cost	Consultant	Forum
1	1	Daska	Provision of machinery for disaster management	46.05	ENVIRO	DDC
2	1	Kamoke	Reconstruction/Upgradation of roads (Gol Bazar, Tipu Bazar and Allied Bazar)	504.00	NESPAK	DDSC
3	2		Reconstruction/Upgradation of roads, allied structures, side drains and provision of gully grating	215.84	NESPAK	DDWP
4	1	Muredke	Provision of stormwater facilities in Muridke city	96.93	ENVIRO	DDC
5	2		Provision of machinery for disaster management	88.83	ENVIRO	DDC
6	1	Jhang	Solarization of Disposal Stations in Jhang city	286.60	ENVIRO	DDWP
7	1	Gojra	Solarization of New Disposal Stations in Gojra city	65.50	ENVIRO	DDC
8	1	Burewala	Construction of General Bus Stand in Burewala city	451.00	ASIAN	DDSC
<b>Grand Total</b>				<b>1,754.75</b>	-	-

### List of Projects Submitted to TSC/ MC

(Rs. in Million)

Sr. No	MC Sr.#	MC Name	Project Name	Cost in Millions	Forum	Consultant
1	1	Kamoke	Provision of Machinery for Disaster Management in Kamoke city	261.03	DDWP	ENVIRO
2	1	Kamalia	Part 1- Solarization of disposal stations in Kamalia city	90.00	DDC	ENVIRO
3	2		Part 2- Solarization of disposal stations in Kamalia city	55.00	DDC	ENVIRO
4	1	Vehari	Part A- Rehab and Imp of Water Supply in Vehari city	787.93	DDSC	ASIAN
5	2		Part B- Rehab and Imp of Water Supply in Vehari city	380.00	DDWP	ASIAN
6	1	Muridke	Rehab of 03 Parks	209.40	DDSC	NESPAK
<b>Grand Total</b>				<b>1,783.36</b>	-	-

## List of Projects under Preparation Stage (Under Design & PC-I Finalization)

(Rs. in Million)

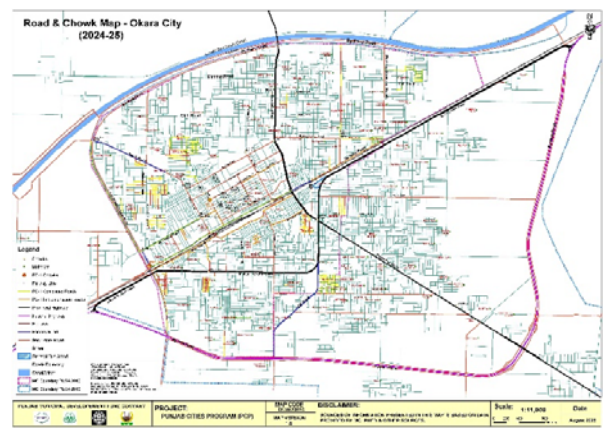
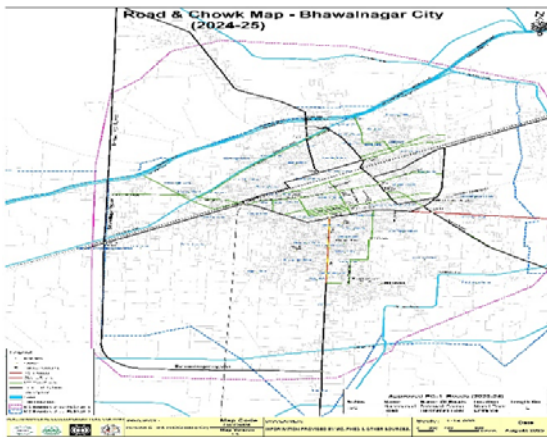
Sr. No	MC Sr. No	MC Name	Project Name	Cost	Consultant
1	1	Jehlum	Construction of entry points and beautification of chowk on jada chowk	55.0	MMP
2	2		Provision of tuff pavers in bilal tower of Jehlum city	380.00	MMP
3	3		Construction of Storm water drainage facilities along 4 roads in Jehlum city	400.00	MMP
4	4		Beautification and katchery chowk in Jehlum City	30.00	MMP
5	1	Kamoke	Improvement/Beautification of Public Space/ Green Belts/ Walls in Kamoke City	150.00	NESPAK
6	2		Construction of Waiting Area in Kamoke city	50.00	NESPAK
7	3		Development of Food Street/ Model Bazar in Kamoke city	50.00	NESPAK
8	1	Gojra	Improvement of roads and model bazra in MC Gojra	150.00	MMP
9	1	Muredke	Provision of tuff pavers in streets of Muredke city	600.00	NESPAK
10	2		Improvement of GBS Muredke city	250.00	JERS
11	1	Jaranwala	Improvement / Rehabilitation of Model Streets / Bazar in MC Jaranwala.	150.00	MMP
12	2		Improvement / Rehabilitation of Roads, Entry Gate, Bike Line & Relevant Structures in Jaranawala	150.00	MMP
13	3		Improvement / Rehabilitation of Parks & Green Belts in MC Jaranwala	150.00	MMP
14	4		Provision of Solarization for Disposal Stations & Office Building of MC Jaranwala.	120.00	MMP
15	5		Provision of Disaster Management System in Municipal Committee Jaranwala	90.00	MMP
16	1	Burewala	Improvement and construction of Roads (45 roads) in Burewala city	720.00	ASIAN
17	2		Rehabilitation of street lights at ring road in Burewala city	300.00	ASIAN
18	3		Rehabilitation of contaminated water supply areas in Burewala city	200.00	ASIAN

Sr. No	MC Sr. No	MC Name	Project Name	Cost	Consultant
19	4		Provision of new sucker machine, desilting machine for manhole in Burewala city	100.00	ASIAN
20	1	Kot Addu	Combine unit of sucker jetter, Desilting Machine and Autopriming dewatering pump for MC Kot Addu	61.00	MMP
21	2		Solarization of disposal station, filtration plants , and parks of MC Kot Addu	60.00	MMP
<b>Grand Total</b>				<b>4,216.00</b>	-

