









# **Bahawalnagar Municipal Committee**

**Energy Management Plan (EMP)** 

**July 2023** 

# **History of the Document**

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Client Name	Punjab Municipal Development Fund Company (PMDFC)	Contract No.	PK-PMDFC-31	8212-CS-CQS
Assignment	Assignment No-II: Energy Audit & Management		Version	01
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#### **ABBREVIATIONS**

**CFMS** Computerized Financial Management System

CTS Complaint Tracking System
DCS Distributed Control System
EMP Energy Management Plan

**ESMAP** Energy Sector Management Assistance Program

**EE** Energy Efficiency

MEPCO Multan Electric Power Company

**GHG** Green House Gases

**GIS** Geographical Information System

**GoPb** Government of Punjab

ICB International Competitive Bidding
KPI Key Performance Indicators
MC Municipal Committee
PCP Punjab Cities Program

PMDFC Punjab Municipal Development Fund Company

PMS Performance Management System

PMSIP Punjab Municipal Services Improvement Project

**SNGPL** Sui Northern Gas Pipelines Limited

TMA Tehsil Municipal Authority
TOR Terms of Reference

WBG World Bank group

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## 1 Summary

#### 1.1 Project Background

The Punjab Cities Program (PCP) is a World Bank-funded hybrid of Program for Results (PforR) and Investment Project Financing (IPF) operation. It is a USD 200 million 5 years (2018 -2023) program supporting 16 cities in Punjab. The main objective of the program is to strengthen the performance of participating Municipal Committees/Corporations (MCs), focusing on urban management and improvement of municipal infrastructure for satisfactory service delivery.

Under the PforR (Window-1) the Performance Based Grants (PBGs) are being provided to the MCs of the 16 selected cities for investments in municipal infrastructure and services.

The IPF (Window-2) is supporting provincial government agencies i.e. Local Government & Community Development Department (LG&CDD), Punjab Local Government Board (PLGB), Punjab Municipal Development Fund Company (PMDFC), and PFC Unit of Finance Department (FD).

#### 1.2 Scope of work

As per the scope of work specified in the Terms of Reference of the project, the Consultant is required to:

- a) develop a detailed work program for carrying out the works immediately after mobilizing
- b) prepare an inventory of relevant assets owned/operated by the MC, including municipal buildings, vehicles, streetlights, and water-supply/wastewater disposal pumps
- c) collect additional information on location (where applicable), performance and energy consumption analysis, estimation of expenditure incurred
- d) provide detailed information for each asset, and an overall inventory and analytical report discussing key performance indicators
- e) identify energy saving opportunities, and provide saving potential (in energy and monetary terms) for each opportunity, estimated investment costs and return on investments, engineering plans, and Bill of Quantities, as needed.

The outputs of the abovementioned activities are presented in the Bahawalnagar Energy Audit Report and have been used to develop the Energy Management Plan for Bahawalnagar MC, which includes short, medium-, and long-term measures to optimize energy consumption in municipal service delivery.

#### 1.3 Introduction

Integration of energy efficient practices into the "business as usual" conduct of the organization, regular assessment of energy performance, and implementation of procedures and measures to reduce energy waste and increase efficiency are key to successful energy management. Regardless of the size of the municipality, the common element of successful energy management is the allocation of staff and resources to continually improve energy performance.

This document builds upon the energy audit report and establishes an energy management plan with precise energy efficiency goals and targets for the municipality. An Excel based monitoring and reporting tool forms an integral part of the EMP for the MC to keep itself abreast of its energy use and implementation status of various EE measures proposed under this EMP.

Adhering to EMP will allow the MC to

a) Monitor its energy performance and to minimize the energy costs of municipal services;

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- b) Calculate the Key Performance Indicators (KPIs) for Pumping & Disposal, Streetlights, Buildings, Vehicles; and
- c) Reduce the carbon footprint associated with its energy use.

## 1.4 Bahawalnagar MC Background

Bahawalnagar is the capital city of Bahawalnagar District situated in the south east region in the Punjab province of Pakistan. It is located at 29.9927 N 73.2536 E and has a population of approximately 161,033. It is the 34th biggest city of Pakistan by population.