### 3 GIS Section Activities

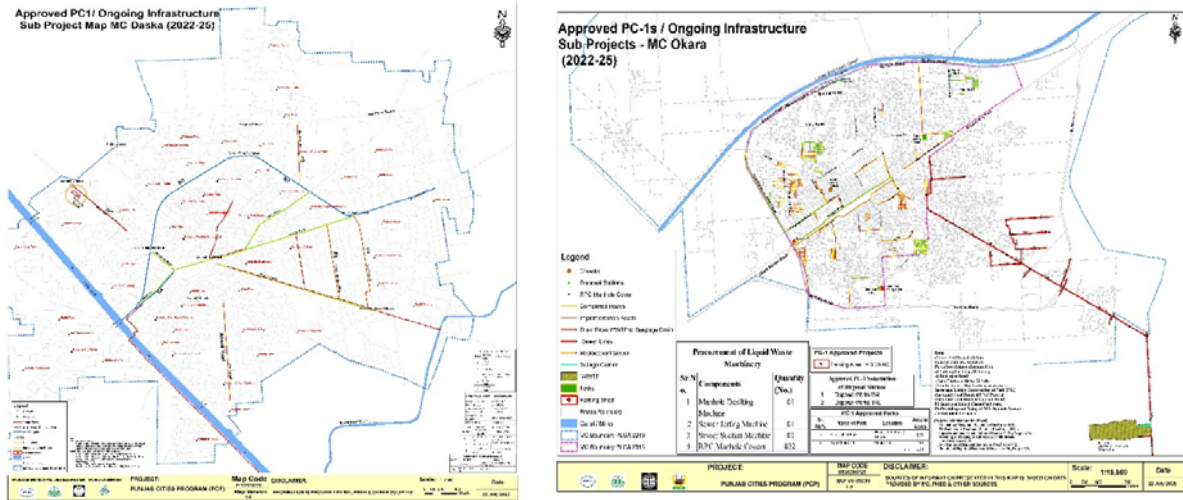
#### 3.1 Update of Infrastructure Mapping

The infrastructure mapping has been revised with the latest GIS data, incorporating newly constructed assets, rehabilitation, and different layouts as per the current situation. Updated GIS Maps include water supply lines, sewerage networks, disposal stations, and related utilities.



### 3.2 Progress Review GIS Mapping

The progress view mapping has been updated to reflect the latest on-ground developments. All completed works, ongoing activities, and proposed interventions have been visualized for monitoring and decision-making purposes.



### 3.3 City-Wise Infrastructure Projects Progress Detail

One pager has been developed for updated status of city-wise infrastructure projects. The page is being regularly updated with the latest progress, costing and working status indicators for each project. This ensures real-time monitoring, transparency, and better coordination among stakeholders.

August 07, 2025

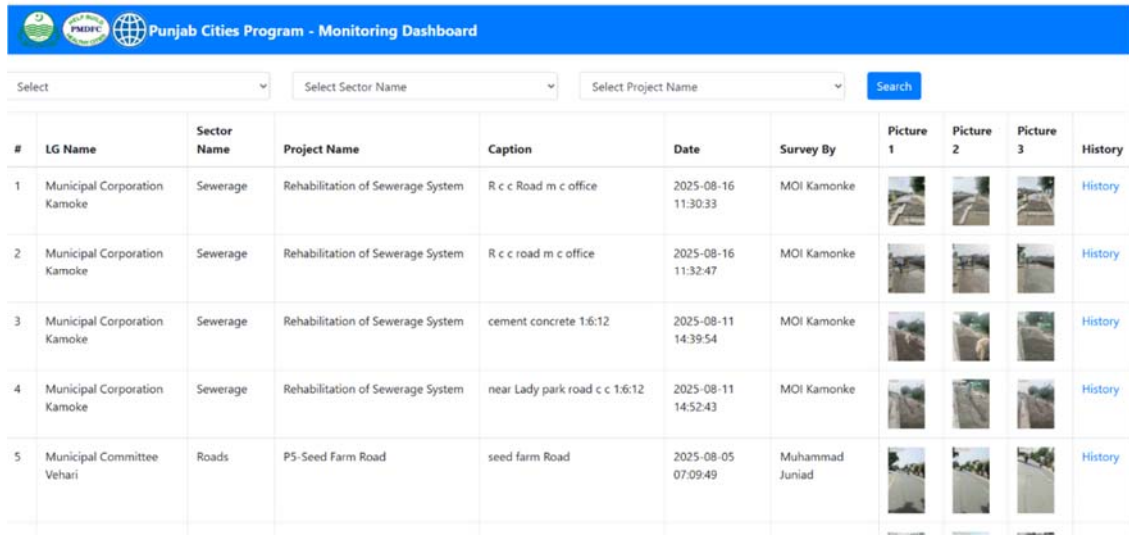
Municipal Committee Wazirabad
















1. Financial Status - Total Funds Rs. 3,622.3 million
2. Project Detail

Sr. No.	Program	AA Cost (Rs. Million)	WO Cost (Rs. Million)	AA Issued Date	Contract Signed Date	Financial Progress	Current Status	Tentative Completion Date
1	Rehabilitation of Municipal Services	104.28	93.79	-	-	100%	Completed	Completed
2	Provision of Equipment & Machinery for improvement of SWM	174.40	178.40	12-08-21	-	98%	Physically Completed, only salaries are being disbursed till completion of the program	29/08/2025
3	Construction of Vehicles Parking Area	120.63	125.20	2-5-23	14-7-23	100%	Completed	Completed
4	Improvement and Rehabilitation of 04 Roads and 02 Chowks	201	205.65	14-12-22	15-9-23	100%	Completed	Completed
5	SCADA System for Tube wells	37.3	29.32	13-12-23	23-1-25	100%	Completed	Completed
6	Solarization of 02 Tube wells & 01 Disposal Station	58.4	56.25	14-9-23	16-8-24	94%	Completed	Completed
7	Provision of Storm Water Facilities	236.51	185.52	24-4-24	23-1-25	35%	Ongoing Execution. Physical Progress 40%	26-09-2025
8	Provision of Water Supply	353.17	280.01	30-10-24	28-04-25	18%	Ongoing Execution. Physical Progress 22%	07-01-2026
9	Part A- Providing and Laying Main and Lateral Lines	740.99	712.58	10-2-25	03-06-25	-	Ongoing Execution. Physical Progress 01%	16-06-2026
10	Part D- Providing and Laying of RPC Manholes	12.50	9.17	10-2-25	03-06-25	06%	Ongoing Execution. Physical Progress 10%	11-01-2026
11	Part B - Construction of Disposal Station	490.51	383.86	10-2-25	03-06-25	-	Contract agreement signed Work will commence in this week	-
12	Part C- Construction of WWTP	855.87	552.64	10-2-25	03-06-25	-	Contract agreement signed Work will commence in this week	-
13	Provision of Machinery for Disaster Management	76.39	-	27-06-25	-	-	Technical bids will be opened on 18-8-25	-
<b>Total</b>		<b>3,461.95</b>	<b>2,812.39</b>					

### 3.4 Infrastructure Projects Monitoring through Android Application

Geo tagged pictures are captured to validate the progress of ongoing infrastructure projects. These images serve as authentic evidence from the ground, ensuring transparency, accountability, and accurate monitoring of project implementation and show the hierarchy of the work.



#	LG Name	Sector Name	Project Name	Caption	Date	Survey By	Picture 1	Picture 2	Picture 3	History
1	Municipal Corporation Kamoke	Sewerage	Rehabilitation of Sewerage System	R c c Road m c office	2025-08-16 11:30:33	MOI Kamonke				<a href="#">History</a>
2	Municipal Corporation Kamoke	Sewerage	Rehabilitation of Sewerage System	R c c road m c office	2025-08-16 11:32:47	MOI Kamonke				<a href="#">History</a>
3	Municipal Corporation Kamoke	Sewerage	Rehabilitation of Sewerage System	cement concrete 1:6:12	2025-08-11 14:39:54	MOI Kamonke				<a href="#">History</a>
4	Municipal Corporation Kamoke	Sewerage	Rehabilitation of Sewerage System	near Lady park road c c 1:6:12	2025-08-11 14:52:43	MOI Kamonke				<a href="#">History</a>
5	Municipal Committee Vehari	Roads	P5-Seed Farm Road	seed farm Road	2025-08-05 07:09:49	Muhammad Juniad				<a href="#">History</a>

### 3.5 Liaison with other Departments

A close liaison has been established between GIS Team and other wings of PMDFC for the preparation of progress/ portfolio review presentations of Punjab Cities Program to present LG&CDD, P&D and other departments. PO(GIS) is the focal person to prepare and present the presentations on different meetings i.e. WB, LG&CDD CS Office, P&D etc.

## 4 Institutional Strengthening (IS) Activities

### 4.1 Implementation of GRM, PMS & MCs' Websites

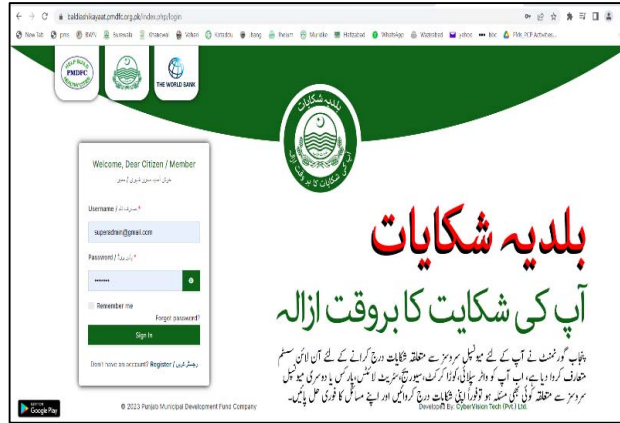
PMDFC is actively seeking improvements in local governments and the delivery of municipal services to promote its goal of "Help Build Healthy Cities." Improvement of Municipal Services, is being sought through e-governance systems which have been introduced at MCs like Performance Management System (PMS), Grievance Redress Mechanism (GRM)/Complaint Tracking System (CTS) and MC's Website.

In the Punjab Cities Program (PCP) these systems are being implemented in partner local governments under Transparency and Accountability result area and declared Minimum Access Conditions (MACs) and certain scores have been allocated under Performance Measures.

The detail regarding the upgradation of systems is as under:

**Grievance Redress Mechanism (GRM) [www.baldiaShikayaat.pmdfc.org.pk](http://www.baldiaShikayaat.pmdfc.org.pk)**

The Grievance Redress Mechanism (GRM) is a vital component of citizen-centric governance, designed to ensure transparency, accountability, and responsiveness in public service delivery. Its core objective is to assist citizens and local governments in effectively managing the registration, tracking, and resolution of complaints in a timely and efficient manner. The GRM enables structured, two-way communication between the public and local government institutions,



allowing grievances to be addressed systematically and fairly. To maximize accessibility, a multi-channel approach has been adopted. Citizens can submit complaints through the *Baldia Shikayaat* mobile application—via text or voice messages—or by physically visiting designated complaint cells established at local government offices. Complaints can also be lodged through telephone calls, written letters, and the online forms available on the websites of PCP local governments. To improve transparency and ensure accountability, the system is equipped with automated SMS alerts and notifications, allowing complainants to track the status of their grievances in real time.

#### 4.2 Roll out of GRM in PICP Cities

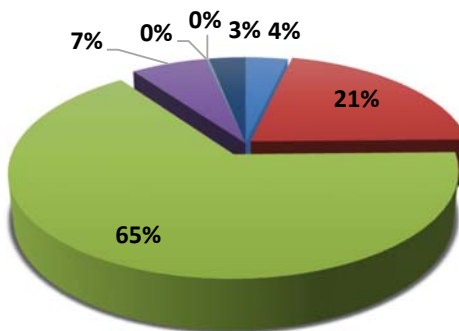
The GRM system has been successfully implemented in 16 PCP local governments and is currently active, playing a key role in improving public trust and governance by providing a structured and accessible platform for grievance resolution. Its continued operation is vital for sustaining citizen engagement beyond the closure of the PCP program. As part of the long-term sustainability plan, the system is proposed to be replicated and further strengthened for PICP local governments through digital upgrades, improved integration, and capacity-building of staff. The Stakeholder Engagement Plan (SEP) will also be periodically reviewed and updated to ensure that all communication remains clear, inclusive, and consistent with evolving project requirements. These updates will help ensure that methods of engagement remain responsive to citizens' needs and that any significant changes in project activities, timelines, or scope are effectively conveyed to stakeholders.

The Punjab Municipal Development Fund Company (PMDFC) developed GRM, will be further reinforced under PICP. The system will be enhanced to address sensitive and emerging issues such as cases of women harassment, and include features such as real-time alerts, advanced tracking dashboards, and data analytics for grievance trends and resolution effectiveness. A designated GRM Focal Person will be responsible for managing the centralized grievance database, which ensures a systematic record of all submitted complaints. This database logs critical information including the complainant's name or organization, the date and nature of the grievance, actions taken by relevant stakeholders, and the final outcome. The database also documents how and when the resolution was communicated back to the complainant. These processes help ensure transparency, improve service quality, and foster a responsive environment where citizens feel empowered to raise their concerns and receive timely redress.