#### 1.5 Objectives

Water supply tube wells, disposal pumps, municipal vehicles, and street lights has trivial energy consumption. The MC's assets are working inefficiently giving less benefits with maximum usage of utilities. The overall objective of this audit activity is to make sure the exact count of assets, identify efficient resources & replacement of inefficient ones with new competent resources.

Energy management plan gives the better idea for the optimum usage of energy resources which will ultimately result in scaling down energy consumption. EMP gives the fruitful result by monitoring the operations in more organized way. Prime goal of this activity will be managing efficient utilization of resources maintaining the environmental standards reducing carbon emissions.

## 1.6 Energy Supply Management

Energy is supplied to the Bahawalnagar MC via a number of providers as outlined below:

- Electricity for pumps and buildings is supplied by MEPCO as per the SCARP tariff.
- Electricity for streetlights is supplied by MEPCO as per Public Lighting tariff.
- Natural gas is supplied to the municipality by SNGPL.
- Bahawalnagar MC has a purchasing agreement with fuel/pump stations wherein all municipal vehicles get their fuel refills from specified pumping stations.

## 1.7 Summary of Observations and Recommendations

A summary of observations and recommendations is given below:

#### 1.7.1 Water Pumping System

- Sluice valve at 24 pump sites were either jammed or broken and need to be replaced.
- Air release valves installed on the network should be properly maintained.
- Installation and replacement of capacitors have been recommended where Power Factor was found to be below 0.8 since a penalty is being charged by DISCO for PF lower than 0.9. A total of 10 Pumpsets had a power factor below 0.8.
- It is recommended to replace pumps at following sites:
  - o Fordwah canal No. 2 old Unique ID: 31806588
  - o Fordwah canal No. 10 old Unique ID: 31806594
  - o Turbine No. 1 New Unique ID: 31806595
  - o Fordwah Canal No. 11 New Unique ID: 31806607
  - o Fordwah canal No. 23 old Unique ID: 31806624
  - o JWB No. 4 Unique ID: 31906645
  - o JWB No. 5 Unique ID: 33107038

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- O Degree College WW No. 1 Unique ID: 31806640-1
- o Quraish Colony Unique ID: 33007036-1
- o Model Town w.w Sadqia No. 1 Unique ID: 82907316-1
- o Model Town w.w No 1 Unique ID: 82907316-2A
- Reschedule operational hours of the pumps to avoid peak charges.
- Smart Metering integrated with DCS system is recommended at all tubewells. It is necessary to develop water balance, demand forecast, monitoring of energy efficiency and line leakages. Furthermore, this will act as a precursor to water metering and billing for consumers.

#### 1.7.2 Dewatering Sets

• Operational logs were not available with the MC. It is recommended to maintain operational log of dewatering sets, containing details of fuel consumption, location of activity and operational hours.

#### 1.7.3 Wastewater Disposal System

- Filter Wanes of Disposal system require periodic cleaning.
- No record of periodic maintenance and cleaning at the disposal system.
- Installation and replacement of capacitors have been recommended where Power Factor was found to be below 0.8 since a penalty is being charged by DISCO for PF lower than 0.9. A total of 17 disposal had a power factor below 0.8.

#### 1.7.4 Streetlight

- Out of the total 473 streetlights in the MC, 254 streetlights are operational.
- All the lights are MC operated
- The MC has no record and database of streetlights. It is recommended to develop GIS based database for all streetlights within the MC to record all operation and maintenance related activities of the streetlights.
- Asset tagging should be carried out for every streetlight pole and other fixtures related to Streetlight.
- It is recommended to install photo-electric switches for energy conservation.
- Periodic maintenance regime should be implemented for efficient resource utilization and operational cost savings.
- The consultant has not proposed solar powered streetlights as an alternative to conventional
  grid powered streetlights because the pilot projects carried out by NHA related to the former
  have not been successful due to their extensive O&M requirements. Secondly, roads/pathways
  inside the city do not receive sufficient amount of solar irradiation, hence not optimal for
  installation of solar powered lights.