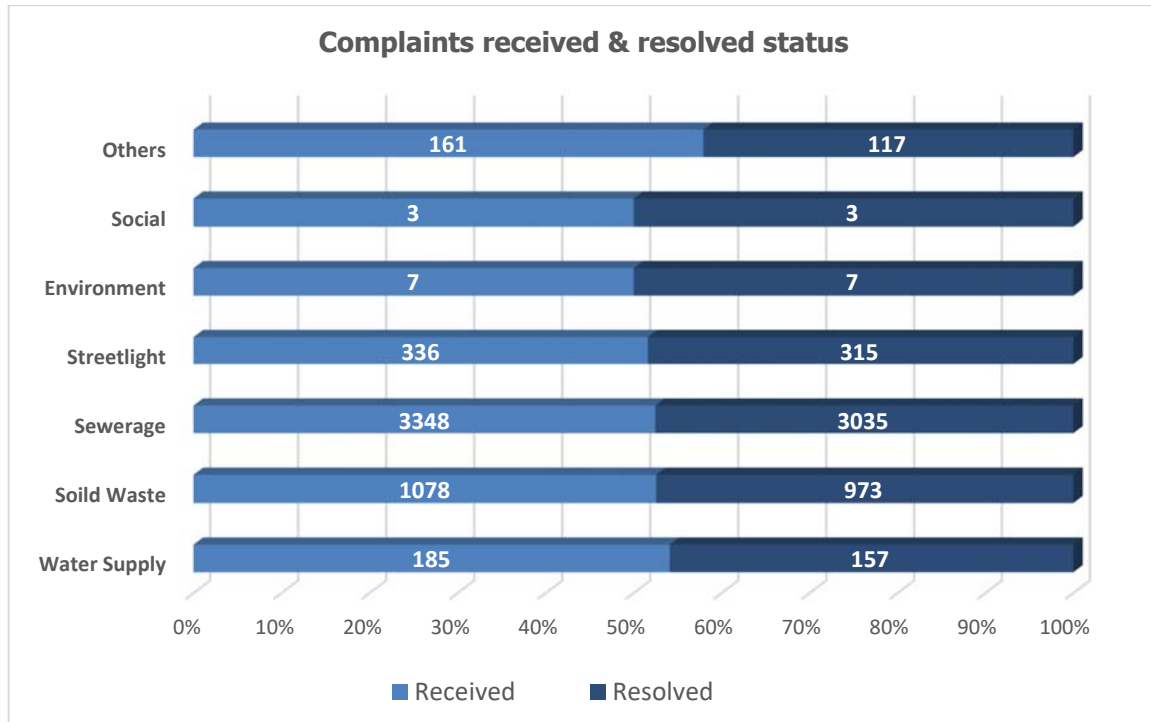
### Status of Complaint received & Resolved during the January to June 2025

MONTHLY SECTOR WISE COMPLAINTS SUMMARY (JAN,2025 - JUN,2025)																
Sr. No.	local government	Water Supply			Solid Waste			Sewerage			Street Lights			Others		
		Received	Resolved	Resolved %	Received	Resolved	Resolved %	Received	Resolved	Resolved %	Received	Resolved	Resolved %	Received	Resolved	Resolved %
1	Bahawalnagar	1	1	100%	2	2	100%	108	106	98%	1	1	100%	8	7	87%
2	Burewala	1	0	0%	1	0	0%	5	0	0%	-	-	-	2	0	0%
3	Daska	-	-	-	-	-	-	8	8	100%	-	-	-	5	4	80%
4	Gojra	6	6	100%	23	23	100%	31	29	93%	-	-	-	3	3	100%
5	Hafizabad	-	-	-	5	0	0%	9	0	0%	-	-	-	5	0	0%
6	Jaranwala	-	-	-	3	3	100%	19	19	100%	3	3	100%	4	4	100%
7	Jhang	2	1	50%	86	86	100%	181	180	99%	10	10	100%	2	2	100%
8	Jhelum	4	3	75%	15	14	93%	12	8	66%	-	-	-	2	1	50%
9	Kamalia	-	-	-	-	-	-	33	33	100%	-	-	-	2	2	100%
10	Kamoke	-	-	-	1	1	100%	-	-	-	-	-	-	1	1	100%
11	Khanewal	12	7	58%	24	5	20%	349	302	86%	8	8	100%	4	4	100%
12	Kot Addu	2	2	100%	28	27	96%	25	23	92%	-	-	-	3	2	66%
13	Muridke	2	0	0%	2	0	0%	18	0	0%	-	-	-	1	0	0%
14	Okara	-	-	-	8	7	87%	17	17	100%	-	-	-	1	1	100%
15	Vehari	5	5	100%	8	7	87%	161	161	100%	75	75	100%	5	4	80%
16	Wazirabad	-	-	-	1	0	0%	6	0	0%	-	-	-	3	0	0%
<b>Total</b>		<b>35</b>	<b>25</b>	<b>71.42%</b>	<b>207</b>	<b>175</b>	<b>84.54%</b>	<b>982</b>	<b>886</b>	<b>90.22%</b>	<b>97</b>	<b>97</b>	<b>100%</b>	<b>51</b>	<b>35</b>	<b>68.62%</b>

### Sector Wise Complaints Received 2024-25



■ Water Supply ■ Solid Waste ■ Sewerage ■ Streetlight ■ Environment ■ Social ■ Others

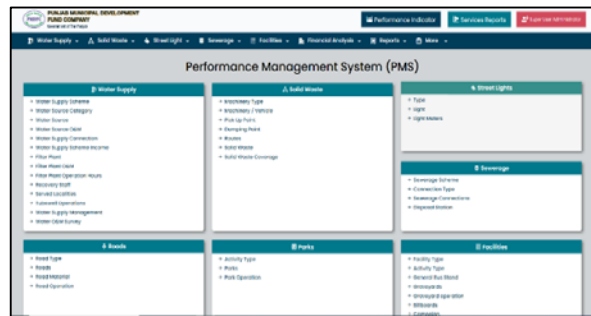


### 4.3 PERFORMANCE MANAGEMENT SYSTEM (PMS)

The PMS is web-based software, for tracking & gauging the municipal services i.e. water supply, solid waste, Streetlight, Sewerage, Roads, Parks etc. being provided by MCs

#### Features of Upgraded PMS:

- Regular data collection on Key Performance Indicators (KPIs) for major municipal services like water supply, solid waste, sewerage, streetlight, Roads and Parks etc. for monitoring of status of service delivery



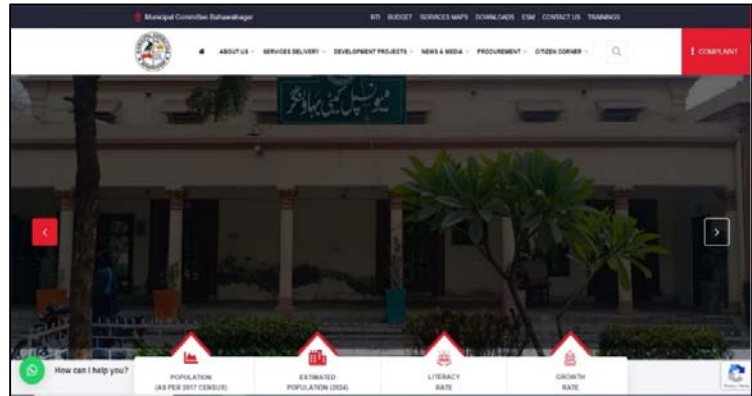
Water Supply Report 2024-2025 (Detail)															
Performance Indicator: Average Hour of Water Supply to Households Per Day															
S.No	Division	District	local government	Jul, 2024	Aug, 2024	Sep, 2024	Oct, 2024	Nov, 2024	Dec, 2024	Jan, 2025	Feb, 2025	Mar, 2025	Apr, 2025	May, 2025	Jun, 2025
1	Bahawalpur	Bahawalnagar	Bahawalnagar	2.91	2.4	2.5	2.12	2.54	2.08	2.34	2.12	2.2	2.47	2.47	2.88
2	Faisalabad	Faisalabad	Jaranwala	3.09	1.93	1.51	1.68	1.5	1.53	2.11	1.49	1.49	1.5	1.49	3.41
3	-	Toba Tek Singh	Gojra	6.25	2.91	7.71	6.31	3.36	3.15	5.55	6.99	2.64	5.6	6.25	3.73
4	-	-	Kamalia	3.23	2.65	3.11	2.59	1.96	1.55	1.43	2.25	2.03	1.98	2.43	1.88
5	Gujranwala	Gujranwala	Kamoke	3.45	2.76	2.86	2.75	2.52	2.58	5.48	5.97	6.67	7.57	4.69	4.76
6	-	-	Wazirabad	7.95	5.47	5.28	8.15	8.44	7.82	6.67	7.91	8.17	7.63	3.97	4.11
7	-	Hafizabad	Hafizabad	4.05	3.05	3.86	4.27	4.49	4.53	4.1	3.88	4.53	4.09	3.9	3.94
8	-	Sialkot	Daska	12.45	12.18	12.84	11.65	10.21	10.84	10.83	11.99	10.83	11.19	10.83	9.15
9	Lahore	Sheikhupura	Muridke	8.23	8.4	6.36	7.35	6.97	5.61	7.07	7.51	7.44	6.36	7.16	9.04
10	Multan	Khanewal	Khanewal	4.21	3.76	3.9	3.10	3.54	3.96	3.36	3.7	3.74	4.85	5.26	4.85
11	-	Vehari	Burewala	2.41	4.83	5	4.83	5	4.83	4.83	5.35	4.83	5	4.83	5
12	-	-	Vehari	0.94	0.81	0.75	0.78	0.78	0.76	0.78	0.73	0.76	0.83	0.76	0.84
13	Rawalpindi	Jhelum	Jhelum	5.56	3.37	3.44	3.39	3.41	3.34	3.31	3.62	3.31	3.41	3.31	3.47
14	Sahiwal	Okara	Okara	9	8	8	7	7	6	6	6	6	7	6	6

- The data regarding services like Roads, Parks, advertisement, slaughter houses etc. has been added so that the upgraded system act as a comprehensive database to satisfy the functions of Metropolitan Corporation and District Councils under PLGA 2022 "to maintain a comprehensive database".

Report : General Bus Stand ( 2025-2026 )																
S.No	Division	District	local government	General Bus Stand Name	Total Area (Kanal)	Covered Area (Kanal)	Vehicle In (Per Day)	Vehicle Out (Per Day)	Wagon Fee	AC Bus Fee	Non AC Bus Fee	Leased	Annual Income	Drinking Water Facility	Waiting Area	Toilet
1	Bahawalpur	Bahawalnagar	Bahawalnagar	General Bus Stand - bahawalnagar by pass mohal chack	77	10	0	0	0	0	0	No	0	Yes	Yes	Yes
2	Dera Ghazi Khan	Muzaffargarh	KotAdu	Vagon Stand - Main City Kot Addu	1.1	1.1	0	0	0	0	0	No	0	Yes	Yes	Yes
3	Faisalabad	Faisalabad	Jaranwala	Larri Adda - Faisalabad Road Jaranwala	7	3	0	0	0	0	0	Yes	1600000	Yes	Yes	Yes
4	-	Jhang	Jhang	General Bus Stand Jhang - Sargodha Road Near Govt Boys Degree College	171	40	0	0	0	0	0	No	0	Yes	Yes	Yes
5	-	Toba Tek Singh	Gojra	General Bus Stand Gojra - Railway Phatak Chowk Sumanderi road Gojra	12	3	0	0	0	0	0	Yes	0	Yes	Yes	Yes
6	-	-	Kamalia	Kamalia General Bus Stand - Chichawatni Road Kamalia, (Under construction)	9.6	9.6	0	0	0	0	0	No	0	No	No	Yes
7	Gujranwala	Gujranwala	Kamoke	No Bus Stand in MC Kamoke - Kamoke			0	0	0	0	0	No	0	No	No	No
8	-	-	Wazirabad	No Bus Stand in MC Wazirabad - Wazirabad			0	0	0	0	0	No	0	No	No	No
9	-	Hafizabad	Hafizabad	General bus stand - gujranwala road	11	5	0	0	0	0	0	Yes	0	Yes	Yes	Yes
10	-	Sialkot	Daska	LORI ADDA DASKA - LARI ADA DASKA	11	6	0	0	0	0	0	Yes	6780000	No	Yes	Yes
11	Lahore	Sheikhupura	Muridke	General bus stand - Narawal chowk Muridke	8.8	4	0	0	0	0	0	Yes	0	Yes	Yes	Yes
12	Multan	Khanewal	Khanewal	New General Bus Stand Khanewal - Jahania Road Tariqabad	76	18	0	0	0	0	0	No	800000	Yes	Yes	Yes
13	-	Vehari	Burewala	General Bus Stand - Burewala	4	2	0	0	0	0	0	Yes	0	Yes	Yes	Yes
14	-	-	Vehari	No Bus Stand in MC Vehari - No Bus Stand in MC Vehari	0	0	0	0	0	0	0	Yes	0	Yes	Yes	Yes
15	Rawalpindi	Jhelum	Jhelum	No Bus Stand in MC Jhelum - Bus Stand in not available in MC Jhelum			0	0	0	0	0	No	0	No	No	No
16	Sahiwal	Okara	Okara	General Bus Stand Okara - G.T Road	1	1	0	0	0	0	0	No	0	Yes	Yes	Yes

## 4.4 MC's Dynamic Websites

PMDFC have developed local governments websites having information of public interest to promote transparency and accountability- Proactive disclosure of information to the citizens including real time information on development projects, budget, service delivery status, services maps, procurement plan, contract award, citizen corner having information for citizens on building plan approval, registration of birth, death, marriage, divorce etc.