#### 1.7.5 Vehicles

- All non-registered vehicles must get registered immediately to avoid any misuse.
- O&M cost of all the vehicles should be properly logged to calculate the efficiency of the vehicles
- Tracking devices should be installed on the MC's existing fleet.
- All old and non-functional vehicles (10 years or more) should be sold in the open market through transparent auction scheme.

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## 1.7.6 Buildings

Old conventional tube-lights, Incandescent light bulbs, and CFLs are being used in the building;
 these need to be replaced with energy efficient LED lights

## 1.8 Current Energy Use

The baseline energy consumption at Bahawalnagar as well as the KPIs for pumping, lighting, buildings, and vehicles are given below.

Table 1: Baseline Energy Data

Particulars	Unit	Value	Source
Electrical energy used by Tubewells <sup>1</sup>	kWh/year	2,848,281	Utility bills
Electrical energy used by Wastewater Disposal <sup>2</sup>	kWh/year	461,652	Utility bills
Electrical energy used in Buildings <sup>3</sup>	kWh/year	62,990	Utility bills
Electrical energy used by Streetlights <sup>4</sup>	kWh/year	99,952	Utility bills
Diesel used by Vehicles	liter/year	31,116	Vehicle logbooks
Petrol used by Vehicles	liter/year	10,368	Vehicle logbooks

Table 2: KPIs for Potable Water & Wastewater pumps

Sr. No.	Description	Unit	КРІ
1	Energy Density of Potable Water Production	(kWh/m³)	0.22
2	Energy Density of Wastewater Disposal	(kWh/m³)	0.04
3	Energy Density of Wastewater Treatment	(kWh/m³) – if applicable	No wastewater treatment is
			carried out.
4	Energy Cost on Potable Water Production	(PKR/m³)	9.77
5	Energy Cost on Wastewater Disposal	(PKR/m³)	1.91
6	Energy Cost on Wastewater Treatment	(PKR/m³) – if applicable	No wastewater treatment is
			carried out.

Table 3: KPIs for Streetlights

Sr. No.	Description	Unit	KPI
1	Average electricity consumed per kilometer of lit roads	(kWh/km)	3,876
2	Average electricity consumed per light pole/fixture	(kWh/year/ fixture)	284
3	Average cost of purchase of (i) pole/fixture and (ii) lighting equipment	PKR/Pole	41,666
		PKR/Lighting	38,518
		Equipment	
4	Average cost of installation of (i) pole/fixture and (ii) lighting equipment	PKR/Pole	1,254
		PKR/Lighting	370
		Equipment	
5	Average annual maintenance costs	(PKR)	93,878
6	Average daily duration of operation	(Hour)	12.0
7	Average energy costs per kilometer of lit roads	(PKR/km)	174,416
8	Average energy costs per light pole/fixture	(PKR/ fixture)	12,778
9	Number and percentage of failed public lights		46%

<sup>&</sup>lt;sup>1</sup> Based on 12-month historical billing data.

 $<sup>^{</sup>m 4}$  Based on 12-month historical billing data.

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<sup>&</sup>lt;sup>2</sup> Based on 12-month historical billing data.

<sup>&</sup>lt;sup>3</sup> Based on 12-month historical billing data.

## Table 4: KPIs for Buildings

Sr. No	Description	Unit	KPI
1	Municipal Buildings Electricity Consumption	(kWh/m²)	2.42
2	Municipal Buildings Heat Consumption	(kWh/m²)	0.03
3	Average Energy Cost of Heating	(PKR/m²)	1
4	Average Energy Cost of Cooling	(PKR/m²)	44
5	Average Energy Cost of Lighting	(PKR/m²)	27

#### Table 5: KPIs for Vehicles

Sr. No.	Description	Unit	KPI
1	Fuel consumption for staff transport vehicles	Liter/km	Cannot be Determined
2	Fuel consumption for solid/liquid waste transport	Liter/km	0.09
3	Expenditure on fuel for staff transport vehicles	PKR/km	Cannot be Determined
4	Expenditure on fuel for solid/liquid waste transport	PKR/km	26