### Dynamic MC's Websites Features

- The previous static websites have been converted into dynamic websites for dissemination of information to the citizens and other stakeholders.
- Information for general public interest has been placed at the website.
- The page has been created in the website where citizens can submit their request for information regarding RTI act 2013
- Information from GRM and PMS has been integrated into website, reports from PMS and GRM are available in the service delivery section of website
- Citizen corner has been created to facilitate the citizens regarding building plan approval, registration of birth, marriage, divorce and water connection etc.
- Citizen suggestions and feedback form has been created
- Procurement section has been strengthened with information regarding contract award, bidding evaluation sheets, procurement & GRM Committee notifications etc.
- Citizen can complain through website "Complaints" page
- Information relating to the infrastructure development projects, budget and service delivery is available at the websites.
- PMDFC has a strong focus on developing the technical skills of MC's staff through training and workshops to ensure websites are properly managed.
- Overall, PMDFC continuously provides technical support and helps in troubleshooting the issues faced by MCs regarding their respective websites.

#### **4.5 Consultancy for Integrated Development and Asset Management Plans (IDAMP)**

<b>Consultancy Firm Hired:</b>	<b>EY Ford Rhodes &amp; JERS Consultancy Pvt Ltd. (JV Partners)</b>
<b>Total Contract Cost:</b>	<b>PKR 82,113,048 (Rs.82.113 Million)</b>

PMDFC hired a Consulting Firm M/s EY Ford Rhodes Chartered Accounts & M/s JERS Consultancy (Pvt.) Ltd. (JV Partners) to develop Integrated Development Asset Management Plan (IDAMP) for 16 participating cities under PCP to support its partner cities in strengthening systems for improved planning, resource management and accountability. The preparation of these plans will be coordinated at the MC level and will be based on integration of capital investment and asset maintenance plans of MCs. These plans will be for a three-year period on a rolling basis and updated each year while adding another year to the horizon. For the purpose, the consulting firms has to complete the assignment with a focus to encourage a consistent approach and a common methodology for development and management of assets and to provide guidelines to ensure informed decision making by Program Municipalities for investment in management of those assets which help achieve the service delivery objectives.

##### **Salient features of the IDAMP Consultancy**

- **IDAMP Manual and Standard Operating Procedures (SOPs)** for 16 PCP cities were updated IDAMP Manual and SOPs are sets out the detailed procedures for planning and investment of resources through effective planning, careful management, accurate recording and reliable reporting of all the assets over the asset life cycle for optimized service delivery to the public.
  - These procedures are based on tested methodology for the development of IDAMPs for Municipal Committees (MCs). IDAMP Framework and IDAMP Manual has been based on local as well as global asset planning and management practices and procedures.
  - The primary purpose of IDAMP Manual is to prescribe the Standard Operating Procedures (SOPs) for evidence-based planning, budgeting and management of assets on a medium-term horizon of three years.
- **IDAMP Framework** were developed of 16 PCP cities to describe principles/ guidelines and policies for efficient and transparent asset management and reporting system. The key purpose of IDAMP Framework is the effective management of asset portfolio of the Municipal Committees (MCs) in order to achieve service delivery objectives. IDAMP Framework is intended to achieve the following purposes:

- Encourage a consistent approach and a common methodology for development and management of assets
- Emphasize the importance of developing robust asset management plans linked to rigorous long term financial planning to help achieve the service delivery objectives
- Provide guidelines to ensure informed decision making by MCs for investment in and management of those assets which help achieve the service delivery objectives;
- Establish principles for the development of detailed Standard Operating Procedures for implementation and sustainability of IDAMP
- IDAMP Framework provides principles and guidance about the following areas of asset management:
  - Planning of Assets:
    - Development of project proposals for rehabilitation/ replacement or new assets creation
    - Appraisal of proposed projects
    - Selection of suitable projects for implementation
  - Operation and maintenance (O&M) planning of assets
  - Monitoring and Evaluation of implementation of IDAMP
- **Integrated Development Asset Management Plans (IDAMPs) Three years** rolling IDAMPs have been developed for 16 PCP cities on the basis of updated IDAMP framework and consultation of all the stakeholders and citizen engagement;
  - IDAMPs are identified and synchronized with the sectoral Plans, Infrastructure Plans and priority maps
  - Asset inventory has been updated describing the age, condition and book value of the asset
  - Assets are being geo tagged with coordinates and mapped on google maps
  - Financial and economic analysis for the new project proposed under IDAMP
    - Qualitative Assessment
    - Quantitative Assessment of the Project
  - Annual Financial Projections
    - Development and Integration of IT/GIS Based Asset Management Decision Support System (Phase-II)
    - Prioritization of the infrastructure sub-projects involving all stakeholders/ engaging citizens
    - Training and Capacity Building of MCs
    - Better Planning and management of assets
    - Availability of mechanism for assets need replacement

- Well informed decision making, Proper allocation/ utilization of resources
- **Development of Decision Support System of IDAMPs**, to enable the systematic implementation and monitoring of the Integrated Development and Assets Management Plan (IDAMPs), a Decision Support System (DSS) has been developed. The DSS encompasses the following:
  - Comprehensive asset details as per the Asset Management System (AMS), including critical information such as asset condition, status and GIS coordinates.
  - It provides a Level of Service (LOS) assessment, which reflects the current performance of the Municipal Committee (MC) against key performance indicators.
  - The system incorporates functionality for managing quotation work and Annual Development Program (ADP) schemes
  - DSS consists of following modules:
    - Project Management Module/ ADP Formulation
    - Project Planning Module/ PC-I/ PC-II Formulation
    - Project Monitoring Module/ PC-III Formulation
    - Project Finalization and Evaluation Module/ PC-V Formulation
    - Asset Management Information Module
    - Centralized/ Administrative dashboard and individual dashboard
    - Complete data management and user rights Module
- **Monitoring and Evaluation of IDAMP** The consulting firm provided monitoring and evaluation support to partner MCs for implementation and compliance of the IDAMP. The objective of the Monitoring and Evaluation (M&E) process for IDAMP is to ensure continuous oversight and compliance with the implementation of projects. The M&E aims to:
  - **Track Performance:**
    - Monitor project progress against established performance metrics and indicators using the structured Monitoring Scorecard.
  - **Ensure Compliance:**
    - Confirm that all projects comply with the requirements set forth in the IDAMP, ensuring alignment with the project objectives and expected outcomes.
  - **Support Decision-Making:**
    - Offer valuable insights into project implementation status and any challenges encountered, enabling timely interventions and informed decisions for project refinement and successful delivery.
  - **M&E Plan**