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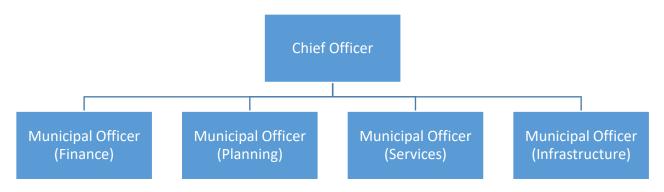
# 2 Energy Management Plan

# 2.1 Energy Use Management

The overall management of energy is primarily the responsibility of the Chief Officer. To aid in the efforts to track and reduce energy consumption in the MC, the Chief Officer will ensure effective monitoring and reporting, using the Excel based template, by the respective departments.

## 2.2 Baseline Energy Consumption Trend

The figure below shows the proposed structure of the MC energy management team:



Based on the above, the following roles have been assigned to the relevant officers:

- Energy Leader: The Chief Officer has been designated as energy leader with overall responsibility for energy management.
- Energy Team: The Energy Leader in consultation with the Municipal Officers shall identify staff members and personnel who will oversee implementation of energy efficiency measures and review their performance.

#### 2.3 Types of Measures

Recommended EE measures are categorized into high, medium and low priority measures. High priority EE measures are those which shall be implemented immediately (within 1 year) to meet the baseline demand, medium term measures may be implemented in the near future (within 2-3 years' time) and low priority measures may be implemented in the remote future (within 3-5 years' time).

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## 2.4 Action List

MC Bahawalnagar's annual energy consumption is 3,885,741 kWh which is mainly in the form of electricity (water supply, buildings & streetlights) and fuel for vehicles. The study has helped in successfully identifying resource and energy efficiency improvement measures which will help:

- Yield annual savings of US\$ 45,183 with an estimated investment of US\$ 195,129
- Reduce electricity consumption by approx. 281,337 kWh
- Reduce GHG Emissions by 141 tCO2/y

Sr. No.	Section	High Priority Energy Efficiency Measure	Electricity Saving	Investment Cost	Investment Cost	Monetary Savings	Monetary Savings	Simple Payback	Annual Emission Reduction	Responsible Person	Timeline
			kWh/y	US \$	PKR	US \$/y	PKR/y	Months	tCO2/y		
1	Water Pumps and Disposals	Replacement of Pumpset at (Fordwah canal No. 2 old - Unique ID: 31806588)	17,070	3,594	1,007,000	2,742	768,169	16	9	TBA by the Energy Leader	Within 1year
2	Water Pumps and Disposals	Replacement of Pumpset at (Fordwah canal No. 10 old - Unique ID: 31806594)	19,692	3,594	1,007,000	3,163	886,141	14	10	TBA by the Energy Leader	Within 1year
3	Water Pumps and Disposals	Replacement of Pumpset at (Turbine No. 1 New - Unique ID: 31806595)	49,206	3,594	1,007,000	7,902	2,214,251	5	25	TBA by the Energy Leader	Within 1year
4	Water Pumps and Disposals	Replacement of Pumpset at (Fordwah Canal No. 11 New - Unique ID: 31806607)	11,148	3,594	1,007,000	1,790	501,662	24	6	TBA by the Energy Leader	Within 1year
5	Water Pumps and Disposals	Replacement of Pumpset at (Fordwah canal No. 23 old - Unique ID: 31806624)	28,544	3,594	1,007,000	4,584	1,284,487	9	14	TBA by the Energy Leader	Within 1year
6	Water Pumps and Disposals	Replacement of Pumpset at (JWB No. 4 - Unique ID: 31906645)	10,158	3,594	1,007,000	1,631	457,112	26	5	TBA by the Energy Leader	Within 1year
7	Water Pumps and Disposals	Replacement of Pumpset at (JWB No. 5 - Unique ID: 33107038)	35,191	3,594	1,007,000	5,652	1,583,615	8	18	TBA by the Energy Leader	Within 1year
8	Water Pumps and Disposals	Replacement of Pumpset at (Degree College WW No. 1 - Unique ID: 31806640-1)	32,899	4,151	1,163,000	5,284	1,480,440	9	17	TBA by the Energy Leader	Within 1year
9	Water Pumps and Disposals	Replacement of Pumpset at (Quraish Colony - Unique ID: 33007036-1)	10,335	4,151	1,163,000	1,660	465,094	30	5	TBA by the Energy Leader	Within 1year
10	Water Pumps and Disposals	Replacement of Pumpset at (Model Town w.w Sadqia No. 1 - Unique ID: 82907316-1)	42,647	4,657	1,305,000	6,849	1,919,094	8	21	TBA by the Energy Leader	Within 1year

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Sr. No.	Section	High Priority Energy Efficiency Measure	Electricity Saving	Investment Cost	Investment Cost	Monetary Savings	Monetary Savings	Simple Payback	Annual Emission Reduction	Responsible Person	Timeline
			kWh/y	US\$	PKR	US \$/y	PKR/y	Months	tCO2/y		
11	Water Pumps and Disposals	Replacement of Pumpset at (Model Town w.w No 1 - Unique ID: 82907316-2A)	16,615	4,151	1,163,000	2,668	747,694	19	8	TBA by the Energy Leader	Within 1year
12	Water Pumps and Disposals	Replacement/Installation of Capacitors	Not Quantifiable	5,600	1,569,120	Not Quantifiable	Not Quantifiable	Not Quantifiable	Not Quantifiable	TBA by the Energy Leader	Within 1year
13	Streetlights	Installation of LEDs at all non-functional MC operated streetlights	Not Quantifiable	40,588	11,372,703	Not Quantifiable	Not Quantifiable	Not Quantifiable	Not Quantifiable	TBA by the Energy Leader	Within 1year
14	Buildings	Replacement of inefficient equipment in the buildings	7,306	493	138,000	1,173	328,761	5	4	TBA by the Energy Leader	Within 1year
		Total:	280,811	88,949	24,922,823	45,098	12,636,520		141		

Si		Medium Priority Energy Efficiency Measure	Electricity	Investment	Investment Cost	Monetary	Monetary	Simple Payback	Annual Emission	Responsible Person	Timeline
N	U		Saving	Cost	Cost	Savings	Savings	Payback	Reduction	Person	
			kWh/y	US \$	PKR	US \$/y	PKR/y	Months	tCO2/y		
1	Streetlights	Replacement of existing MC operated non efficient	526	182	51,061	84	23,652	26	0	TBA by the	Within 2-3
		streetlights with LEDs								Energy Leader	years
		Total:	526	182	51,061	84	23,652		0		

5	Sr.	Section	Low Priority Energy Efficiency Measure	Water Savings	Investment	Investment	Monetary	Monetary	Simple	Annual	Responsible	Timeline
ı	Vo				Cost	Cost	Savings	Savings	Payback	Emission	Person	
										Reduction		
				m³/y	US \$	PKR	US \$/y	PKR/y	Months	tCO2/y		
	1	Water	Installation of Flow meters integrated with a	129,385	106,000	29,701,200	0	0	0	Not	TBA by the	Within 3-5
		Pumps and	centralized DCS system							Quantifiable	Energy Leader	years
		Disposals										
			Total:	129,385	106,000	29,701,200	0	0		0		

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## 2.5 Monitoring Progress and Reporting

An Excel based monitoring and reporting tool, provided along with the EMP, shall be used for monitoring on monthly basis the following:

- Status of implementation of energy efficiency measures
- Energy consumption for tubewells & disposal works, vehicles, streetlights and buildings.
- Impacts of energy efficiency projects

The Energy Leader (under section 2.4) will assign focal persons responsible for implementation of each EE measure. They will also be responsible for filling out information in the excel based reporting and monitoring tool on a monthly basis and submitting the report to the Energy leader who, in turn, will be responsible for submitting the same to PMDFC on monthly basis.

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