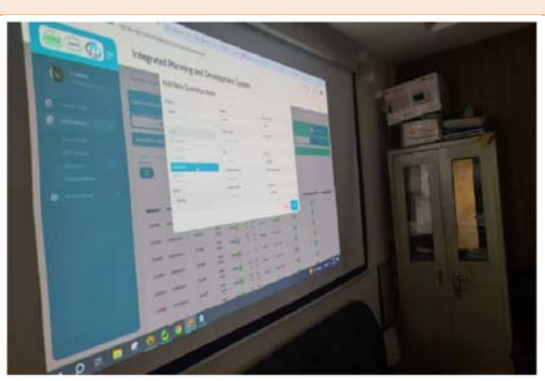
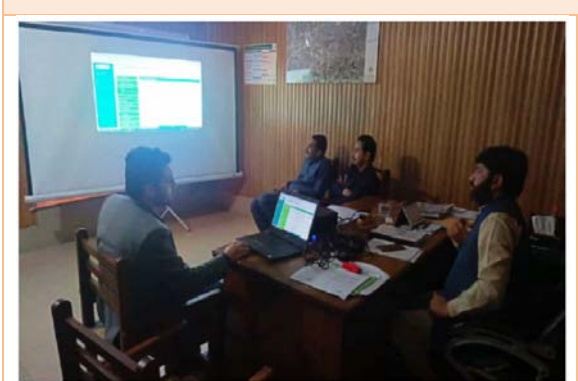
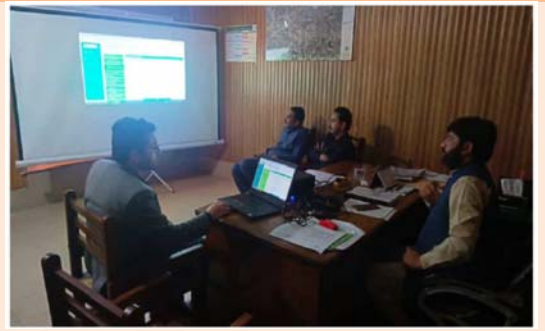
- A comprehensive monitoring plan was created, outlining the schedule of planned visits to Municipal Committees (MCs). To facilitate this process, a Monitoring Scorecard was developed to track performance metrics and associated indicators for each project. This scorecard serves as a key tool to confirm compliance with the set requirements, providing a structured framework for evaluating various aspects of project planning, execution, and performance. The Consultant Team completed the Monitoring Scorecards for each proposed project under the IDAMP for the fiscal year 2023 -2024. This process involved meeting with key stakeholders and verifying the accuracy of the information provided.

#### **4.6 Trainings and Capacity Building of MCs**

Comprehensive training sessions centered on "Integrated Development and Asset Management Plan (IDAMP)" were organized at each MC in March-April 2025. This training was aimed to empower and equip participants with the knowledge and tools essential for three important aspects (a) preparation/ updation of IDAMPs and (b) monitoring and evaluation (M&E) of IDAMPs (c) use of Use of Decision Support System (DSS) to enable the effective implementation of IDAMPs. The participants in the training encompassed a diverse group of stakeholders, featuring representatives from Finance, Regulation, Infrastructure, and Engineering vested with the responsibilities of formulating, implementing, and overseeing of IDAMPs, and using the Decision Support System. The training focused with overview of IDAMP, describing that the core purpose of IDAMP is to adopt international best practices to improve service delivery through effective asset management. This planning tool is essential for local government institutions to systematically manage their assets, ensuring they can meet public service requirements within their fiscal limits. The IDAMP utilizes a medium-term planning horizon of three years on rolling basis in contrast to the current short-term planning of 1 year through Annual Development Plan (ADP) and long-term plan of 10-20 years through Master Plan.

**IDAMP Training Sessions in MCs (2024-25)**







## 5 Financial Management (FM) Section Activities

### 5.1 Activities related to PCP Disbursements

- A disbursement request of PKR 514.42 million for IPF component was submitted to the World Bank in April 2025, together with IFR for FY 2024-25, thereby ensuring timely fund flow to support effective project implementation.

### 5.2 Activities related to Finance Department

- Submitted a comprehensive and annotated response to the Finance Department's observations regarding the fifth-year supplementary grant amounting to PKR 660.82 million for PCP MCs 20% co-financing share, demonstrating transparency and effective financial oversight by the FM section.
- A summary has been put forward to CM Punjab for provision of 20% co-financing requisite funds amounting to PKR 660.82 million through Supplementary Grant.

### 5.3 Activities related to CFMS

- Conducted detailed reconciliation of data entered in the CFMS, ensuring accuracy and consistency for effective financial reporting.
- Carried out comprehensive data cleaning of financial records received from CFMS and MCs, enhancing the quality and reliability of financial analysis.
- Promptly addressed PCP partner MCs' queries and concerns related to CFMS operations, strengthening system understanding and support.

### 5.4 Activities related to PCP Data Provision to World Bank

- FM section led comprehensive data collection for UIPT, TTIP, shop rents, and water rates of PCP MCs for FY2023-24 and FY2024-25 through close coordination with MCs, effectively addressing data inconsistencies and capacity gaps to support the PCP program extension case submitted to the World Bank.
- Collected and analyzed water collection data from PCP MCs, including detailed water rate analysis, as requested by the World Bank—demonstrating FM section's technical capacity and responsiveness.

- Conducted actual vs. budgeted revenue and expenditure analysis for FY2023-24 and FY2024-25 for PCP MCs, providing insights into financial performance and variances.
- Assessed actual financial positions of PCP MCs to evaluate their capacity to contribute the 20% co-financing share, showcasing FM section's role in financial viability assessment.

## 5.5 Activities related to OSR

- Updated OSR strategies for each of the 16 partner MCs through in-depth consultations with MC management, ensuring practical and tailored implementation approaches.
- Conducted Zoom meetings and phone orientation sessions with all partner MCs to explore and discuss potential avenues for enhancing OSR, promoting active engagement and ownership.
- Analyzed and interpreted 6-year financial data of 16 partner MCs, and structured a detailed report to assess annual OSR growth trends from the base year, providing valuable insights for performance evaluation

## 6 Environment & Social Management (E&SM) Section Activities

### 6.1 ARAP Implementation and Compensation Monitoring

During the reporting period (January–June 2025), the PMDFC Environmental and Social Management (ESM) team, led by the Program Officer (PO, E&SM) and comprising Deputy Program Officers, DPOs (Env & social) and Research Analysts along with PO ID conducted multiple visits to Municipal Committees (MCs) to monitor the implementation of Abbreviated Resettlement Action Plans (ARAPs), assess compensation progress, and ensure compliance with the Environmental and Social Management Framework (ESMF). The details of these visits are summarized below:

#### MC Kamalia

The team visited MC Kamalia to hold detailed discussions with Mr. Umar, MO(I), regarding ARAP implementation for the Wastewater Treatment Plant (WWTP). A joint site visit was carried out to assess baseline social conditions, engage with the contractor, and consult with three Affected Persons (APs) identified in the ARAP. Required documents were also collected to verify compliance.





## MC Hafizabad

The ESM team undertook multiple visits to Hafizabad to oversee ARAP preparation and compensation planning for the WWTP and disposal station. A series of meetings were held in the Office of the Deputy Commissioner (DC) Hafizabad, chaired by Mr. Abdul Razzaq (DC) and attended by district officials (Mr. Hamidullah, ADCG; Mr. Tanveer Yasir, ADCR) as well as MC representatives (Mr. Ikram Ullah, CO; Mr. Asif, MOI). During these engagements, the team briefed the DC on land acquisition status and the urgency of expediting compensation, with agreement to proceed through negotiated settlement.

In addition to office-level consultations, the team carried out a dedicated field visit along with the NESPAK team to the proposed WWTP site. This joint exercise focused on verifying land details, engaging with potentially affected persons, and gathering site-specific data necessary for the preparation of the ARAP. These efforts ensured that the ARAP was based on accurate ground realities, reflecting both technical and social safeguard requirements.



## MC Jaranwala

The ESM team visited MC Jaranwala to review ARAP implementation progress for ongoing sub-projects. Meetings were held with MC officials, including Mr. Mohsin (Chief Officer) and Rana Asif (MOI). Field visits were also conducted jointly with the consultants MMP, enabling a more detailed review of ARAP implementation measures. Consultations with affected households were carried out to verify that compensation arrangements were being implemented effectively and that any temporary livelihood disruptions were properly addressed.



## MC Kot Addu

In Kot Addu, the PMDFC ESM team engaged with municipal officials to monitor ARAP-related commitments. The visit included site inspections construction sites to check for unanticipated social impacts and to confirm that compensation timelines were

communicated to Affected Persons. The team highlighted the need for strengthening contractor accountability and ensuring community safety during construction activities.



### **MC Burewala**

The visit to Burewala focused on verifying safeguard implementation during the initial stages of sub-projects. Discussions with municipal representatives and contractor staff confirmed that compensation processes were underway in alignment with ARAP commitments. Community consultations were conducted to ensure inclusion of vulnerable households, while the team also reinforced the importance of occupational health and safety measures.



### **MC Wazirabad**

The PMDFC ESM team visited MC Wazirabad to review the progress of land Acquisition and ARAP implementation for sub-projects requiring minor resettlement and land adjustments. The visit included meetings with MC officials to proceed with the Local law and world bank policies for fair land acquisition and verification of compensation records, and consultations with affected persons to confirm timely and transparent disbursement. The team emphasized the importance of maintaining proper documentation and strengthening GRM outreach to ensure community confidence in the process.



## 6.2 World Bank's Environmental & Social Framework Forum

The World Bank convened its **2<sup>nd</sup> High-Level Environmental and Social Framework (ESF) Forum** in **Islamabad** from **April 21-23, 2025**, bringing together national and international environmental and social experts, development partners, and stakeholders to deliberate on evolving challenges and strategies in development project implementation.

The Punjab Municipal Development Fund Company (PMDFC-PCP) team actively participated in this significant event. The delegation was led by Mr. Mahmood Masood Tamanna (General Manager, Infrastructure Development) and included Ms. Rukhsana Shahid (Program Officer, Environment & Social Management) and Mr. Hassan (Deputy Program Officer, Environment & Social Management).

### **Day 1: Environmental & Social Risk Management**

The first day began with a session on **Environmental and Social (E&S) Risk Management**, highlighting the need to integrate **E&S practices** throughout all project phases to ensure sustainable and responsible development. Two key panel discussions followed. The first focused on **improving stakeholder engagement and trust building**, stressing **inclusive communication** and **community participation** as vital for long-term project success. The second panel centered on **strengthening the Grievance Redress Mechanism (GRM)** by promoting **transparency, inclusivity, and innovation** to make grievance systems more accessible and effective. **Mr. Mahmood Masood Tamanna (PMDFC-PCP)** shared valuable insights from the Punjab Cities Program, enriching the discussion with practical experiences. The day concluded with an engaging **Q&A session** where project leaders exchanged ideas and solutions to real-world challenges.

### **Day 2: SEA/SH, ESF Responsibilities & OHS**

Day two featured a focused session for **Project Directors** and **Specialists** on three critical topics: **SEA/SH (Sexual Exploitation and Abuse/Sexual Harassment)**, the shared **roles and responsibilities of the World Bank and Borrowers**, and **Occupational Health and Safety (OHS)**. The importance of **SEA/SH prevention and survivor-centered responses** was emphasized, alongside awareness campaigns and strict codes of conduct. The session clarified the **ESF compliance framework**, highlighting collaboration between the Bank and Borrowers on **risk**

**management, stakeholder engagement, and grievance redress.** The day closed with discussions on ensuring a **safe working environment** through effective **OHS practices**, compliance monitoring, and promoting a strong safety culture to protect all project personnel.

The forum proved to be a **valuable capacity-building platform**, reaffirming the importance of robust environmental and social safeguards in achieving sustainable development outcomes. PMDFC's participation in the forum not only strengthened its institutional knowledge but also showcased its ongoing commitment to implementing projects that are socially inclusive, environmentally responsible, and aligned with the **World Bank's ESF standards.**



### **6.3 Public Hearing on E&SM of Sewerage System in MC Hafizabad**

A public hearing was conducted on 21st April 2025, by PMDFC and MC Hafizabad on Sewerage system and WWTP project In Hafizabad. Deputy Manager E&SM Ms. Sayeda Huma Batool, Deputy Manager E&SM M. Abdul Basit and Assistant Manager E&SM Ms. Maryam Arshad from PMDFC participated in the public hearing. Mr. Abdul Basit gave presentation on Environmental and Social Impact Assessment, while the entire team was actively involved in answering the queries/concerns of participants. Design experts from NESPAK also participated in the public hearing.



#### 6.4 Carbon Crediting Opportunities under PCP

Under the Punjab Cities Program (PCP), PMDFC has advanced work on identifying carbon crediting opportunities through 11 wastewater treatment plants (WWTPs) being developed across participating cities. These WWTPs incorporate bioremediation processes that significantly reduce greenhouse gas emissions and improve environmental sustainability. PMDFC is aligning these initiatives with international carbon standards (Gold Standard, Verra, and Article 6 of the Paris Agreement) to enable the generation of Verified Emission Reductions (VERs). Efforts are underway to pursue third-party validation, project registration, and monetization mechanisms, with potential revenues to be reinvested into WASH service expansion and strengthening urban resilience.

#### 6.5 Key Achievements

NOC from EPA Punjab has been obtained for the ESIA of the Comprehensive Sewerage System in Hafizabad. Compensation for affected persons under ARAP has also been completed in **MC Jaranwala, MC Burewala, MC Kot Addu, and MC Kamalia.**



**MC Kamalia**



**MC Jaranwala**



**MC Burewala**

